

EUROPEAN NEWS

EC to open talks with Japan over access to car market

By William Dawkins in Brussels
THE European Commission is to open talks with the Japanese Government and several European governments...

The agreement proposes the abolition of the bilateral import quotas used by France, Italy, Spain, Portugal and Britain to protect their car producers against Japanese competition...

The agreement also rules out the creation of specific EC local content rules to govern the treatment of Japanese cars, a detail which still remains controversial.

Toxic waste mountain 'a key issue'

By Tim Dickson in Brussels
DISPOSING properly of the European Community's toxic waste mountain promises to be one of the most important environmental issues in the run up to 1992...

Kosovo province reported quiet

By Judy Dempsey in Ljubljana
YUGOSLAVIA's southern province of Kosovo was reported to be quiet yesterday after renewed outbreaks of violence and demonstrations on Tuesday evening in which one ethnic Albanian was shot dead by the police.

EC to set up information centres on single market

By William Dawkins in Brussels
A NETWORK of 167 international information centres on how small businesses can tackle the trials and opportunities of the European single market will be opened in July.

BONN COALITION HOPES TO BENEFIT FROM NATO MISSILES COMPROMISE Kohl puts faith in timetable for Vienna arms talks

By David Marsh in Bonn
THE compromise Nato agreement on short-range nuclear missiles has left nearly everybody in Bonn except the opposition Social Democrats (SPD) smiling - at least for the moment.



President Bush gets a taste of West Germany in the company of Chancellor Kohl

shortly after the six to 12 months which the US has set as a feasible target for completion of a Vienna arms accord.

his facts wrong. The Government called in April for "early" negotiations to reduce the short-range missiles. But neither the foreign ministry nor the Chancellor has ever claimed to want "synchronous" or "parallel" talks - for the simple reason that the Vienna conventional stability negotiations have already started.

whole in the European elections later this month. Mr Otto Lambrecht, the FDP leader, once on distinctly cool terms with Mr Genscher, earned enthusiastic applause when he told an FDP conference at the weekend, "Germany needs more Genscherism".

What will happen if no speedy breakthrough is achieved in Vienna? Mr Gerhard Stoltenberg, the Defence Minister, who has detailed discussions on the subject in Washington 10 days ago, points to the difficulty of verifying and controlling Soviet agreements to pull out and demobilise tanks and troops.

1992 to update short-range missile in Germany? Mr Genscher is hoping that, by then, Warsaw Pact forces could be cut sufficiently dramatically to dispense with lance modernisation.

US President helps to cultivate the Chancellor's home patch

By Peter Riddell, US Editor, in Bonn

PRESIDENT George Bush spent much of yesterday in Mainz and on a boat trip along the Rhine. This was not merely a holiday but a political and political base of his host, Chancellor Helmut Kohl.

In an unusually direct intervention in West German internal politics, Mr Scowcroft said that what the coalition was doing was to distinguish itself from the opposition, not simply to adopt the opposition's policies.

More generally, Mr Scowcroft suggested West Germany should "exhibit a sense of confidence, of willingness to stand by its own positions and policies. I think there's been progress in that direction for quite some time. The US welcomes that kind of German policy."

Snatching a reprieve from the jaws of defeat

AS FAR as it goes, this week's development of the Nato drama is reasonably satisfactory. Everyone enjoys a good crisis, especially when it is averted at the last moment; this one was no exception.

least a reprieve from the jaws of defeat. After four years of being out-manoeuvred on arms control, the West has recaptured the diplomatic initiative from Mr Mikhail Gorbachev.

nuclear dilemma is absolute and inescapable. For many years this dilemma has been forced below the political parapet, for the sake of political solidarity and under Cold War pressures.

The underlying quandary is made worse by the prospect of major reductions in Soviet and US conventional forces. This is forcing Nato governments to decide why they need nuclear weapons; and they are not all giving the same answer.

are sure we can succeed in renegeing the military stand-off in Europe we shall continue to need nuclear weapons.

There are two problems with Nato orthodoxy, however. The first is that it takes no account of the political mood of the times. In the US and in Europe the US will continue to have thousands of nuclear warheads, even after the most sweeping cuts currently envisaged in negotiations with the Soviet Union and Britain and France will each have several hundred nuclear warheads at the end of their current modernisation programmes.

IAN DAVIDSON ON EUROPE

with the growing impetus for far-reaching arms reductions, first from Mr Gorbachev and now from Mr Bush, we shall be forced to think again about Western strategy and the role of nuclear weapons.

Moreover, the Vienna talks may well undermine the rationale for theatre nuclear weapons like Lance. For if they should lead to the elimination of the capability for launching surprise attack and for initiating large-scale offensive action (in the words of the Nato declaration), the case for land-based missiles in Germany will become much harder to argue.

High priests of Nato orthodoxy will retort that the crucial word here is "if": until we

By keeping Alfa Romeo artificially alive without any serious restructuring, competition in the Community was seriously distorted, said the Commission.

West German leader sets target for European political union

By Peter Riddell
EUROPEAN POLITICAL union before the end of this century was yesterday set as a goal by Chancellor Helmut Kohl of West Germany only two weeks before the elections to the European Parliament.

But it is an error and a distortion of the facts to fall in with the Anglo-Saxon inclination that there would be no problem if only the Germans would pull themselves together, and resist the political will of Mikhail Gorbachev.

He argued that the US would benefit. "I am convinced that the completion of the single market will not worsen the climate of world trade. We seek an open Europe and not a Fortress Europe."

Top names at risk in Polish election

By Christopher Bobinski
WARSAW is set to vote against some of the country's top party and government officials standing for Parliament in elections this, an independent public opinion poll suggests.

Italy urged to cut domestic demand

By Alan Friedman and John Wyles in Rome
THE governor of the Bank of Italy, Mr Carlo Azeglio Ciampi, yesterday called for urgent moves to cut domestic demand during his most strongly worded complaint this decade about the inadequate management of the nation's public finances.

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Big disparity in Community drug prices revealed

By William Dawkins
STARTLING differences in the prices of basic drugs across Europe have been revealed by BEUC, the union of EC consumer organisations.

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Brussels blocks state aid to Alfa Romeo

By William Dawkins in Brussels and Alan Friedman in Rome

THE EUROPEAN Commission yesterday confirmed that the Italian Government must refrain from a 1,615bn (226bn) illicitly paid to Alfa Romeo, the largest state subsidy of its kind over-ruled by the Brussels authorities.

While the Alfa Romeo decision was not supposed to be a punishment, he said, he was very happy that it should be regarded as an indication of my attitude generally to state aids. He blocked the aid on the grounds that it gave Alfa Romeo an unfair advantage, contrary to EC competition law.

Yesterday's decision brings to an end a sensitive two-year inquiry, accompanied by fierce Italian lobbying to clear Fiat's name.

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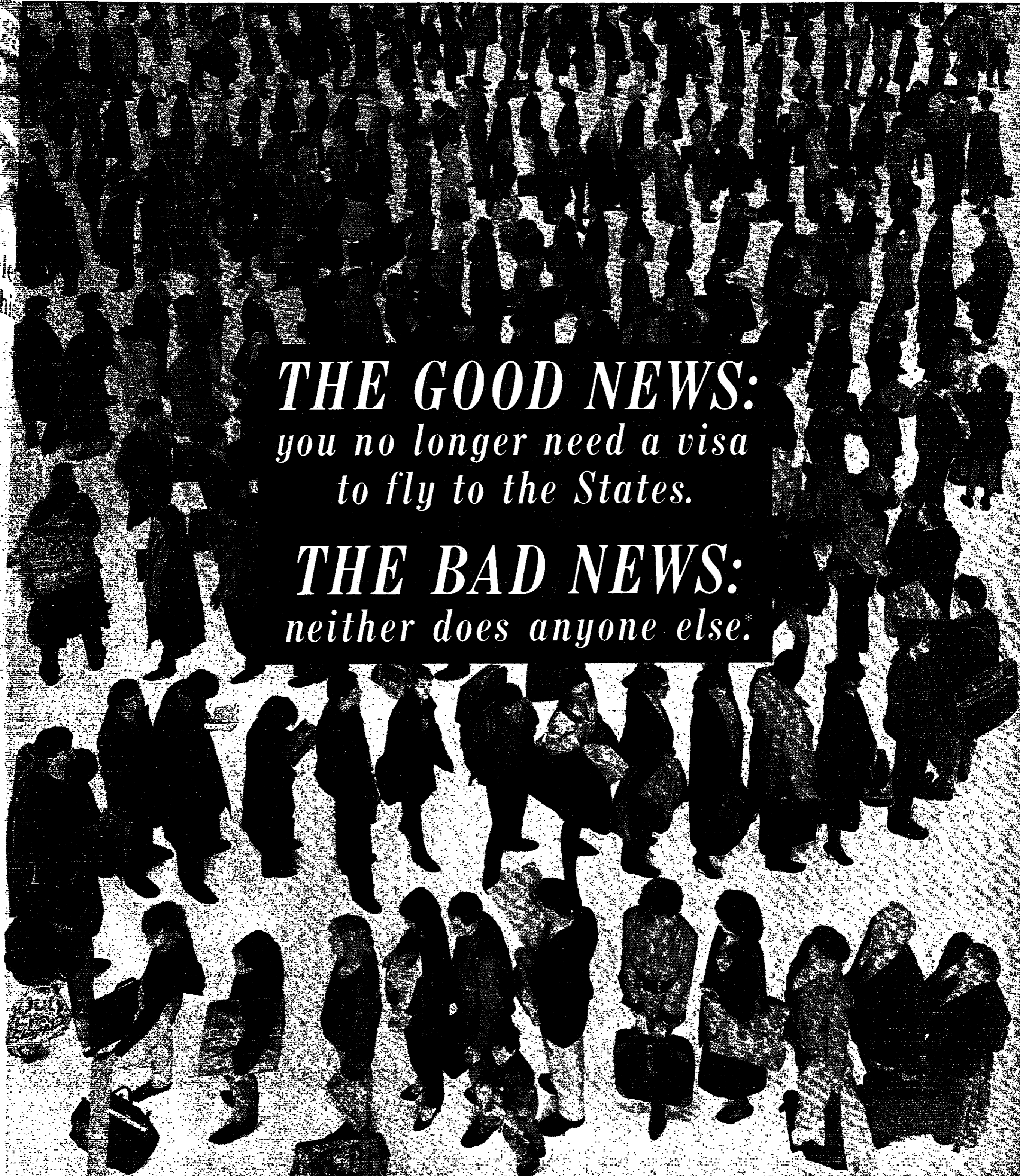
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THE GOOD NEWS:
*you no longer need a visa
to fly to the States.*

THE BAD NEWS:
neither does anyone else.

★ On the face of it, the demise of the US visa should have been cause for celebration. Here at last was the means to end the interminable immigration queues.

Instead, terminal boredom has plumbed new depths. Hopeful arrivals are bowling up in their zillions. Visaless, they face longer, more taxing interviews with officialdom. And since 747s, like buses, have the habit of arriving



all at once, the queues now stretch to Maginot Line proportions.

Alternatively, there's always Charlotte. North Carolina's largest city is home to Piedmont Airlines and host to just one international flight a day: PI 1161 from Gatwick. Capacity: 210 passengers.

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AMERICAN NEWS

Bush to seek arms for Cambodia

By Lionel Barber in Washington

IN a major policy shift the Bush administration intends to seek congressional support for supplying rifles and other light arms to the non-Communist resistance in Cambodia.

By arming the resistance, the US wants to strengthen the hand of its leader, Prince Norodom Sihanouk, in negotiations with the Vietnam-backed government in Phnom Penh and the Chinese-backed Khmer Rouge, an administration official said yesterday.

The administration believes the decade-long conflict in Cambodia is moving towards a decisive phase following Vietnam's announcement that it

will withdraw all its troops by September 30. The US now intends to send an unequivocal signal to China, the Soviet Union and their clients, that the US has an interest in the outcome in Cambodia.

The decision to arm the resistance comes after years of extreme caution in Washington following the US defeat in Vietnam. The legacy of defeat still lingers, highlighted recently by congressional opposition led by Senator Claiborne Pell, chairman of the Senate Foreign Relations committee, to the supply of lethal aid to the Cambodian resistance.

Senator Pell's public opposi-

tion dismayed Prince Sihanouk - who is also head of an anti-Vietnam coalition which includes the Khmer Rouge - because he was engaged in negotiations on a Cambodia settlement with Prime Minister Hun Sen of the Phnom Penh government. The State Department argued that it weakened his hand and made it even more difficult for him to break with the Khmer Rouge, who were responsible for genocide in Cambodia in the late 1970s.

Prince Sihanouk is about to resume a new round of negotiations with Hun Sen in Paris next month, which the US hopes will lead to an interim

government in which the Khmer Rouge is not dominant. The US already supplies "non-lethal" aid to the non-Communist guerrillas, but the amount is little more than \$5m a year compared with the \$600m which the Afghan resistance is reported to have received at the height of its struggle against the Soviet occupying forces.

US officials are aware that the heavily-armed Khmer Rouge poses a threat to Prince Sihanouk's forces. However, they declined to reveal the timing of the supply of US arms, which is subject to Congressional approval.

Mexico in deal on \$2.5bn public sector debt

By George Graham in Paris

MEXICO has reached an agreement to reschedule some \$2.5bn of public sector debt in talks with the Paris Club, which groups creditor governments.

Mr Angel Gurría, Undersecretary for International Financial Affairs, completed the agreement late on Tuesday night, and flew on to New York for talks with commercial bank creditors.

The agreement, which follows a \$1.6bn debt restructuring agreed with the Paris Club in 1986, provides for debt repayments due between June this year and June 1992 to be rescheduled over 10 years, with a six-year grace period.

A Paris Club statement said the settlement followed Mexico's agreement with the International Monetary Fund last Friday on an enlarged access facility, together with compensatory finance designed to make up for the fall in the price of the country's oil exports, totalling \$4.1bn.

Mexico, with external debt of \$107bn, is the second most heavily indebted nation after Brazil, and is the leading candidate for a new approach to the debt problem along the lines proposed by Mr Nicholas Brady, the US Treasury Secretary.

The Paris Club earlier this week reached agreement with the Philippines on rescheduling some \$2.2bn of public sector debt, again over a period of 10 years with six years grace. The Philippines, too, were granted an enlarged access facility by the IMF last week.

Guyana, Cameroon and Costa Rica all reached rescheduling agreements with the Paris Club last week. While Cameroon and Costa Rica agreed to restructure payments over 10 years, Guyana was able to obtain a rescheduling over 30 years.

The country had been accumulating arrears both with its commercial creditors and with the IMF, but the Paris Club noted its efforts to clear these arrears and to set up an economic programme for 1988 under the supervision of the IMF.

'Red Pepper', champion of America's elderly, dies

By Lionel Barber

CONGRESSMAN Claude Pepper, the champion of the elderly who died at the age of 83, will today lie in state in the Capitol Rotunda in Washington, an extraordinary tribute to one of the most enduring political figures of this century.

Mr Pepper began his political career in the 1930s as a passionate supporter of President Roosevelt's New Deal. His conviction that the state had a role to play in the economy and in the health care of its senior citizens distinguished him from most other American politicians and remained a consistent belief throughout his life, his liberal politics earning him the nickname "Red Pepper".

He was an early advocate of American intervention in Europe against Hitler's fascism, and as a Democrat Senator, he sponsored the lend-lease legislation that aided Britain

before US entry into World War II - though after the war he described Stalin as "a man Americans can trust".

A native of Alabama, Claude Denson Pepper was the son of a sharecropper. He financed his own education at the University of Alabama, working as a steelworker and boiler operator, before enrolling at Harvard Law School. In 1935, he moved to the small lumber town of Percy, Florida where he practised law.

After serving as a state congressman, he entered the US Senate in 1936, when both Florida senators died and he filled a vacancy running unopposed. He lost his seat in 1938 after being dubbed soft on communism in a bitter Democratic primary election. "I never knew what hit me," Mr Pepper later wrote in his memoirs.

He returned to Washington as a Congressman for the

Miami district, and soon proved he could play hardball too. As chairman of the Select Committee on Aging between 1977 and 1982, he literally "peppered" his colleagues with initiatives on the aged, eliminating age as a factor in compulsory retirement for most federal employees and increasing from 65 to 70 the age-limit in the private sector.

He became known as "Mr Social Security" for his outspoken defence of Social Security and Medicare. In 1983, he played a key role in restoring the Social Security system's solvency, but to his regret, the 100th Congress failed to enact his comprehensive Catastrophic Health Care for the elderly. In one of his final interviews, he said he never thought of death. He remained an almost indestructible figure, an American folk-hero.

Battle lines are drawn in Rosario

Gary Mead reports on an Argentine city divided against itself

A HANDFUL of young national guardsmen flagged down the car on the southern route into Rosario. It was 8pm, it had been a long day, and they were jumpy. The triggers on their semi-automatic rifles were cocked. They had just been shipped into Rosario, Argentina's third-largest city, on the second full day of rioting.

"You can't go down here, it's blocked off to stop anyone getting to that supermarket over there. It's one of only two that hasn't been looted yet, and we're going to make sure it isn't."

At 6pm on Tuesday Rosario, a city of over 1m people, looked like a ghost town. Every shop that had not been smashed in the preceding days had its shutters clamped down. As dusk fell the few people left on the streets scurried inside their homes.

But the idea that there is a strictly enforced curfew is mistaken. Although gatherings of more than two are theoretically banned, it depends on who you are.

Dotted around the poorer suburbs of the city groups of anxious and angry middle-class citizens collected during the night, directing roving convoys of police and national guardsmen to local trouble-spots.

At 10pm one such convoy sped past a central crossroads. Seven vehicles, all with their number plates removed and led by a white pick-up truck, were



Argentine uniformed and plainclothes police arrest a looter

loaded with heavily armed national guardsmen and provincial police. They all wore large white scarves across their faces. The Renault police cars had their identifying insignia hidden by white paper, hastily stuck down with tape. If they were to kill that night, anonymity was the battle-order.

On the edge of one of the worst shanty-town districts a group of 30 well-dressed civilians had assembled near a

police station. Each carried a loaded shotgun. "We have to defend ourselves against those 'blacks' from the slums. The police aren't doing anything. We're not going to have our homes destroyed. Now they're looting people's houses."

The 30-day national state of emergency has done little to cool tempers in Rosario, which is 312 km north of the capital Buenos Aires on the River Plata. A real social breakdown has swiftly overtaken the in-

tial looting hysteria. The authorities have banned petrol sales but one garage owner agreed to sell a few litres.

His view, that of a businessman whose livelihood is threatened, was simple: "There are about 100 supermarkets in Rosario and only two are left untouched. Those who have money now cannot buy food - there's none left. The police have to shoot a few hundred of the sons of bitches, that would stop them."

Driving through barricades of concrete blocks and burning tyres criss-crossing the narrow, ill-lit streets, a small group of men and women stood next to a totally smashed supermarket.

On the pavement a huge pile of pulped groceries was already beginning to rot.

"They talk about ultra-leftist agitators but it's just hungry people. Of course there are opportunists involved but this is all about five years of bad government. I'd sooner see the military back than this - at least you could walk the streets safely at night." They scattered as a police convoy appeared on the horizon.

Driving out of Rosario a policeman flagged the car down. "What's happening in there? We don't have any idea what's going on." On the radio the news came through: "Thousands of shanty-towners are heading into the city to take over the shops. Police are staying off the streets or risk being shot."

US manufacturing orders reverse weak trend

By Anthony Harris in Washington

CIVILIAN ORDERS for US manufactured goods rose 3.6 per cent in April, sharply reversing the weak trend of the previous three months, the Commerce Department reported yesterday. Total orders rose by 2.7 per cent, despite a fall of 15.3 per cent in orders for heavy defence equipment. Shipments also rose, by 2.4 per cent, the first increase since January.

It was also announced that the index of leading indicators rose by 0.5 per cent in April, largely reversing the fall of the previous two months.

Taken together, the new figures support recent claims by the Administration that despite a slowing down of US growth, the underlying tone remains strong, with no apparent danger of a recession in the near term.

Manufacturing growth was led by durable goods, up 3 per cent, with growth shared among all industry groups apart from fabricated metals. Non-durables rose more slowly, up 2.4 per cent, with nearly half the increase accounted for

by oil refining.

This pattern reflects the structure of demand, with growth led by exports and investment. Exports are growing at an annual rate of more than 20 per cent, according to the trade report for the first quarter. Civilian orders for capital goods rose 6.1 per cent in April. Consumer demand has been subdued in real terms, despite some recovery in April.

Unfilled orders for manufactures rose by \$6.9bn, or 1.3 per cent, advancing for the 26th successive month. The increase was much stronger than in recent months. Inventories rose by 0.5 per cent, about in line with the underlying growth in output.

The rise in manufacturing orders was the strongest factor contributing to the recovery in the leading indicators. A recovery in building permits and in the average workweek, a fall in unemployment claims and some slowing in deliveries also boosted the index, with smaller contributions from plant orders and order books.

US requests Khashoggi extradition

By William Duffin in Geneva

THE US yesterday formally asked Switzerland to extradite Mr Adnan Khashoggi, the Saudi Arabian businessman arrested in a luxury hotel in Bern on April 15 at US request.

A 248-page document delivered to the Swiss Federal Police by the US embassy detailed charges of fraud, racketeering and obstruction of justice, on which US justice wants Mr Khashoggi to stand trial. Mr Khashoggi, 54, has been held in a Swiss jail since his arrest.

The US alleges that he assisted Mr Ferdinand Marcos, former president of the Philippines, and Mr Marcos's wife Imelda in illegal property and financing deals after the pair fled their country in 1986. An indictment by a US attorney claims that the former billionaire helped the Marcoses to hide purchases of property and works of art valued at more than \$100m, allegedly bought with funds belonging to the Philippines Treasury.

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TAKE A CLOSER LOOK AT TARMAC FOR DIVERSITY AND DEPTH

WORLD TRADE NEWS

US and EC to start talks on easing path to 1992

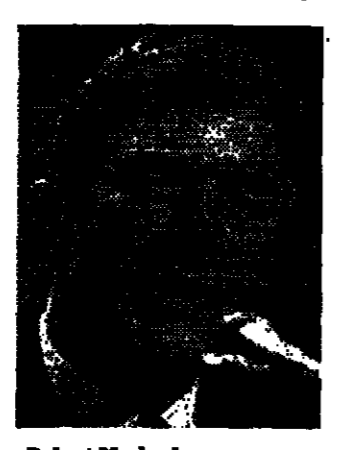
By Peter Norman in Paris and Nancy Dunne in Washington

US and European Community officials are to meet in Brussels to iron out difficulties over the technical regulations and industrial standards that US products will have to meet in order to compete in the EC single market after 1992.

Mr Robert Mosbacher, the US Commerce Secretary, said yesterday the two sides had also agreed that "principles of openness and transparency" should apply in the area of testing and certification of products.

Under the agreement, US products imported into the EC would have the same access to testing and certification procedures as domestic EC products. It was also agreed to begin discussions on possible negotiations to ensure mutually recognised arrangements for product safety and quality.

Mr Mosbacher said: "The issue of how standards will be set and what they will be is a top concern of the American business community about 1992. With this agreement to establish a dialogue, we have made significant progress towards easing that concern."



Robert Mosbacher: progress on easing business concern

pressures in Europe are causing EC policymakers to include negative provisions in the 1992 plan.

Specifically, the report criticised the barring of American companies from the meetings of the Community's standard setting bodies, CEN and CENELEC. This could allow Community companies to set standards discriminating against imports while also giving EC companies significant advance notice to adapt to the new standards "while US firms wait for word" the report said.

The report expressed concern that in standard setting EC negotiators would "harmonise up" to the most stringent rules of individual nations. "A US telecommunications firm which previously was denied access to the West German market because of a tough standard could now be shut out of the entire European Market," it said.

Local content and rule of origin restrictions will also stand primarily at Asian companies, would rebound against American components, according to the report.

Bae offers Saudi offset deal

By David White, Defence Correspondent

AN ALUMINIUM smelter in Saudi Arabia that could export supplies to Britain is one of two joint ventures proposed by British Aerospace as part of a £1bn economic offset programme linked to UK defence sales to the kingdom.

Also under study is a missile engineering facility for maintaining and upgrading weapons for the Saudi military.

It is hoped that the plans will set the pace for a series of investments involving other UK partners. A second Saudi-UK seminar aimed at stimulating interest in the offset programme was being held in Jeddah yesterday.

The UK Ministry of Defence has come under pressure from companies participating in the defence deal to give a higher public profile to the offset programme, the framework for which was agreed last November, in view of the importance attached to it by their Saudi

clients.

The seminar coincides with this week's visit to the UK by Prince Sultan bin Abdul Aziz, the Saudi Defence Minister, who was due to meet Mrs Margaret Thatcher, the Prime Minister, last night. The UK-Saudi arms deal has recently been the object of UK press allegations about improprieties.

Bae, prime contractor for the two-stage arms deal, estimated to be worth more than £15bn, recently began discussions on the two ventures with the governmental Saudi committee overseeing the Saudi side of the programme.

The British Offset Office at the MoD said it had formally presented the proposals to the Saudis.

Other companies including GEC and Rolls-Royce have been actively investigating possible ventures.

The smelter project would involve Bae in collaboration

with a major international aluminium producer and the Al-Jain Corporation, set up by a group of Saudi investors.

The missile facility would be set up by Bae and Dowty Rotol, an aerospace subsidiary of the Dowty group, with an as yet undecided Saudi partner.

The £1bn target is 25 per cent of the calculated UK stake in new equipment supplied under the arms deal. It covers the share for which UK investors would be responsible, including borrowings. The total investment programme, counting the Saudi share, would be twice as large.

UK and Saudi private investors, on an equal basis, would jointly put up a quarter of the funds for any project in equity. Between them, they would receive 50 per cent of the finance from the Saudi Industrial Development Fund with the remainder coming from commercial loans.

Japanese retailer to import US fridges

By Ian Rodger in Tokyo

A LEADING Japanese home appliance retailer chain is to import large refrigerators from Sears Rostback in the US.

The deal, although modest, indicates how the Japanese market is gradually opening to foreign products.

Because of their large bulk in relation to value, refrigerators are not normally a successful item in international trade. The fact that a Japanese retailer, Dai-ichi Katsui Denki, is importing them suggests that the revaluation of the yen and the removal of luxury taxes on appliances has made their cost irresistibly low.

Meanwhile, retail price maintenance in the Japanese market is still strong enough that the company can charge handsome prices for them. It is to sell three models of Sears Kenmore refrigerators, ranging from 400 to 614 litre capacity, for ¥200,000 (\$1,400) to ¥300,000.

That sort of potential has apparently been enough to break down the notoriously strong resistance of Japanese retailers of electrical products to imports. Most retailers depend heavily on the huge Japanese manufacturers, such as Matsushita and Toshiba, and are reluctant to be disloyal to them. Dai-ichi Katsui Denki said yesterday that in 30 years in business it had hitherto offered only Japanese goods in its 186 stores.

Dai-ichi sees a market for big fridges developing because of the increasing affluence of Japanese consumers. Until recently, few families had enough space in their homes to instal a large, American-style fridge, but the company believes enough people now have big homes.

The deal is also something of a commentary on the technological status of Japan and the US these days. The Dai-ichi official said the company had looked hard for big fridges before deciding on US models. "For high tech products, Japanese makers are better, but there is still a need for ordinary fridges, and the ones made in the newly industrialising countries were not suitable."

Moscow revives Cairo trade links

A visit by a Soviet minister has revitalised relations soured after Sadat's swing to the West a decade ago, reports Tony Walker

THE RUSSIANS are returning to Egypt in strength, reviving a long-dormant business relationship that fell foul of the late President Anwar Sadat's determined about-face to the West in the early 1970s.

At the ornate former palace on the Nile that serves as the Soviet headquarters for trade and economic co-operation, an official confided that he and his comrades, used to quieter times, were still weary after the visit to Cairo last month of Mr Konstantin Katushev, the Minister for Foreign Economic Relations.

Mr Katushev presided over the first session of a new inter-governmental group that worked on a five-year agreement aimed at increasing two-way trade and economic and technical co-operation. Trade this year will be worth about \$1bn.

"From the era of Sadat to Mubarak we have a process of stabilisation and improvement in the relationship," said a Soviet trade official. "Not only in the realm of politics, but also in trade and economic relations as well."

The five-year agreement, which replaces a three-year trade protocol signed in 1987, is seen as forming the basis of a sounder long-term relationship that will involve the Soviets more directly in new Egyptian projects, and in the refurbishment of existing Soviet-supplied industries. "We are resuming the practice of long-term trade agreements typical of the Nasser period," said an official.

The Russian return to debt-burdened Egypt, increasingly starved of Western credits, is being "sweetened" by offers of financial assistance through a special sterling clearing

account used to denominate commercial dealings between the two countries.

Under this system goods and services are "exchanged", using sterling as the rate to calculate the value of business. Egypt supplies raw materials such as cotton, cotton yarn, and foodstuffs for Soviet-manufactured spare parts, machinery, and timber. Trade in the past 10 years has grown from about \$400m to \$1bn now.

The Soviet offer of a \$120m

tion of a fourth coke battery at a plant in Helwan, and a £10m modernisation of an existing glass factory in the Cairo suburb of Shoubra.

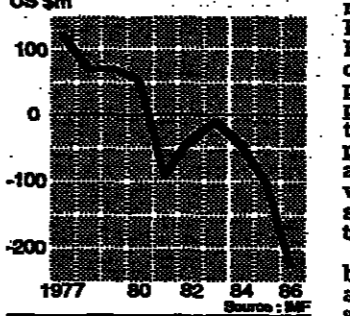
Mr Katushev also reviewed with the Egyptians a range of new projects that might attract Soviet involvement. These included a 560km gas pipeline in the Western Desert, an extension to the Cairo Metro, whose first stage was built by the French, and participation in the exploitation of a big phosphate deposit in the New Valley in the Western Desert.

Also under discussion were the installation of a new aluminium rolling line at the Nag Hamadi smelter in Upper Egypt, and the establishment of a 430 megawatt thermal power station at the site. Other projects under review included the construction of a pulp and paper plant for packaging and a further expansion of the Helwan Iron and Steel mill to a second stage capacity of 3m tonnes a year.

A Soviet official said a number of "very raw projects" were also being considered, and in some cases Soviet experts would be undertaking feasibility studies. These projects included a large metallurgical plant and the expansion of an existing chain and forgings plant that was built by the Soviet Union among about 40 industrial plants that it supplied in the era of close economic relations between 1958 (the year of the first Economic Co-operation agreement) and 1974 when Mr Sadat turned towards the West.

The Soviet-Egyptian trading mechanism would seem to be tailor-made for increased business between two countries starved of hard currency. "The Egyptians are interested in saving hard currency through

Egypt's trade balance with USSR



Norway forecast to sell more gas to West Germany

NORWAY'S share of natural gas supplies to West Germany will grow from 15 per cent to about 25 per cent, Dr Klaus Liesen, chairman of Rohrgas, the West German gas distributor, said yesterday. Karen Feal reports from Oslo.

Dr Liesen told the Fifth European Gas Conference in Oslo that by the turn of the

century the Dutch share of the West Germany market would fall from 44 to 40 per cent, with the Soviet share unchanged at 30 per cent.

Norway is to supply West Germany from the Nkrisbun Sleipner field which is to start production in 1993. The contract also covers development of the much larger Troll field by 1998.

Mr Liesen warned that primary energy consumption in West Germany could decline. But the biggest challenge to Norwegian gas exports was Bonn's policy of protecting domestic coal production. Mr Liesen said: "It is generally agreed in West Germany today that a pruned hard-coal industry

should continue to make an important long-term contribution to energy supplies. In this light I believe a realistic strategy of the West German gas industry cannot include expansion of gas sales for power stations at the expense of domestic hard coal." This is the market which Norway is seeking to penetrate.

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UK NEWS

Threat of national dock strike hits port business

By Jimmy Burns, Labour Staff

BRITISH ports have begun to lose trade as ship companies divert cargo in anticipation of a national dock strike which Britain's largest union, the Transport and General Workers' (TGWU) is expected to enforce within the next week.

The ports include Tilbury (London), Southampton, Liverpool, and Sheerness in Kent, some of the main ports registered under the controversial Dock Labour Scheme, which guaranteed dock workers a job for life.

It was the Government's announcement on April 6th that it was abolishing the scheme and the subsequent announcement by employers that they were abolishing national collective bargaining that led to the current dispute.

Some of the trade normally handled by these ports is being diverted to non-scheme ports, while other cargoes are being transported via Continental European ports. As yet the financial impact on ports

which have lost trade appears to have been minimal although some port employers were warning last night that the situation would change if the threatened strike lasted several weeks.

Ports covered by the Dock Labour Scheme handle about 70 per cent of non-oil trade by volume and about 47 per cent of trade by value.

In the port of Sheerness, one of the main importers of fresh fruit, one senior manager said last night that one major customer had diverted a cargo of 18,000 tonnes to a port where dockers were not employed under the Dock Labour Scheme and another was set to follow.

Other uncontainerised cargo such as forest products, which are normally stacked for several days in the port, have been cleared.

In Southampton, the local port authority reported yesterday its main container terminal was "virtually empty",

while a ship due to bring in cargo today has decided to anchor away from the main berth to await developments.

Movement of imported cars out of the port have also experienced a noticeable increase after what officials called a "very busy weekend."

The Court of Appeal in London will today hear an appeal from port employers against last weekend's High Court decision that the TGWU strike call is not unlawful.

There was widespread expectation both among employers and union officials last night that a strike was now virtually inevitable after the National Association of Port Employers yesterday again rejected a call from Mr Todd to negotiate a new national agreement covering terms and conditions.

Port employers are calling on the TGWU to lift its ban on local negotiations at scheme ports but insist that they see no advantage in agreeing to talk at national level.

Youth takes a sober view of modern life

By David Churchill

LAGER LOUYS, as the newspapers have dubbed drunken young hooligans, are a figment of the media's imagination, suggests a survey published yesterday from, not surprisingly, a lager company.

The survey, commissioned by Miller Lite, the US beer brewed by Courage in the UK, shows that Britain's youth are a sober lot in both their drinking and lifestyles.

Just four cans of lager is typically bought each week from an off-licence or supermarket, says the survey of 1,500 young adults carried out by Gallup last month.

Instead, the picture unveiled by the researchers suggests that modern youth in Mrs Thatcher's Britain are sensible, responsible, and pretty much interested in preserving the status quo.

Drugs also do not form part of the lager generation's lifestyle, suggests the survey. Three out of four surveyed believe that even soft drugs such as cannabis should not be legalised, while the same proportion think the police do a good job.

Some 87 per cent of the survey also told the interviewers that a loving relationship was more important than sex.

Young people are also predominantly "green" - two-thirds support moves to convert more cars to lead-free petrol - although the survey shows the young are also decidedly sceptical.

The survey shows doctors and teachers are most admired and estate agents least.

Union paves way for end to block vote

By Michael Cassell, Political Correspondent

PLANS to end the dominant role of the trade unions in Labour party policy-making, which are understood to have the broad backing of Mr Neil Kinnock, the Labour leader, will be unveiled at next week's annual conference of the GMB general workers' union.

The proposals, from Britain's third-largest union, could be implemented in time for the next general election and are regarded by their supporters as a critical ingredient in Labour's bid to regain power.

Mr Kinnock said last month he wanted to see an end to the union block vote, which the leadership believes gives a damaging image of a party almost wholly answerable to the unions.

At present, the trade unions command almost 90 per cent of the votes at the party's annual conference. Under a plan favoured by Mr John Edmunds, the GMB general secretary and a close colleague



Kinnock: 'step-by-step plan to democratise the party'

of Mr Kinnock, they would have no more influence than local constituency parties.

The GMB intends to use Labour's autumn conference to call for a 12-month review of the party's policy-making machinery. Then the unions

would be expected to use their block vote to end the system which has given them their dominant role in shaping Labour policies.

The Labour leadership, together with some union leaders, appear confident that such a radical shift in the traditional power structure of the party will win majority support, given the shared determination to avoid a fourth general election defeat.

Mr Kinnock would preferably like to see the changes implemented in time for the next election, enabling him to claim that his step-by-step programme to democratise the party was complete. At the very least, he would want the changes approved and underway before the election.

A discussion document to be published during the GMB conference at Brighton, south England, claims that Labour's present policy-making system, based on votes taken on confer-

ence motions and amendments, is unrepresentative and confrontational.

The union says that the party's annual conference should instead represent the final phase of the policy process. Policy development would be the responsibility of an expanded National Executive Committee, to include government representatives, as well as MPs and trade union officials.

Mr Kinnock is thought to have doubts about a larger ruling body, although he might support the plan if it included a smaller, "inner executive."

The GMB spells out three options for changing the voting structure but Mr Edmunds is known to back a plan that would involve the creation of "two houses", representing unions and other affiliated organisations, and a constituency party section. Policy would have to be passed by both sections to be valid.

Tories move to calm Heath row

MR PETER BROOKE, the Conservative Party chairman, moved yesterday to play down Mr Edward Heath's dispute with Conservative Central Office over his allegations of a dirty-tricks campaign in the approach to the European Parliament elections, writes Richard Donkin.

The row, which widened the rift between the prime minister and the party leadership, arose when Mr Heath said Conservative Central

Office was trying to gag him during the European Parliament election campaign by persuading local parties to withdraw invitations for speaking engagements.

Mr Brooke, who denied the accusations, said yesterday that most of the differences between Mr Heath and the party office had been ironed out in an amicable telephone conversation.

Mr Brooke said: "Organisational analysis by megaphone

was not the best way of conducting our affairs." He said that any of Mr Heath's election engagements which had been cancelled were restored.

Mr Heath, speaking to businessmen in Geneva, said Britain had joined the Community to play a full and effective part in international affairs.

"The major disappointment of our time in the Community is, however, our failure to assume the leading role expected of Britain at the outset."

Younger backs 'war-free' vision

By Philip Stephens, Political Editor

MR GEORGE YOUNGER, Britain's defence secretary, yesterday underlined the Government's determination to strive for a "war-free" rather than a "nuclear-free" Europe after this week's Nato summit.

Speaking during the Vauxhall by-election campaign in South London, Mr Younger said that the summit agreement on a conventional arms reduction initiative and on the modernisation of short-range nuclear weapons was a vindication of the Government's defence policy.

He emphasised that the Alliance had stuck with its policy

of both nuclear deterrence and of flexible response to any attack from the Warsaw pact.

He also emphasised that the compromise agreed at the summit provided only for negotiations with the Soviet bloc on the "partial" elimination of short-range nuclear weapons - and then only after successful talks on conventional weapons.

It is accepted in Whitehall that the agreement - designed to bridge the divide on the issue between Britain and West Germany did involve a significant shift by Mrs Margaret Thatcher, the Prime Min-

ister. She would have preferred that no commitment to negotiations on short-range missiles, and a firmer timetable for modernisation.

There is also private concern that if negotiations on the short-range weapons do eventually begin, then there will be immediate pressure from both Moscow and Bonn to aim for their complete elimination.

Yesterday, however, Mr Younger offered an upbeat assessment of the outlook, arguing that Nato's strength and unity had allowed it to set the arms control agenda.

Gas project approved

ATLANTIC Richfield (Arco), the US oil company, yesterday received government approval for a \$24m gas development of the Weland North and South fields in the southern North Sea, writes Steven Butler.

Arco plans unmanned facilities consisting of sub-sea wells feeding gas through underwater pipelines to an unmanned platform operated by remote control.

The fields, about 50 miles off the East Anglian coast contain 300bn cu ft of gas. Production is expected to start in 1990 and continue for 10 years.

Government tables amendments to water privatisation

By Richard Donkin

THE UK Government has tabled amendments to the controversial Water Privatisation Bill to ensure customers benefit from any sale of surplus land and giving sale preference on land of outstanding natural beauty to amenity organisations such as the National Trust.

The amendments will ensure most of the profits from land sales are passed on to the consumer through lower water charges by linking the sale of surplus land to the proposed price control mechanism for the water industry using the so-called K factor, a regulatory figure that has yet to be decided.

They were welcomed last night by the conservation lobby. The Campaign for the Countryside said the amendments prevented water companies living off land to subsidiary companies unrestrained by environmental concerns or duties.

Mr Michael Howard, the water minister, announcing the changes yesterday, said the amendments meant any future disposal of protected water company land would require the secretary of state's consent.

He would be able to insist land in national parks and areas of outstanding natural

beauty was first offered to a conservation body at market price or that, in the event of a sale in the private sector, particular features, such as rights of access, were protected by management agreements or covenants. The same duty would apply to surplus land that was not put on the market.

The Government is presently calculating how much of the 43,000 acres of land under control of the 10 water authorities in England and Wales should be declared surplus to requirements. Independent valuations are being sought at the same time.

The changes will go some way towards removing any romantic notions among City speculators that the privatised authorities will be able to emulate British Aerospace, the UK aircraft manufacturer, which stands to make large profits developing underlined factory sites from its purchase of Royal Ordnance.

Mr Jack Cunningham, the Opposition Labour Party's environment spokesman said he remained "deeply sceptical" about their range and implications, he said: "They will do nothing to improve the confidence of the City in the privatisation of our national water assets."

Law reform plan 'meant to save money on justice'

By Robert Rice

GOVERNMENT proposals for reform of the legal profession were motivated by the Treasury's desire to save money on the administration of justice, Lord Ackner, a senior Law Lord, said yesterday.

He told a joint conference in London of the Adam Smith Institute, the right-wing think tank, and the Manhattan Institute for Policy Research that there was no other explanation for the Government's volte-face on reforming legal services.

The green papers, or discussion documents, which propose the merging of two branches of the legal profession - barristers, who have a monopoly on the rights of audience in court, and solicitors - had been produced in three months. It took the Royal Commission on Legal Services three years to

produce exactly opposite conclusions.

The green papers identified no potential obstacles to the Government's plans. Yet no research had been done to test their consequences.

The Government adhered to the doctrine that the two branches should continue and it talked about the importance of a strong and independent Bar, the barristers' organisation, to the administration of justice. But it then proposed to remove every characteristic that made the Bar a separate profession, he said.

"The Treasury is clearly behind the Government's change of attitude. It has been concerned for some time about the millions being spent on legal aid and it is intent on reducing it," Lord Ackner said.

Consumer group voices drink fears

THE Consumers' Association yesterday urged the Government to resist pressure from brewers over the Monopolies and Mergers Commission report which recommended a reduction in the number of brewery-owned pubs.

Which?, the association's magazine, expressed particular concern about the prices charged in pubs for soft drinks. It said charges were high and in some cases extortionate.



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UK NEWS

Pressure mounts to choose buyer for Short Bros

By Michael Donne, Aerospace Correspondent

PRESSURE is increasing for the British Government to make a swift decision on the purchaser of Short Brothers, the state-owned Northern Ireland aerospace manufacturing group.

Both bidders - the consortium of GEC of the UK and Fokker of the Netherlands on one side, and Bombardier, the Canadian transport group on the other - are anxious for an early resolution of the struggle.

At the same time, trade unions, politicians and other groups in Northern Ireland are pressing the Government to settle the matter to allay the increasing uncertainties about the future role of Shorts in the industrial life of Belfast, the province's capital.

The unions favour a deal with Bombardier, the owner of Canadair, a leading aircraft builder in Canada which is anxious to acquire a foothold in the European aerospace industry.

Shorts is concerned at the delay in choosing a buyer, and claims the Government, which has received submissions from rival bidders since the end of April, has had more than enough time for a decision to have been taken.

The company stresses it will go to next week's Paris International Air Show in a state of uncertainty, unable to offer prospective customers firm commitments in relation to its future activities.

This applies especially to its plans for projects such as the FX twin-engine regional jet airliner. Shorts does not know whether this airliner will survive, no matter which bid is ultimately successful.

This uncertainty is bound to deflect prospective customer interest in what could be one of the most significant aviation ventures undertaken in Northern Ireland.

Shorts, in common with most of the trade unions and other Northern Ireland industrial organisations, prefers the bid from Bombardier on virtually every count.

A statement earlier this week from the trade unions' factory committee in Short Brothers - "Keep Northern Ireland Flying Economically" - stressed its view that Bombardier represented the best option for the future of the company.

The union stressed that in meetings with Bombardier's top executives, the Canadians indicated a long-term commitment to keeping Shorts alive.

The statement said: "We have requested in writing on two occasions a meeting with GEC/Fokker. We have not, to date, even had an acknowledgment of our request. This is even more difficult to understand when one considers that Shorts have been a risk-sharing partner with Fokker for many years.

"We are very concerned that these two companies (GEC/Fokker) have not been prepared to meet us to discuss their future plans and we are still pressing for such a meeting.

"We wish to discuss our perception that their approach could lead to the break-up of Shorts and (whether) their short-term plans include a substantial reduction in employment."

Blue mood hangs over the City of London

The Bank of England sounds a note of caution about the future, says Richard Lambert

IN THE City of London, pessimism is the flavour of the month. In marked contrast to the buoyant mood of a year or two ago, there is concern that the advantages on which London's strength as a financial centre have been built are being slowly undermined.



One explanation for the gloom is that many City firms are losing their shirts at present. But there are other reasons for concern. The City's growth has depended crucially on the relatively liberal approach of the UK authorities to regulation and tax, and on the efficiency of its markets, especially when compared with its rivals in continental Europe.

Both these comparative advantages are now under attack.

The shifting prospects of London as a financial centre have been catalogued by the Bank of England in an internal study which was drafted earlier this year. Intended to be used for background briefing, the report is not being published generally but some copies have been sent out for discussion. There are no overall conclusions about the outlook. Instead, the report looks at the potential threats to London's position and sets them in an international context.

The starting point is that the City is, if anything, more dominant as a financial centre in the European time zone than it was a decade ago, thanks in part to the abolition of exchange controls and reforms in the securities industry. Since the mid-1970s, the financial sector has grown much more rapidly than the rest of the UK economy, and its contribution to the balance of payments has risen sharply in real terms.

Perhaps the most important factor behind the growth of London has benefited over the years from its openness. The Bank does not seem unduly worried that the new layers of supervision brought in by the Banking Act and the Financial Services Act will drive business away. There are some irritants on the banking side but the new regime of capital controls is likely, if anything, to be rather favourable to British-based banks.

Some of the potentially damaging features of the Financial Services Act are being amended.

Provided bureaucracy is held in check, the Bank thinks the Act could help London to be seen as a safer place to do business.

The development of the European internal market presents threats and opportunities. There would be an obvious threat to London's future role as a financial centre if a European central bank was established elsewhere. At a more specific level, a decline in demand for reinsurance is likely to be accentuated by the consequences of a freer market in the European Community. A trend towards mergers, already evident in France, would lead to bigger companies with less requirement for reinsurance - and raise questions about the

	1975	1985	1987
Finance	10.0	47.5	65.9
Rest of economy	88.1	274.5	311.1
Total	98.1	322.0	375.0
Total after adjusting for net interest in financial services	94.7	305.2	354.5
Finance including net interest receipts as percentage of GDP	10.6	15.6	18.0
Finance excluding net interest receipts as percentage of GDP	7.2	10.1	12.2

future of the Lloyd's market. UK insurers could, however, benefit from access to continental markets, even though the advent of completely free trade, especially on the life insurance side, may still be far off. More generally, the UK also stands to gain business because City firms are price competitive; and, although London is an expensive place to do business, it is well up with the competition in terms of technology and communications.

One is that attempts to exclude foreign firms because their own home markets are not open to outsiders should be avoided like the plague. The Financial Services Act, the Banking Act and several EC directives all include reciprocity provisions which could be used to this effect. The Bank warns that "even the threat to use this weapon could be potentially damaging to foreign perceptions about the welcome London extends to foreign institutions."

The second is that Britain should think twice before lecturing foreign governments on the need to open their financial markets to international competition. The larger markets in countries such as Japan and West Germany remain highly regulated, the better the outlook for the City.

In Brief Charges ruled out over King's Cross fire

There will be no criminal prosecutions brought against London Regional Transport over the November 1987 fire at King's Cross station, in which 31 people died.

Mr Allan Green, the UK Director of Public Prosecutions, said there was insufficient evidence to warrant prosecutions for manslaughter or endangering life by neglect.

Money supply Growth in M0, the narrow money supply measure, fell in April towards the top end of Treasury's target range, the Bank of England said.

Green label call The UK Consumers' Association is pressing for a standard system of labelling to give shoppers an accurate method of assessing the environmental safety of products.

Bank seeks gilts The Bank of England surprised the market by announcing it would hold a reverse auction for £400m of short-dated UK Government bonds, or gilts, on June 30.

WHO tobacco call The World Health Organisation yesterday estimated that tobacco kills the equivalent of one person every 13 seconds, equivalent to 25m deaths each year.

Satellite update Satquote, a new company, has launched what it says is Europe's first satellite market data service offering instantaneous information on the main security and financial markets.

Paint campaign ICI of the UK and BASF of West Germany are among leading paint manufacturers supporting Europe's car repairers, who are to spend up to £500,000 on a safety campaign following US studies revealing increased cancer risks among some professional painters.

Bae under attack BRITISH Aerospace, the UK aircraft manufacturer, has come under attack over plans with the Transfiger House construction group to develop two sites outside north London, acquired when it bought the Royal Ordnance factories.

Guardian strike Journalists at the Guardian newspaper have voted to strike today in support of a 10 per cent pay claim.

Passport dispute Thousands of UK tourists are facing anxiety on foreign travel plans following a growing strike at main passport offices over staffing levels.

Defence expenditure claims under attack

By David Fishlock in Brussels

NATIONAL spending on defence research and development was being exaggerated by several governments, including Britain's, Mr Ivan Yates, deputy chief executive of British Aerospace, said in Brussels yesterday.

Mr Yates, who has corporate responsibility for engineering in British Aerospace, the UK aviation and defence equipment manufacturer, was addressing the annual conference of the European Industrial Research Management Association, a Paris-based club of industrial research executives.

Mr Yates warned the industrial scientists not to waste their time looking for "golden nuggets" in defence R&D expenditure that probably did not exist.

In Britain's case, about 21m of the £2.9m attributed by the Government's defence estimates to R&D was not in fact R&D but what he called "defence engineering," often associated with production.

He estimated that no more than about 30 per cent of the official British defence R&D budget was transferable to civil activities, and said some of it was not innovative.

His estimates, he said, were consistent with the conclusions of the latest report of the Government's Advisory Council on Science and Technology on defence research, which put a lower figure on the transferability of defence R&D than previous claims.

He believed that a smaller proportion of Britain's R&D budget had civil potential than was the case for either the US or France.

British Aerospace spent about £10m of its own money on R&D and received another £450m from the Ministry of Defence's R&D budget. But only a small proportion of the MoD money was for innovative research, he said.



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FT LAW REPORTS

Reviewing management decisions

By A.G.J. Berg

THE traditional reluctance of English courts to interfere with a decision of a company's directors taken in good faith has been called into question by two recent decisions. In both cases the courts brought into the corporate arena the administrative law principles which apply in judicial review of administrative decisions.

This has considerably increased the scope for legal challenge to decisions taken by companies' boards. The likely consequences are a distinct shift in the balance of power between management and stockholders, particularly institutions, and the emergence of a new range of legal tactics in contested takeovers.

The more important of these cases was the Court of Appeal's decision just before Christmas last year in *Hygg v London Life Association*. London Life had convened an EGM to enable it to merge its long term business with that of Australia Mutual Provident. A substantial ginger group of London Life members was opposed to the merger.

The EGM was convened for 12 noon on October 19 1988 at the Barbican, London. Several rooms had been booked, connected by audio-visual link. Concerned that the arrangements might prove inadequate, the Board had also booked a larger room at the Café Royal for the afternoon.

On the day, the audio-visual link at the Barbican was defective. When the meeting opened, some members had not gone through the registration process and were still outside the meeting trying to get in.

It was clear that no business could be transacted and that the meeting would have to be adjourned. There were three options: to convene a new meeting on 21 days' notice; to adjourn the meeting for a sufficient period to allow proxies to be lodged; or to adjourn the meeting until the afternoon when it could be resumed at the alternative accommodation booked at the Café Royal.

Following counsel's advice the chairman chose the last option, overriding objections from the floor that some members present at the Barbican would be unable to go to the Café Royal in the afternoon.

At the adjourned meeting the resolution necessary for the merger was passed. When a policy holder/member challenged the validity of the adjournment, Mr Justice Vin-

lott held that, since the chairman had acted in good faith, his decision could not be impugned. However, he was reversed by the Court of Appeal, which declared the adjournment invalid.

The Vice-Chancellor, Sir Nicolas Brown-Wilkinson, stated that the test for the validity of the chairman's exercise of his power to adjourn a meeting was the same as that applicable on judicial review in accordance with *Wednesbury* principles.

Summarising the *Wednesbury* test, Sir Nicolas said that the chairman's decision would be invalid if "in the facts which he knew or ought to have known he failed to take into account all the relevant factors, which no reasonable chairman, properly directing himself as to his duties, could have reached".

Sir Nicolas then listed 10 items as the principal factors in the situation that had confronted the chairman at the Barbican. He pointed out that, when the chairman had given evidence of the factors which had persuaded him to adjourn to the Café Royal, he had failed to mention the factors of central importance. These included: the fact that there was no absolute necessity to adhere to the timetable which had been set for the merger; and that those who could not be at the afternoon adjournment at the Café Royal would be unable to speak and even to vote by proxy.

Supporting Sir Nicolas, Lord Justice Woolf made this important observation: "In deciding whether Mr Dawson's decision to adjourn the meeting was lawful the approach of the Court is no different from that which it regularly adopts when reviewing the exercise of discretion by a public body under a statutory power. This is the position even though, when acting as Chairman of the meeting Mr Dawson is not performing a public function and he derives his powers either expressly or by implication from the articles of the company."

Heretofore the basic principle has been that judicial review lies only in respect of decisions taken in the performance of a public duty. The decisions of private bodies have not been open to judicial review.

By discarding the requirement that the decision challenged must have been made in the performance of a public duty, the Court of Appeal has

opened the way to what is, in substance (albeit not procedure), judicial review of decisions by companies' boards.

Even though the chairman was not performing a public function, the court adopted an approach which Lord Justice Woolf described as "no different" from that adopted in judicial review.

A second important aspect of the case is the ground on which the decision by the chairman to adjourn was declared invalid. The Vice-Chancellor gave two alternative grounds: that the chairman failed to take into account relevant factors; or, that the decision was unreasonable on *Wednesbury* grounds.

Lord Justice Woolf and the third member of the court, Lord Justice Mustill, adopted only the first ground, and declined to hold that the decision had been unreasonable.

Hygg establishes that a successful challenge can be made to a decision by a company's directors on the ground that not all relevant factors were taken into account, even if the decision cannot be challenged for unreasonableness. This is important in practical terms because of the difficulty of proving unreasonableness on *Wednesbury* principles: it has to be so extreme as to verge on absurdity. By contrast, a failure to take into account a relevant factor is far easier to establish.

The case also shows that the limited time available for taking a decision will not deter the court from declaring the decision invalid on the ground that relevant factors were not taken into account. Nor is it a defence that the decision accorded with advice from counsel.

In *Re A Company*, the second case, the High Court explicitly recognised the applicability of *Wednesbury* principles to company board decisions.

A minority shareholder was seeking relief under section 459 of the Companies Act (unfairly prejudicial conduct by directors) or alternatively winding up of the company. The complaint was that the company paid inadequate dividends and that "the directors had failed to give any or adequate consideration to the question of what proportion of the Company's profits should be recommended for distribution by way of dividend".

Mr Justice Harman made these observations: "It is, in my judgment, vital to remem-

ber that actions of boards of directors cannot simply be justified by invoking the incantation 'a decision taken bona fide in the interests of the company' . . . If it were to be proved that directors resolved to exercise their powers to recommend dividends to a general meeting, and thereby prevent the company in general meeting declaring any dividend greater than recommended, with intent to keep moneys in the company so as to build a larger company in future and without regard to the right of members to have profits distributed so far as was commercially possible, I am of opinion that the directors' decision would be open to challenge."

"This is an application in a sense, of the *Wednesbury* principle . . ."

This is a radical departure from conventional notions of company law. But it is in line with cases made in the frequently overlooked 1982 case of *Heron International v Lord Grade*.

That was a challenge by Mr Gerald Rossion's Heron Organisation to the action of Lord Grade and his co-directors of ACC in accepting a bid from Robert Holmes à Court's Bell Resources.

The Court of Appeal accepted that Heron (which was an ACC shareholder) would succeed in its action against the ACC directors if it could prove that "no reasonable Board of directors could have come to the conclusion" that it was necessary in the interests of ACC and its shareholders to commit ACC to the offer from Bell.

The immediate practical message from these cases, is that where a board makes a controversial decision, for example, in the course of a contested bid, a full minute should be prepared showing that the board took into account all the relevant factors.

It is particularly important to record that the board took account of the arguments against, as well as those in favour of, its proposed course of action, and carefully reviewed the main alternative options.

The author is a solicitor.

"[1988] 1 All ER 541.
[Associated Provincial Picture Houses v Wednesbury Corporation [1942] 1 KB 223.
[1982] 1 WLR 1062.
[1982] 1 FTLR 503.

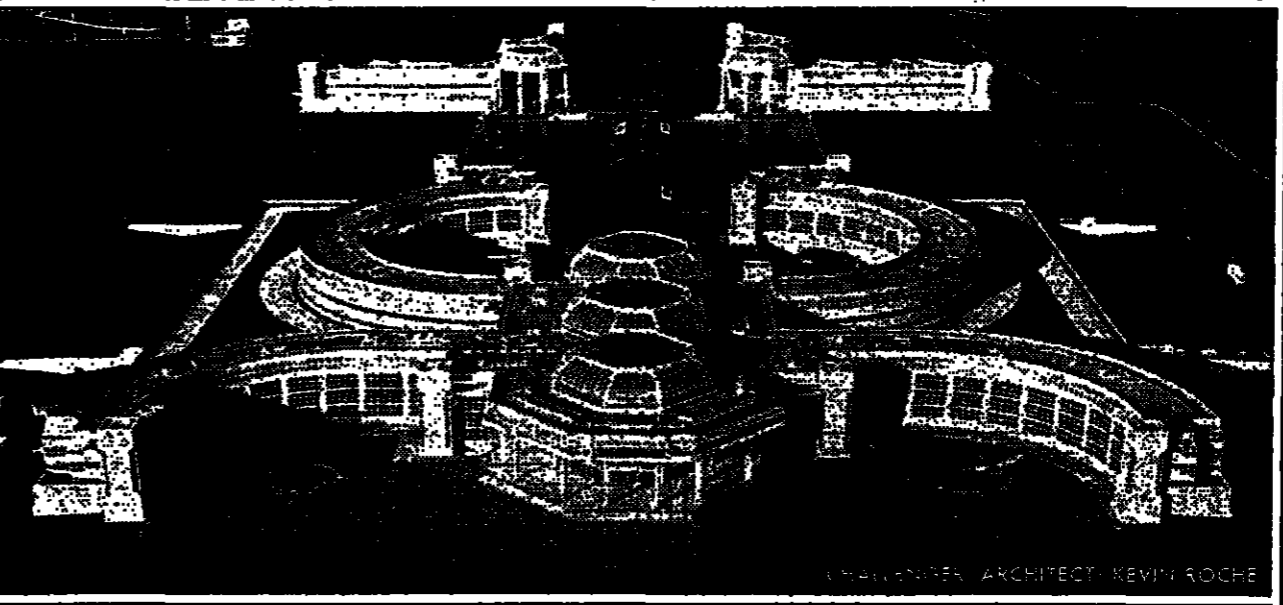
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To Purchase for Cash
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for at least U.S. \$270.00 per U.S. \$1,000 Bond
or
to make Cash Payments of at least U.S. \$74.73 in lieu thereof

The prices set forth above represent a premium of approximately 38% over the accreted value of the Bonds as of July 7, 1989. The Information Statement and Proxy and Tender Form provides that Bondholders may offer their Bonds or elect to receive cash payments in lieu thereof at prices in excess of the base prices set forth above. If any offers are accepted, payment will be made on or about July 7, 1989. Offers will be accepted only if the Bonds have been voted in favor of certain indenture amendments to be considered at a Bondholders meeting notified for June 23, 1989, or any adjournments thereof, and such indenture amendments are approved. All offers of Bonds and elections to receive cash payments must be made on the Proxy and Tender Form contained in the Information Statement. If the Indenture is amended as proposed, all Bonds and elections to receive cash payments which have been duly offered at the base prices set forth above will be accepted. Bonds and elections to receive cash payments offered at prices in excess of the base prices will be accepted only if the favorable votes of those Bonds are necessary to approve the Indenture amendments.

Copies of the Information Statement and Proxy and Tender Form are available upon request to Liegey & Co., financial advisor to American Medical International, Inc., in London (01-929-5252) or New York (212-888-4560) and from the Depository Offices listed at the end of the Notice of Meeting appearing below.

THE OFFER WILL EXPIRE AT 10:00 A.M. LONDON TIME ON JUNE 23, 1989 UNLESS EXTENDED.
Dated: May 25, 1989

NOTICE OF MEETING
AMERICAN MEDICAL INTERNATIONAL N.V.
Zero Coupon Guaranteed Bonds Due August 12, 2002

NOTICE IS HEREBY GIVEN that a meeting (the "Meeting") of the holders of the Zero Coupon Guaranteed Bonds Due August 12, 2002 (the "Bonds") of American Medical International N.V. (the "Issuer") has been called by the Trustee at the request of the Issuer. The Meeting will be held at Morgan Guaranty Trust Company of New York, 1 Angel Court, London EC2R 7AE, England on Friday, June 23, 1989 at the hour of 10 o'clock in the morning, London time.

At the Meeting, Bondholders will be asked to approve amendments (the "Amendments") to the Indenture, dated as of August 12, 1982 (the "Indenture"), among the Issuer, American Medical International, Inc. as guarantor (the "Guarantor"), and Morgan Guaranty Trust Company of New York as Trustee (the "Trustee"), pursuant to which the Bonds were issued. Such Amendments will eliminate Sections 4.06 through 4.11 of the Indenture, which contain the financial covenants of the Issuer and the Guarantor.

In accordance with the provisions of the Indenture, the resolutions to be submitted to the Meeting, in order to be effective with respect to the Bonds, must be approved by persons entitled to vote the lesser of (i) a majority in principal amount of the Bonds at the time outstanding or (ii) 75% in principal amount of the Bonds represented and voting at the Meeting, provided that a quorum is present. The persons entitled to vote a majority in principal amount of the Bonds outstanding shall constitute a quorum. In the absence of a quorum the Meeting may be adjourned. At an adjourned meeting persons entitled to vote 25% in principal amount of the Bonds at the time outstanding shall constitute a quorum.

In order to be entitled to vote at the Meeting or adjournments thereof a person must either be a holder of one or more Bonds or a person appointed by an instrument in writing as proxy by the holder of one or more Bonds deposited at any of the offices referred to below ("Depository Offices") no later than two business days prior to the Meeting or such adjournments. The holding of Bonds shall be proved by production at the Meeting or such adjournments of Bonds or of a dated deposit certificate executed by a bank (which may be the Trustee), banker, trust company or member of the New York, London or other recognized stock exchange certifying that on such date Bonds bearing specified identification numbers were deposited with or exhibited to such bank, banker, trust company or stock exchange member. The signature on any proxy deposited as aforesaid must be witnessed or guaranteed by a bank (which may be the Trustee), banker, trust company or member of the New York, London or other recognized stock exchange.

Copies of the proposed first supplemental indenture setting forth the Amendments are available for inspection during normal business hours at, or can be obtained on application to, any of the Depository Offices. A form of proxy and deposit certificate appropriate for use at the Meeting or adjournments thereof together with instructions for voting by Bondholders at the Meeting is set forth in the Information Statement and Proxy and Tender Form which can also be obtained at any of the Depository Offices.

DEPOSITORY OFFICES

Morgan Guaranty Trust Company of New York
30 West Broadway
New York, New York 10015
Attention: Corporate Trust Department
(212) 406-5662

Morgan Guaranty Trust Company of New York
1 Angel Court
London EC2R 7AE
Attention: Securities Services
(01) 929-2300, Ext. 3514

Banque Internationale a Luxembourg S.A.
2 Boulevard Royal
Luxembourg
Attention: Securities Department

Dated: May 25, 1989

MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, TRUSTEE

FT LAW REPORTS

Digest of Easter Term cases

FROM APRIL 5 TO APRIL 11

Regina v Secretary of State for Transport ex parte Factor Tame Ltd and Others
(FT, April 5)

The question at issue was whether an English court could give interim relief to protect the applicants' interests pending a referral to the European Court regarding a scheme to register British fishing vessels. The applicants had successfully contended that at first instance the scheme might be at variance with the Common Market fishing policy and were granted an order restraining the Secretary of State for Transport from enforcing the scheme. Allowing an appeal by the Secretary of State, Lord Donaldson, MR, stated that it was fundamental to the British constitution that it was for Parliament to legislate and for the judiciary to interpret. There was no judicial basis on which interim relief could be granted by the British courts. If the applicants had a remedy it could be provided only by the European Court, either in the form of a ruling on the reference, or by interim proceedings, not yet instituted, by the Commission against the UK Government.

Bank of Nova Scotia v Hellenic Mutual War Risks Association Ltd
(FT, April 7)

Although the mortgaged vessel had been hit by an Iraqi missile on June 6 and became a constructive total loss, the plaintiff bank, unaware of that fact, gave the shipowner \$2.8m on July 9 as working capital against the mortgage. The vessel had been insured with the defendants who were not only aware of the possibility of fraud but knew that the vessel was not insured because it had been in a prohibited zone when hit. Allowing the club's appeal against a decision that it was in breach of an implied term in its contract to insure the bank that there was no longer insurance on the vessel, the Court of Appeal stated that the club held the benefit of the insurance to the bank's order and was to inform the bank if the club ceased to insure. Save to the extent expressly stated in their undertaking, the relationship between club and bank did not require the club to pass on any information about the owners' conduct. To imply the term proposed would constitute a new and different relationship between the parties.

Redd v Bush & Tompkins Group Ltd plc
(FT, April 11)

The employee was injured abroad while driving the employer's vehicle through the negligence of another driver who was not insured and was not required by local law to be so insured. The employee's claim against the employers had been struck out as disclosing no reasonable cause of action. The Court of Appeal, in dismissing his appeal, held that a new term could be implied by law in to contracts of employment. But in the present case it was impossible as a matter of law to imply a term creating a specific duty to advise the employee to obtain insurance cover. Moreover, it was not open to the court to extend the duty of care owed by the employers to their employees by imposing a duty to inform them of their liability to insure.

Gyllenhawmer & Partners v International Ltd and Others v South European Insurance
(FT, April 12)

The plaintiffs were financiers, co-adventurers and buyers respectively under a shipbuilding contract. Article 23 of the contract provided that if a bank guarantee could not become available the contract would become null and void. The Yugoslav shipbuilders were unable to obtain a bank guarantee in view of the state of the Yugoslav economy. In giving judgment for the plaintiffs for specific performance or damages in lieu, Mr Justice Hirst stated that article 23 recognised that the contract was otherwise binding and only stipulated that it should "become" null and void if one of its strictly defined provisions became effective. Credit funds were an essential prerequisite and the builders were not responsible for their insolvency as a result of the bank's inability to honour their long-term commitments. There was nothing anomalous in the parties' evincing such an intention on a null-and-void basis.

Re Marketing Consortium Ltd
(FT, April 14)

In the present proceedings the liquidator sought a declaration under section 214 of the Insolvency Act 1986, that the directors should each contribute £107,949 to PNC's assets. The issue was whether the directors "knew or ought to have known" that there was no reasonable prospect that PNC would avoid going into insolvent liquidation. The court took into account the fact that it was not clear from the directors' deliberations whether they were conscious when positive untrue statements were made, and the auditor's most solemn warning was effectively ignored, so that the directors were jointly and severally liable to contribute £75,000 to PNC's assets.

Regina v Commissioners of Inland Revenue, ex parte Woolwich Equitable Building Society
(FT, April 11)

Under section 343(1) of the Income and Corporation Taxes Act 1970, a building society, which had entered into an individual arrangement with the Revenue, paid the Revenue a lump sum "representing" tax on interest, while interest was paid to the individual investor without deduction of tax. New subsection (1A) of section 343 provided that the Inland Revenue might make regulations with regard to year 1986/87 requiring societies to "pay an amount representing income tax" calculated with reference to the basic and reduced rates. Section 47(1) provided that subsection (1A) "shall have the effect and be deemed always to have had effect" requiring societies to pay an amount representing income tax on sums, including sums "paid or credited before the beginning of the year but not previously brought into account under subsection (1) above or this subsection." The Woolwich appeal, the Vice-Chancellor stated that there was no doubt that section 47 operated retrospectively. Parliament was able to make legislation retrospective if it chose and if its intention was clearly manifested. The words "deemed always to have had effect" showed a clear intention that the section should have retrospective effect.

Collard v Mining & Industrial Holdings Ltd
(FT, April 19)

In calculating its global and UK liability for corporation tax under Section 100 of the Finance Act 1972, the company calculated its amount of set-off by deducting double taxation relief from foreign income. It then set off the amount of advance corporation tax already paid on its UK distribution. The Crown contended that double taxation relief had to be ascertained after crediting advance corporation tax. Lord Oliver, dismissing the Crown's appeal, stated that the structure and language of the legislation pointed strongly to the conclusion that the deduction of double taxation relief was intended to precede the set-off of advance corporation tax. Section 100(6) did not deal with how the set-off was to be made, but with ascertainment of the ceiling for purposes of section 505 of the 1970 Act.

Aviva Golden
This digest of Easter Term cases will continue on Friday.

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1992 UPDATE

MANAGEMENT: Marketing and Advertising

Kodak
Developing a positive image in Japan

The US photographic group is persevering despite an uphill struggle. Michiyo Nakamoto reports

If Japanese companies are among your major competitors, then you had better have a presence in the Japanese market. This maxim became popular in US and European management circles in the early 1980s, brought about by the fact that many Japanese companies had become innovative world leaders in their fields. It was deemed necessary to compete with them on their own turf so as to benefit from the innovative atmosphere and to get a better feel for what the Japanese companies might do next. So far, it looks as if relatively few Western companies have acted on this advice, perhaps because it has become so expensive to build up operations in Japan since the revaluation of the yen in 1986.

Perhaps also they have been watching Kodak, the US photographic giant which launched a huge effort in 1984 to build up its Japanese business. Five years and millions of dollars later, Kodak has not lost heart, but it has a long way to go. "We have a plan, we are moving to that plan aggressively, but we are not where we want to be," admits David Biehn, executive vice president of Kodak Japan.

Kodak's Japanese problem is probably the most well-understood by many Western companies and industrial product manufacturers. For most of the post-Second World War period, the Japanese market was largely impenetrable because of various tariffs and non-tariff barriers. These barriers made Kodak's products very expensive, but it was also hampered by the network of local distributors which made only half-hearted efforts on its behalf.

Kodak very quickly decided it had to retaliate, and part of that retaliation involved taking on Fuji seriously in Japan. At that time, Kodak was running a dismal third in the Japanese market with about a 10 per cent market share against Kodak's 20 per cent and Fuji's whopping 70 per cent. Whereas in every other market in the world, the Kodak name alone is worth a lot, it meant nothing to the average consumer in Japan. Thus, in addition to improving its customer service, the company would have to make big efforts to build its image, both with the general public and in the Japanese corporate community.

The latter was in some ways the simplest, if expensive. The company brought over senior management to oversee its marketing, manufacturing and research activities and to improve communications with the Rochester, NY headquarters. It then formed one joint venture, Negase Kodak, with the Japanese trading firm that had been marketing and distributing its products to the Japanese market. However, image is no substitute for good service. Shop-owners were not going to carry Kodak film unless they could be sure that they would not receive angry calls from customers whose prints did not come out right.



Kodak's publicity blimp in the shape of a carp - a 'fish close to the hearts of the Japanese people'

Kodak has departed from its traditional practice in at least two other ways in Japan. It uses give-aways and promotion girls in front of shops to try and push film sales and it has changed the colour composition of its films to appeal to the Japanese taste for warm rather than realistic hues. It also headed its pride when, as in late 1986, Fuji beat it to the Japanese market with a disposable camera. Determined not to let Fuji win the worldwide lead with this new product, Kodak announced its own disposable camera one day

ahead of Fuji's announcement in the US market. "Kodak has become aware that it has to conform to Japanese ways," says an official at Fuji. "We are keeping a close eye on their aggressive move."

Advertising
Spending
hots up

By David Churchill

Britain's advertising industry last year enjoyed its best ever year, with a record £5.78bn spent on all forms of advertising apart from direct mail. Figures this week from the Advertising Association, published in the Advertising Statistics Yearbook, show that nearly £1bn more was spent on advertising in the UK in 1988 than in 1987, an increase of 17.3 per cent (or 12 per cent after allowing for inflation). This was the fastest annual growth rate of the 1980s.

The association's figures show that all the main media sectors shared in the growth, with "cinderella" sectors such as radio and cinema producing the best growth rates. Radio advertising grew by 19 per cent (after allowing for inflation) to reach £136m, while cinema advertising increased 17 per cent to £27m.

Press advertising increased by 14 per cent in real terms to £2,422m, leaving expenditure on television commercials lagging with only an 8 per cent rise to £2,127m. The association points out that the "magnitude" of the advertising boom can be shown by comparing expenditure with gross domestic product. Last year advertising as a percentage of GDP represented 1.48 per cent, compared with 1.39 per cent in 1987. In 1975, the year of the last major recession in advertising expenditure, advertising's share of GDP was 0.92 per cent.

Awards seek to boost credibility of design effectiveness

Does design work? Evaluating the effectiveness of any area of marketing is difficult but in an area as ephemeral as design it is doubly so. One of the commonest complaints levelled against the UK's design consultancies is their failure to emulate advertising agencies' ability to measure the effectiveness of their work. Hence, the clients have little confidence in the blandishments of designers who suggest elaborate and expensive projects, while designers have little evidence with which to convince clients to invest in them.

The Design Business Association has responded by introducing the Design Effectiveness Awards, which were presented in London on Tuesday. The awards are intended to raise awareness of design and to demonstrate its potential as a means of changing perceptions of a company and its products or improving their performance.

The awards - divided into the different disciplines of packaging, corporate identity, literature, retail, commercial interior, leisure environments and product design - attracted over 200 entries. All the entrants were asked to do was to prove through case studies that their work had achieved specific commercial objectives.

The winner in the corporate identity category - Lloyd Northover's work for Courtaulds, the international chemicals group - based its case on the significant degree to which design changed perceptions of the company. When Courtaulds asked Lloyd Northover to create a new corporate identity he had just emerged from a period of radical restructuring in which its traditional textile and fibre

work, Din Associates, which won the retail design award for Next's original Department X store in Oxford Street, provided data to demonstrate that it had achieved the objective of creating a new concept of fashion retailing, designed for fast selling and to attract a new type of customer to Next. The store, which was modelled on an industrial warehouse, achieved the highest sales of any Next store last year.

Assessing the role of Din's design on the development of Department X was relatively simple in that Department X was a new concept and the launch was not accompanied by advertising. In the case of Michael Peters' packaging design for the re-launch of Highland Spring mineral water the assessment was more difficult because the event was marked by an advertising campaign. Highland Spring re-launched its brand in autumn 1987 having watched its market share decline dramatically in the increasingly competitive mineral water market. Michael Peters commissioned a research study to analyse the shortcomings of the existing packaging and then devised a new design to reflect the naturalistic, more intelligent image that Highland Spring aimed to evoke.

Although the mineral water market became even more competitive after Highland Spring's re-launch its share of sales has increased despite a significant price rise. Moreover, its customers have changed from being predominantly downmarket to predominantly upmarket, according to research. The re-launch was accompanied by advertising, but this was restricted to two television regions for London and the South. Although market share rose at a faster rate in these regions, Highland Spring also increased sales elsewhere. As the Michael Peters' submission said: "Absolute proof of design's effectiveness is impossible," but "when used well design is a highly-effective and cost-efficient marketing tool."

Alice Rawsthorn

FIDELITY AUSTRALIA FUND N.V.
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NOTICE OF ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS

Please take notice that the Annual General Assembly of Shareholders of Fidelity Australia Fund N.V. (the "Corporation") will take place at 10:00 a.m. at 16-A Paternoster, Willemstad, Curacao, Netherlands Antilles, on June 29, 1989.

The following matters are on the agenda for this Meeting:

1. Approval of the report of the Management.
2. Election of the following persons as Managing Directors:
Edward C. Johnson III, John M.S. Patton
William G.A. Sijm, Harry G.A. Sijm
Charles A. Franck, H.F. van der Sloot
Hiroaki Kurokawa, Corporate Trust N.V.
3. Approval of the financial statements of the Corporation for the fiscal year ended February 28, 1989.
4. Ratification of actions taken by the Managing Directors since the last Annual Assembly of Shareholders.
5. Ratification of actions taken by the Investment Manager since the last Annual General Assembly of Shareholders.
6. Such other business as may properly come before the assembly.

Bearer shareholders may obtain a form of proxy and related documents from:

Fidelity International Limited P.O. Box 670 Hamilton, Bermuda	Fidelity International (CL) Limited 40, The Esplanade St. Helier, Jersey CHANNEL ISLANDS
Compagnie Fiduciaire 13, Boulevard de la Foire LUXEMBOURG	Fidelity International Holdings Limited Oak Hill House 130 Tonbridge Road Kent TN11 9DZ ENGLAND

Holders of registered shares may vote by proxy by mailing a form of proxy to the following address:
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c/o Corporate Trust N.V.
16-A Paternoster, Willemstad, Curacao, Netherlands Antilles

Holders of bearer shares may vote by proxy by obtaining from the institutions listed above a form of proxy, certificate of deposit and receipt for bearer share certificates for their shares and mailing the proxy and certificate of deposit to the Corporation at the address in the preceding paragraph. Alternatively, bearer shareholders wishing to exercise their rights personally at the assembly may deposit their shares, or a certificate of deposit therefor, with the Corporation at 16-A Paternoster, Willemstad, Curacao, Netherlands Antilles, against receipt therefor, which receipt will entitle said bearer shareholders to exercise such rights.

All proxies (and certificates of deposit issued to bearer shareholders) must be received by the Corporation no later than 9:00 a.m. on June 26, 1989, in order to be used at the assembly.

Approval of all of the items of the agenda will require the affirmative vote of a majority of the votes cast at the Assembly.

Dated: May 29, 1989 By order of the Management Charles T.M. Collis

ESKOM
Electricity Supply Commission

ECU 50,000,000
Floating Rate Notes due 1990

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from May 31, 1989 to August 31, 1989 the Notes will carry an interest rate of 9% per annum. The interest payable on the relevant interest payment date, August 31, 1989 against coupon No 17 will be ECU -24.28 per Note.

The Agent Bank
KREDIETBANK
S.A. LUXEMBOURG

National Westminster Bank PLC
(Incorporated in England with limited liability)

US\$ 500,000,000
Primary Capital FRN's (Series "C")
(Floating Rate Notes)

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from May 31, 1989 to August 31, 1989 the Notes will carry an interest rate of 9 1/4% per annum. The interest payable on the relevant interest payment date, August 31, 1989 against coupon No 15 will amount to US\$ 2,523.61 for Notes of US\$ 100,000 nominal.

The Agent Bank
KREDIETBANK
S.A. LUXEMBOURG

C.A.E.C.L.
now
Crédit Local de France - CAECL SA

US\$ 150,000,000 9 1/4% Notes due September 1995
Yen 12,000,000,000 5 1/4% Notes due 1994
ECU 45,000,000 11 1/4% Notes due 1991

Notice is hereby given to the Noteholders that effective October 1, 1987, C.A.E.C.L. has changed its corporate name to Crédit Local de France - CAECL SA.

The Notes will neither be stamped nor exchanged and will remain listed on the Luxembourg Stock Exchange under C.A.E.C.L. followed by the new name of the Company, Crédit Local de France - CAECL SA.

All further notice regarding the issues shall refer to both names.

A complementary legal notice as well as the Statutes of Crédit Local de France - CAECL SA have been registered with the Greffe du Tribunal d'Arrondissement de et à Luxembourg.

PEPs
and their impact on
PERSONAL INVESTMENTS AND MORTGAGES
City Conference Centre London EC3
Wednesday, 7th June 1989

- Endowment mortgages superseded?
- Keeping your clients satisfied
- New products untangled
- Tax efficiency v investment performance
- Is fee income feasible?
- The lenders' point of view

WHAT HAPPENS IF LABOUR WINS THE NEXT ELECTION?
Chris Smith MP Opposition front bench Treasury spokesman

Other speakers:
Barry Riley, Financial Times
Mark Wood, Principal Consultant
Gerry Hart

Gavin Oldham, Chairman, Barclays
Richard Royde, Managing Director, John Govek Unit Management
Charles Jenkins, European Editor, Economist Intelligence Unit
Christine Stopp, Editor Unit Trust Yearbook & Author FT Guide to Unit Trusts
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"Everything flows."

Heraclitus



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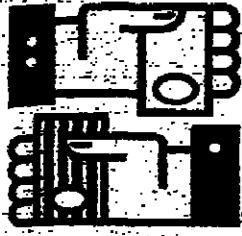
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FINANCIAL TIMES SURVEY



Specialists in export finance are moving into a period of soul searching. Doubt also surrounds the

future role of the Government's Export Credits Guarantee Department in the new European single market. Report by World Trade Editor Peter Montagnon.

Taking off for 1992

AN impending shake-up of the credit insurance sector as the single European market of 1992 approaches, and tentative signs of renewed growth in international project finance after the downturn caused by the developing country debt crisis are the two main themes preoccupying export finance specialists.

The first is producing a great deal of uncertainty as national agencies and private sector companies jockey for position in the new European market. The second, too, is causing a great deal of soul-searching as bankers ponder whether the revival marks the start of a new trend or is simply a blip in an otherwise unmitigated run of lean years.

The potentially profound implications of the single European market for short-term export credit insurance business took a long time to sink in with export credit agencies around Europe, but now a rethink is under way. Even now, its precise legal implications are a matter of some doubt, but that has not stopped a number of credit agencies from starting to reorganise to take advantage of what they believe could be a boom in business as the volume of trade within the EC increases.

The starting point for their new business approach is the question of the degree to which national export credit agencies should be able to continue supporting only their own country's exporters in a single market where trade between Community member states may no longer be defined as export business in the strict sense of the term. Particularly if any degree of subsidy is involved, the risk is that such an approach will run counter to EC competition policy.

There has thus developed a tendency for national governments to distance themselves more clearly from the business of providing commercial risk insurance on exports within the European Community.

In some countries, such as West Germany, where the national agency, Hermes, is already a private sector company, this is a relatively easy process. Last year Hermes secured the right to insure European business in its own right rather than under mandate from the federal government in Bonn.

But, this quickly leads to a second problem area. As a more entrepreneurial spirit has developed in the credit insurance market, the smaller countries of the Community have



EXPORT FINANCE

begun to worry about their ability to sustain their activities in export credit insurance in the event of agencies in the larger markets seeking to expand throughout Europe.

Their response has been to become more aggressive themselves. NCM, the Dutch export credit agency which is also a private sector company, is one concern which is expected to reach out across the Community for new business. Office National du Ducroire of Belgium, which is state-owned, has also sought authority to carry out pan-European credit insurance business in its own right.

By far the greatest upheaval, however, has come in the UK where the Export Credits Guarantee Department has faced a particular problem. As a government department it is confined by its charter to supporting only UK exports. Without a

fundamental change in its structure it cannot seek to enter the European market, but with the changes taking place elsewhere the fear is that it will find other European agencies seeking to poach UK business away from it in the wake of the 1992 changes.

This has prompted a major review of its status which is expected eventually to lead to a government decision to live off the short-term insurance business handled by its Cardiff office into a separate public corporation. The newly created corporation would be allowed to compete for business in Europe and would also undertake domestic credit insurance within the UK.

At this point the vision emerges of a European credit insurance market markedly different from the one that has existed up till now. Traditionally the business of providing

export credit insurance has been separate from that of providing domestic credit insurance but the supposition is that after 1992 the two will blend into one.

Commercially this has a particular attraction. Insurance specialists say. It will allow insurance concerns to offer one-stop shopping to multinational companies with branches in several different Community countries. For example, ESCAD, assuming its structure changes as expected, will be able to offer credit insurance services to UK companies not only in their international business but on their domestic sales as well.

However, the expectation is that the new market will be intensely competitive. ECGD has already been fighting hard against the competition provided by Trade Indemnity, the private sector UK insurance

concern that dominates the UK domestic credit insurance market but which has been expanding into the export credit sector in recent years.

One risk is that the changes taking place in the European market will lead initially to the creation of excess capacity with downward pressure on premiums and ultimately to a further shakeout in which only a handful of companies manage to win a sizeable share of the overall European market. The changes expected in the short term credit insurance sector have also set this aspect of trade finance apart from the business of providing political risk cover and longer term credit guarantees.

Not only is this business inherently less lucrative as the losses suffered by leading export credit agencies in the wake of the developing country debt crisis show, it is also one

where national governments are particularly sensitive about their sovereign rights to develop their own export policies.

Theoretically, according to some export credit specialists, the advent of the single market should mean that it is no longer possible for a national export credit agency to offer cover in a third country market only to its own nationals. This would set other EC companies at a disadvantage if they were unable to compete for business in that market because their own export credit agency was "off cover".

The European Commission in Brussels has been examining this problem and is likely to produce a set of draft proposals later this year, but the signs are that it is likely to shy away from the idea of producing a scheme for standardising European export credit terms.

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Bankers pin their hopes on aircraft financing as other forms of lending show signs of sluggishness: Page 4

Photo: Glyn Genin

National governments are not ready for this and the most that is likely to be proposed is some kind of European export credit facility that would overlay existing national schemes and have special application to situations where companies from several Community states were banding together into consortia to bid for project business in developing countries.

In the much longer run some experts believe it is still possible that a European export credit agency might be created which would relieve national governments of the need to provide medium term guarantees. This is, however, still very much a far off ideal even though Mr Jacques Delors, European Commission President, has talked of the need for a harmonised approach to export credits.

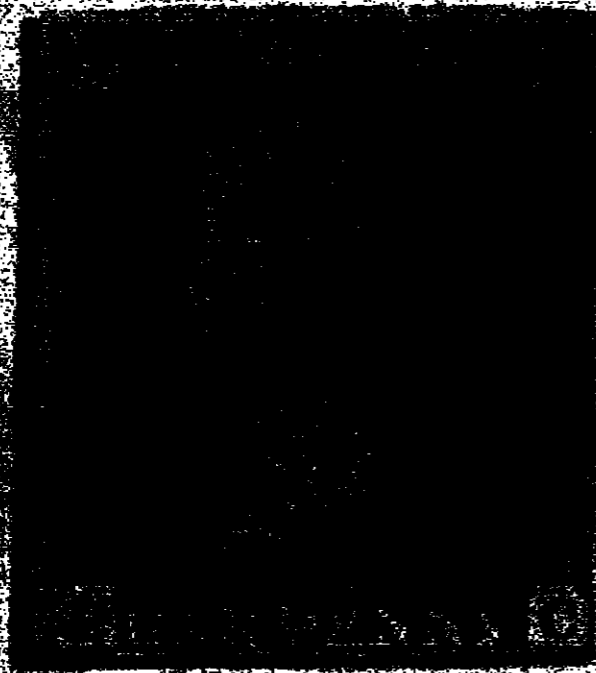
Meanwhile, support for the notion that project finance business is increasing has come from recent Organisation for Economic Co-operation and Development figures showing a 45 per cent increase to SDR5.2bn in long-term official export credits last year. Some bankers also report difficulty in recruiting specialist staff with salaries under upward pressure as business expands, but the OECD warns that it is too early to talk of the higher level of export credits as representing a trend.

One problem is that long-term export credit totals can be unduly influenced by a few large projects, but what has given grounds for belief in a more general increase in activity is later information also showing a steady growth in medium term export credits with a maturity of between two and five years. These rose by a solid 20 per cent last year.

"Business is showing some signs of revival," adds Mr Peter Godwin of Standard Chartered Merchant Bank, "but we're not

Continued on Page 2

REVOLUTIONISED INTERNATIONAL TRADE.



EVOLUTION STARTS AGAIN

Letters of credit and bills for collection have always taken too much time and trouble.

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MIDLAND
The Listening Bank

EXPORT FINANCE 2

Charles Batchelor examines problems faced by beginners

Pitfalls for first-timers

THE opening up of the European market place over the next few years will mean that many companies will be exporting for the first time. New exporters dealing with unfamiliar customers are likely to run into a host of problems...

Winning the order and making delivery is only the start of the process. The most important part, obtaining payment, is treated by a surprising number of businessmen as a formality. The reality is that businesses should devote even more attention to obtaining prompt payment from overseas customers than they do with domestic customers.

Overseas buyers tend to expect more time to pay than domestic customers so the pressure on working capital will be greater. Businesses should therefore do all they can to prevent errors or poorly worded agreements extending payment periods any further.

Exporting does require careful planning but the approach of 1982 leaves most firms with little choice if they want to grow and if they want to counter the inevitable arrival of foreign competitors in their home markets.

Many view the foreign exchange markets as a roulette wheel

Forward contracts have the advantage of simplicity and do not normally involve the customer paying a charge in advance. The main drawback is that the exporter is committed to supplying the currency agreed. If the deal is cancelled for any reason he will have to buy the foreign currency at the going rate in the currency market.

While businessmen do quote in their customer's currency they often take a fatalistic view of the exchange risk. "Many UK businesses view the foreign exchange markets as a roulette wheel over which they can have no control," says Michael Pearce of Pearce Management Consultants, which specialises in the field of currency and interest rate management.

In theory, there is plenty of advice available. The banks have long had international trade divisions; specialist finance houses and consultancies have sprung up in recent years, while official agencies, such as the British Overseas Trade Board and the government-backed Export Credits Guarantee Department, are also on hand.

Yet, many companies still stumble into exporting and do not receive good advice. The banks are often not fully equipped at branch level to deliver specialist advice while

However, exporters must take great care to ensure that the information on the letter of credit matches that contained in invoices and other shipping documents. One survey showed no fewer than 60 per cent of letters of credit were returned by banks because of apparent inconsistencies when first presented.

• Bills of exchange are effectively a form of IOU used in international trade. They are similar in principle to a post-dated cheque and result in the exporter granting credit to his customer. They are a less secure means of obtaining payment than a letter of credit.

• Open account terms may be used when an exporter knows his overseas customer well. All documents go directly to the customer, who is considered to be sufficiently reliable to pay by the agreed date.

For the new exporter the mass of documents involved can be confusing and time-consuming.

Peter Montagnon looks at the build-own-operate concept in the developing world

Revival in the project market

A SERIOUS casualty of the debt crisis that has plagued the developing world for much of this decade has been the market in large-scale infrastructure projects that flourished when money was easy during the 1970s.

On this depends the future of the so-called build-own-operate idea, in which private sector sponsors are supposed to take on the risk and the responsibility for financing projects which were previously the task of the host government itself.

Supply project in 1987. By these standards the north-south highway project is significant. Finance is proving relatively easy to raise with commitments from local lenders amounting to some \$2.2bn by mid-May, way above the original target of \$1.6bn.

Some bankers now argue that the availability of debt-equity swaps means it has become easier to organise build-own-operate transfer projects in countries that have already rescheduled their debts rather than in those which have to husband their foreign exchange resources rather carefully.

According to Mr Patrick Crawford of Morgan Grenfell, which has been acting as adviser both on the Malaysian Highway project and on the Pakistan power scheme, the structure of project lending to developing countries will depend heavily in future on the extent to which the World Bank maintains this emphasis.

It is still too early, they add, to be sure how enduring the trend towards a greater volume of business will be. No one expects a return to the heady 1970s when project business abounded. As for the future market, much depends on the degree to which the private sector is willing to become involved in infrastructure projects such as power stations and major roads.

Thus Turkey, which is regarded as one of the concept's pioneers, has faced a long struggle in getting its own build-own-operate schemes off the ground. It is, however, in the final stages of assembling more than \$1.5bn for a 1,400MW coal-fired power station complex to be built at Yumurtalik on its south-eastern coast by Westinghouse of

whose access to private capital markets is very limited. With the help of the World Bank, it is trying to organise a \$2bn scheme to develop a series of power projects for a total capacity of 2,000MW. To overcome the resistance of lenders this scheme calls for a relatively high debt-equity ratio of 25 per cent. A further 30 per cent of the funds needed would come from a special fund created by the Bank and to which aid agencies from a number of countries, including West Germany, France, Italy, Japan, the US and UK, have agreed to subscribe.

The scheme has been slow to come to fruition, according to some Pakistani sources, because it has met with resistance from the local state-owned power utility which is worried about private sector involvement in its industry. Its structure underlines, however, the extent to which the World Bank is now keen to add a private sector flavour to infrastructure development in its client countries.

Even in Latin America it has proved possible to raise finance. Supply project in 1987. By these standards the north-south highway project is significant. Finance is proving relatively easy to raise with commitments from local lenders amounting to some \$2.2bn by mid-May, way above the original target of \$1.6bn.

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RESULTS 1988

HIGHLIGHTS FROM BANCO DI SICILIA ANNUAL REPORT 1988

Table with 2 columns: Financial Metric and Value (in billion Lire). Rows include Capital and Reserves, Total Loans and Advances, Total Deposits, Total Assets, and Net Profit.

*After allowing 55.9 billion Lire for depreciation and 386 billion Lire for provisions.

Banco di Sicilia logo and contact information for Head Office and various international branches.

Taking off

Continued from Page 1 back into anything resembling a boom. Among the reasons advanced for the upturn is increased activity in Eastern Europe, the fact that export credit agencies are now restoring cover for debt service or, for example, debt/equity swaps to help finance project business and the pressing need for developing countries to repair their infrastructure and do more to protect the environment.

recovery after the prolonged downturn that has beset project finance in recent years. It is still likely to be of fairly modest proportions. There is no sign that major borrowers such as Nigeria and Brazil are returning to the market in any significant way.

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EXPORT FINANCE 3

Peter Montagnon discusses the financing of East-West trade
Capitalising on perestroika

A HIGHER volume of East-West trade arising out of economic restructuring in the Soviet bloc is expected to create tantalising new export finance opportunities over the next few years. But optimism in the banking community is tempered by concern over the credit-worthiness of some countries and by the need for new loan structures to meet the changes brought about by decentralisation.

This, in essence, is the consensus view of export finance experts as they contemplate the recent sea-change in Soviet bloc attitudes that has seen a new emphasis on market-orientated economic policy and a marked desire to attract western direct investment.

There could scarcely be a better symbol of this change than the rapid growth of interest in joint ventures with western companies.

Designed to encourage the transfer of technology and management expertise as well as cash investment, more than 400 joint venture agreements have now been signed between the Soviet Union and western countries.

With the notable exceptions of East Germany, which is reluctant to admit foreign equity capital, and Romania, which has been pursuing a policy of economic isolation and debt reduction, the fashion has spread to most other countries in Comecon, and the expectation is that the volume of business will venture beyond the purely experimental stage to encompass some fairly large projects.

However, for specialists in export and project finance this is a development that brings a new element of uncertainty. Long used to dealing with state-planned economies on a centralised basis, they have no experience of commercial risk.

The new question they now ask is what happens to their loans if a joint venture fails. As a result they are having to move away from traditional forms of lending to limited-recourse and non-recourse loans, previously unheard of in the Soviet world where repayment depends on the financial success of the project in question rather than on any underlying central government guarantee.

Such financing is not con-

finied to joint ventures alone. An early example of such lending came late last year when Moscow Narodny, the UK-based Soviet bank, announced funding for a new project in Azerbaijan, which is not a joint venture, for development of a light commercial vehicle built to standards that would allow export to the West.

The package included a £100m loan tranche, bearing interest at market rates and a

flexible maturity schedule synchronised with cash-flow from the plant.

There was no underlying government guarantee and lenders have to rely on hard currency earnings from the project for interest and dividend payments.

Pricing of such risk, which is invariably higher than on traditional loans, is difficult to assess. Bankers have to contend not only with the diffi-

culty of working out how a given project will fare in a rapidly changing regulatory climate, but also with continuing uncertainty over which officials are now responsible for which project.

One of the consequences of perestroika has been a large increase in the numbers of organisations allowed to trade directly with the West.

Bankers say they are being asked to consider a much

broader range of guarantees, including, occasionally, those of the governments of individual republics.

Weighting up the value of such guarantees is a further problem, which, coupled with the increasing prevalence of non-recourse financing, is likely to lead to a greater differentiation in terms and conditions for Soviet loans.

Some bankers add that the new decentralised approach to

trade and borrowing could lead to a free-for-all in which agencies entitled to raise money internationally scramble to do so even for less viable projects. Coupled with the ever present possibility that the Soviet Union may start to borrow heavily to finance purchases of consumer goods for its ill-supplied shops, there is a risk, they say, of the country rapidly becoming over-borrowed.

However, the powerful and financially sophisticated Bank for Foreign Economic Affairs continues to keep a tight rein on foreign borrowing and, as the figures in the table/chart show, the Soviet Union still has a modest net debt to exports ratio.

Net debt export ratios for Eastern Europe*

Country	Ratio
Bulgaria	184
Czechoslovakia	60
East Germany†	117
Hungary	274
Poland	431
Romania	38
USSR	77

*Preliminary 1988 figures supplied by OECD for the ratio of debt minus reserves to hard currency exports. †Includes transactions with West Germany.

Evidence suggests that foreign borrowing has increased over the past year, although by no means as rapidly as suggested by its attempt at the end of 1988 to assemble several large-scale credit lines from its main trading partners.

Most of these efforts were quietly scaled down or abandoned in the face of adverse publicity in the West and Moscow is thought to have drawn only sparingly on the DM3bn (2943m) credit line it arranged through Deutsche Bank.

According to figures compiled by the Bank for International Settlements and the Organisation for Economic Cooperation and Development, Soviet borrowings, including guaranteed export credits from the West, totalled some \$89bn (£24bn) at the end of June last year. This was an increase of \$1.5bn on the total six months earlier but it is still a relatively low figure for a country of this size and is offset by Soviet deposits of around \$15bn in western banks.

Moscow sounds out western ideas

the new Soviet foreign trade organisations, so the new and inexperienced Soviet exporters can expect to have difficulty in assessing the credit risk they run in dealing with companies in the West.

that what the Soviet Union does not want is an agency that would concentrate on

is for the Soviet Union to establish an agency that would insure commercial risk on credits to importers in industrial countries. The expectation is that, if its exports do increase sharply as a result of perestroika, much additional trade will be concentrated in the Organisation for Economic Cooperation and Development area.

claims should be met in roubles or in foreign exchange. Rouble payments would be less attractive to Soviet enterprises because their access to imported foreign exchange for imported raw materials and components is increasingly dependant on their ability to generate hard currency through their own business dealing. But an agency which had to pay out claims in foreign exchange could end up being a drain on the balance of payments if it had to borrow abroad to meet a deficit in its operations.

Of course, there are formidable obstacles in the way of establishing a Soviet export credit agency. Given the lamentable record of losses by western credit agencies over recent years, it seems curious to suggest that the Soviet Union should set up one of its very own.

insuring or extending credits to poor developing countries which cannot pay their debts. Moscow has already burned its fingers in this respect, for example, through the lengthy work-out situation with Peru for several years during which the South American country has been seeking to pay off its loans with goods.

The political risk inherent in this business is negligible, but the commercial risk is ever present, quite simply because private sector western buyers can go bust. However, the idea of an agency to insure against these risks begs a number of questions.

Among these is whether

ment would be able to judge the risk it was insuring so as to make sure that premiums were set at the right level. One way would be for it to buy information from agencies, such as Dun and Bradstreet, which already service a number of credit insurers in the West.

Another would be for it to seek the help of established export credit agencies such as the ECGD. That could create a new commercial opportunity for Britain's export credit insurer. It would be able to sell its expertise to Moscow for cash. The intriguing question, if this ever happened, however, is whether it would seek to insure this particular service export against non-payment by the buyer.

But western advice to Moscow is qualified in a number of ways. Particularly important is the suggestion

Instead, the perceived need

Among these is whether

Among these is whether

Peter Montagnon

Continued on Page 4

Alan Spence on countertrade and offset deals

Excitement of bartering is fading away

FOR MOST exporters, traders and bankers, countertrade and offset deals are not objectives in themselves, but arrangements entered into, often reluctantly, in order to make primary export contracts perform.

There are relatively few exporters who seek to harness countertrade as a sales weapon when marketing their products, despite a growing tendency for trade financing packages to accompany sales bids in Eastern Europe and the developing world.

The excitement which surrounded countertrade in the early 1980s on the back of the Third World and Comecon debt crisis and the associated foreign exchange famines, has now largely evaporated. That there was any dramatic upturn in business at that time is debatable, though international traders and banks definitely took positive steps to enhance their visibility in this area, with UK clearers such as Midland and Lloyds stressing the availability of dedicated personnel to assist with deals.

That the boom which many

(goods-for-goods or product-for-plant deals) which are notoriously difficult to administer given the lack of control over the quality of the goods emerging, as well as valuation difficulties.

In contrast to the bank's Chinese experience, Mr Burge says that Kleinwort's is "encountering more businesses wishing to do countertrade operations in the Soviet Union."

Mr Gilbert Nockles, Midland Montagu trade finance director, also testifies to the increased interest in countertrade among companies trying to do business with the Soviet Union. The application of new Soviet joint venture law over the last two years or so has provided a framework in which western companies can structure capital goods sales, linked to a joint venture operation and effect payment in bought-back product. He sees this as one way of doing business in the Soviet Union. "Any exporter that can generate hard currency and technology transfer is in a strong position," Mr Nockles says.

It is doubtful whether there is a significantly increasing number of UK exporters selling to Eastern Europe and the Soviet Union on a countertrade basis. Apart from the intrinsic difficulties associated with the technique, many bankers point to a degree of corporate inertia amongst UK exporters when it comes to mobilising innovative trade finance techniques. In reality, in the context of Eastern Europe, the same "doers" seem to crop up time and again - Bank Xerox for instance.

Away from Comecon countries, deals tend to emerge with no discernible geographical pattern, though at least one leading London-based bank is making a sustained attempt to push its countertrade services in the Far East.

Earlier this year, for instance, Balfour Beatty disclosed the details of the 100 per cent countertrade deal it had used to secure a \$2m transmission line contract in Malaysia. The two-year contract period for executing the countertrade component element of the deal was completed in early 1989 with the company revealing that its Malaysian subsidiary had agreed to find homes for a variety of commodities, including tin, palm oil, rubber goods and rice husk ash.

However, that there is no great groundswell of interest among UK exporters to harness countertrade is shown by the slow pace at which the Export Credits Guarantee Department has moved to set up a special policy to help exporters facing countertrade obligations. ECGD is now such more responsive to exporters' requirements and many believe would have reacted much faster to a higher level of export demand.

Given the foreign exchange demands of developing countries, and their need to develop an industrial infrastructure, it has been considered for some time that Third World states would increasingly use offset obligations linked to major import contracts to attract inward investment and technology transfer. This would be a civil version of the military



Gilbert Nockles: Interest in countertrade has increased

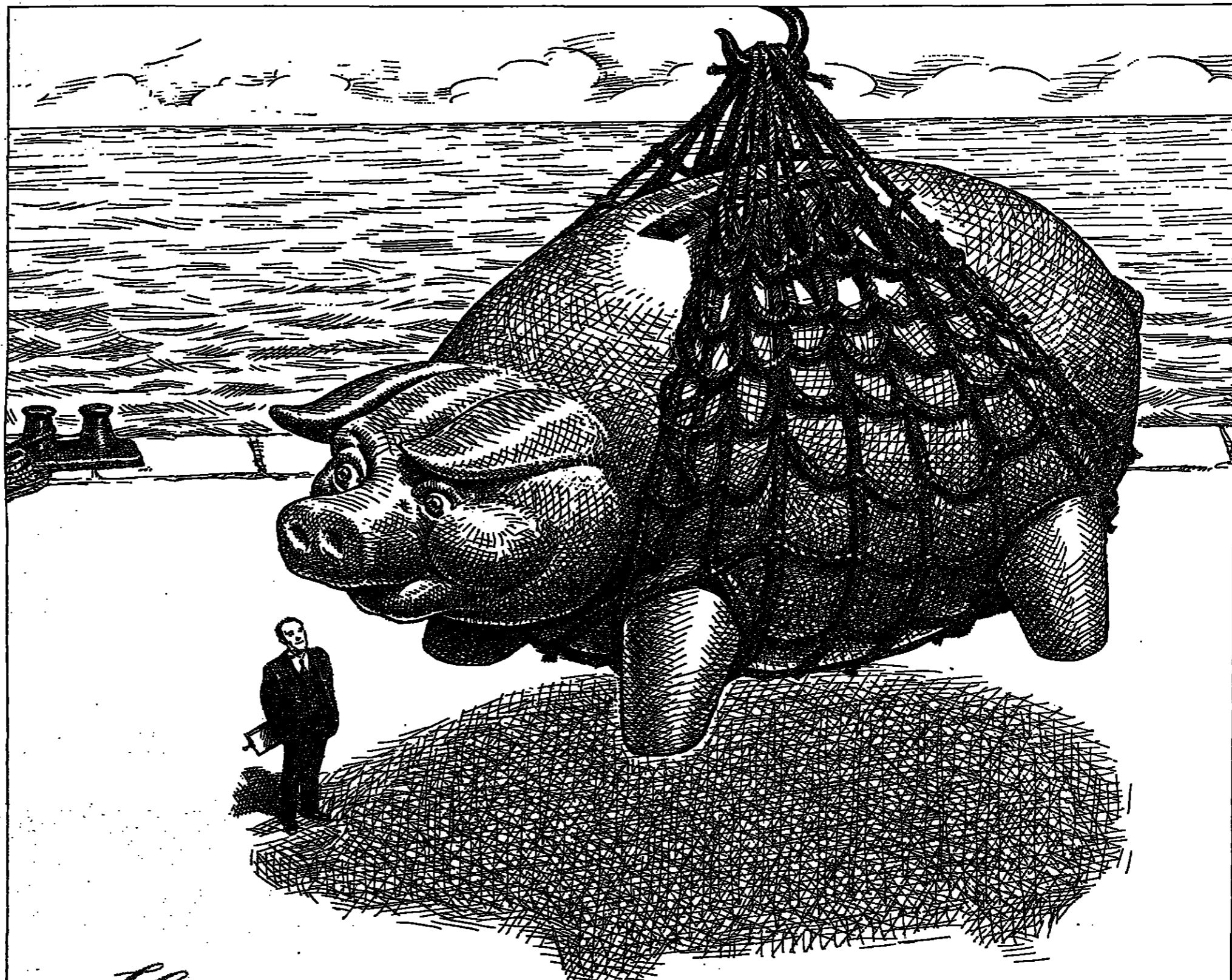
predicted did not occur probably reflects a number of facts. Most fundamentally, it is unlikely that anything which a country, however indebted, can sell for cash and with no other strings attached will become available on a countertrade basis. Available product thus tends to be of a lesser quality and more difficult to market.

Additionally, deals are difficult to structure and hence come at a substantial cost in terms of administrative and management funds before anything actually happens - and quite often nothing does.

Geographically, there are no countries of significant economic importance where countertrade deals shadow other forms of transactions. China has not embraced countertrade during the last year or so as enthusiastically as many anticipated, according to Mr John Burge of Kleinwort Benson. The bank is well-positioned to take the pulse of the countertrade business, given its 25 per cent stake in Centro Internationale Handelsbank, a Viennese bank with a reputation for handling complicated countertrade transactions stemming from its traditional involvement in East-West business.

One of the problems with China appears to be an inability to adapt the country's internal administrative accounting practices to match cash payments in counterpurchase operations. According to a leading banker, this has led the Chinese to request strict barter

Continued on Page 4



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EXPORT FINANCE 7



Raphael Pretocelle, associate director of London Forfaiting Company: "We have made money in worse circumstances"

Competition between forfaiting houses is stiff, writes Alan Spence

Fight is on for business

A YEAR AGO, the small band of mainly London-based specialist forfaiting houses were fighting each other hard for business. Since those days the general interest rate climate - high and choppy - has not made life any easier for those operating in this highly specialised branch of trade finance.

However, an increasing realisation among exporters in the UK, Europe and elsewhere that up to 100 per cent, non-recourse finance is, indeed, a valuable cashflow/credit security tool is aiding volume. Moreover, reflecting still tough competition, some forfaiters are now being more flexible in their application of the technique, while in some cases this flexibility interfaces with new

short term, lower value business. Mr Simon Lay, of Midland Bank Aval, for instance, says MidAval is handling considerably more short-term business of, say, around 60 days' duration as UK exporters increasingly appreciate the value of this form of trade finance. He makes the point, however, that the attractiveness of such business for the exporter tends to be linked to the extent to which the forfaiting operation relates to repeat business, given the cost of the necessary credit-checking and availing procedures.

Morgan Grenfell is another market participant which is happy to entertain short-term business, according to Mr Stephen Syrett, chief executive of Morgan Grenfell Trade Finance Ltd. Such deals have included, for example, funding on a short-term a forfait basis a subsidiary with "forfaiting" or "aval" woven into the title. However, the bank believed that this would not adequately reflect the integral role it wished the technique to play within the context of its overall trade finance operations. Linking in, for example, with lease back arrangements, a combination it forged in the case of a Bulgarian ship deal.

Traditionally, the overall volume of forfaiting business has tended to mirror interest rate conditions, given the fixed rates which are one of the hallmarks and attractions of this form of funding. And, given

the choice, forfaiters would prefer more stable and low rates to allow them to more smoothly administer business. None the less, given the welter of interest rate hedging/swapping facilities which now exist, those forfaiting companies willing and able to take best advantage of them may find themselves in a better position to provide exporters with finer financing margins.

Mr Syrett doubts the extent to which forfaiters are using such financial instruments to underpin their operations, but makes the point that Morgan Grenfell is doing so.

Interest rate conditions aside, London Forfaiting Company's Mr Raphael Pretocelle says: "I'm a happy optimist because

country's exporters are responsible, compared with some of their foreign competitors.

But regardless of the emerging level of UK business, in a cluster of other countries - the Far East, for instance, where Midland Bank Aval is increasingly concentrating its efforts forfaiting is proving more attractive.

The author is editor of *International Trade Finance*, a twice monthly report published by *Financial Times Business Information*

High-value deals remain the backbone of the forfaiting market, though there is a tendency to handle more short-term business

Innovations offered by some houses, such as pre-shipment finance by Hungarian International Bank.

Taken together these developments could steadily change the shape and depth of the traditional forfaiting market.

A forfait finance has been traditionally associated with longer-term, high-value capital goods/construction business. Indeed, this arguably remains the backbone of the forfaiting market with, for instance, a market leader London Forfaiting focusing on deals valued at up to \$50m involving power and chemical plants, hotels and merchant shipping vessels.

However, there is now a general tendency among forfaiters to be willing to handle more

have made money in the past in worse circumstances." LFC's philosophy is based on building up long-term relationships with exporters. "You have to build up support from exporters and they need to know their counterpart will still be there."

In recent months Hungarian International Bank has moved towards Morgan's current position, but from the opposite direction: it is integrating its specialist forfaiting services into a more holistic trade finance package designed to offer a more comprehensive package for exporters.

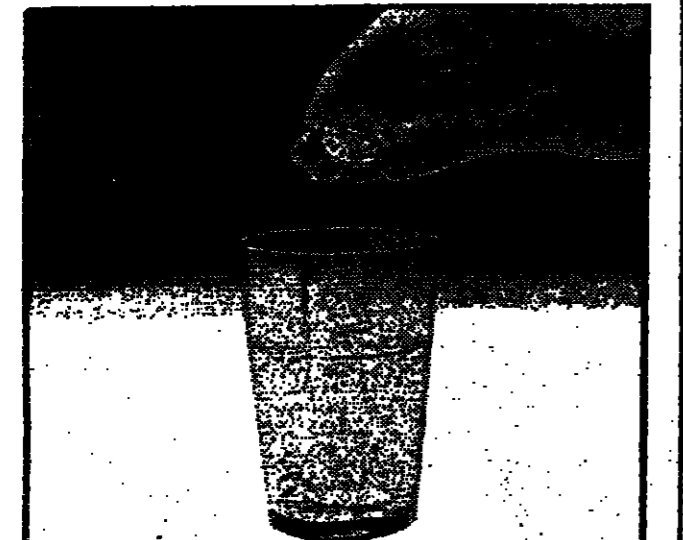
Innovatively, Hungarian International is now offering clients a package which combines not only the traditional forfaiting of trade paper at fixed rates, but pre-shipment finance to fund production. This can involve HIB providing an exporter with funds during the manufacturing period secured by the exporter assigning an irrevocable letter of credit opened by the importer to HIB.

In a way the process involves the bringing forward of the forfaiting transaction in terms of fund provision from the time when payments may normally be made on a stage basis after delivery of goods. Aside from the cashflow advantages that the overall pre- and post-shipment package offers to the exporter, it also puts the letter in a position to offer its client 100 per cent finance terms at the outset - compared with an up-front deposit and subsequent stage payments requested of the same potential client by a competitor.

And in similarly innovative mode, HIB is now recommending appropriate foreign exchange funding to access the lowest available interest rates allied with forward exchange rate guarantees to convert the received funds into the currency of the exporter's choice. Mr Dennis Keenlyside, a director of HIB, says the bank now offers exporters fixed rate, non-recourse funding at the most appropriate rate with a locked-in forex rate guarantee.

Undoubtedly, innovations in the forfaiting market reflect keen competition and a feeling by some exporters that forfaiting is not for them: in many cases an attitude which reflects corporate culture, rather than any basic disagreement over the advantages of the technique. In the UK, itself, there is some debate over the extent to which UK exporters are increasingly harnessing the techniques those who downgrade the importance of the UK as a market for forfaiters point to the lack of capital goods business for which the

Regardless of the emerging level of UK business, in a cluster of other countries, the Far East for instance, forfaiting is proving more attractive



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Letters of credit are beginning to change, writes Jon Marks

A rich link with the past

LETTERS of credit, according to one US banker active in Africa and the Middle East, "are not a glamour product. They may, however, provide a rich instrument that can be structured to individual needs".

Traditionally l/cs were a common and the business, as much a part of everyday trade as a bill of lading, and often seen as a bankers' backwater. Associated with scribbled ranks of clerks processing an interminable weight of paper, in many banks the l/c section is still a link with the pre-electronic past.

This image is changing as the market in l/cs enters a new phase with the electronic processing of documents replacing the clerk and his ledger. For more complex operations, the use of l/cs is also being reassessed by banks looking for flexible trade finance instruments that can be adapted to transactions involving cash-strapped less-developed countries. Letters of credit are being opened for heavily indebted states who might not otherwise borrow commercially. To help offset risk, a little published secondary market in l/c paper has developed.

The move into electronic systems and the demands of LDC financing are not necessarily complementary. As a rule, l/cs represent a much higher proportion of LDC business than in industrialised markets. In this case, some bankers argue that expertise in risk management is more important than the development of new systems to process paper. Others argue that the way forward ultimately lies in the introduction of a full system of electronic data interchange (EDI), removing paper from the bulk of l/c operations.

Most analysts believe that despite substantial progress in

the field of electronic trade payments, a comprehensive international EDI system is not for tomorrow. Where electronic systems have been introduced to handle documentation they are not necessarily compatible with each other. Legal problems associated with the electronic transfer of documents persist.

The introduction of electronic systems to handle documentary credits is popular with exporters though, says Mr Kevin Turner, of US banking software company Kapitl. The impetus to develop new systems has come primarily from exporters rather than banks, he says, as they want to have documentation processed as quickly as possible to speed payments.

This view is shared by Mr Bill Else, of Midland Montagu, one of the few banks to develop its own integrated system for processing l/cs. Establishing Midland's MidTrade system, based around a mainframe computer in South Yorkshire which is accessed directly from branches, represents a "substantial investment but gives market advantage." Costs rise with the increasing volumes of paper needed to process transactions, Mr Else argues. Further, the process of re-writing and typing traditionally associated with l/c business leads to mistakes that are reduced when re-keying is no longer necessary. Electronic systems speed the process of arranging or confirming standard l/cs and can provide exporters, company treasurers and banks with instant access to information on the status of transactions.

Although l/cs are often used with high-risk clients, in many instances their use and confirmations is relatively automatic. The instrument is still widely used in Hong Kong, Taiwan

and other Asian markets, where borrowing against l/cs was a common form of securitisation in the years after 1945 by firms with a shortage of working capital. Asian firms are still used to dealing with l/cs which are often opened out of tradition rather than necessity. Some bankers argue that their use as an instrument providing insurance on short-term transactions should not be underestimated. According to Mr Else, it is questionable whether l/cs should be used at all in some cases where minimal risk is involved, given the underlying cost.

Among the millions of documents confirmed and processed each year there are those l/cs whose issue is neither automatic nor risk-free. In a trading environment shaped by the Third World debt crisis of the last decade, l/cs act as what one banker calls "a risk inter-mediation mechanism" in Africa, the Middle East and parts of Latin America, eastern Europe and Asia. For a bank "the most profitable transactions are those that add most value", he says - when a bank shares the payment risk with an exporter.

Political risk is increasingly a factor in assessing the cost of confirming an l/c, especially for countries which demand longer repayment terms. In most cases the limit is 180 days but Iraq, for one, is calling for repayment over 18 months on some l/c operations. As perceptions of a country's political risk deteriorate, the cost of confirming an l/c is rising and

the choice of bank become all the more important for exporters trying to minimise their outlay as well as their risk.

Letters of credit transactions are not immune from the sort of political and economic troubles which have affected other forms of LDC lending. In Nigeria - where the bulk of imports are transacted on an l/c basis, currently through the secondary foreign exchange market - a major issue since the mid-1980s has been an estimated \$4.8bn worth of foreign currency debt in the form of promissory notes held by uninsured trade creditors. After decades when Nigerian commerce, based on a network of small traders and traditional links between trading houses, favoured open account and unconfirmed l/c transactions, now only confirmed l/cs are acceptable. Some heavily exposed uninsured exporters holding promissory notes since 1984 have been threatened with bankruptcy.

The economic crisis which erupted earlier this year in Venezuela - previously among the most stable economies of Latin America - has left private sector importers with the problem of honouring an estimated \$6bn in l/c obligations. Following the bolivar's emergency devaluation in March, it has been estimated that local currency costs have risen by 150 per cent. It remains to be seen how l/c commitments contracted at the old exchange rate can be reconciled unless the government of President Carlos Andres Perez introduces a rescue plan, which it has so far resisted.

In Jordan, restrictions introduced to curb luxury imports in late 1988 led to six months worth of l/cs being opened in six weeks. A shortage of hard currency for local importers

Continued on Page 8

Bankers active in this market minimise the importance of electronics

Continued on Page 8

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EXPORT FINANCE 8

Peter Montagnon on a big uncertainty in the lead-up to 1992

French coy on credit plans

ONE OF the great 1992 uncertainties of the export credit world is the position that will be taken in the European market of Coface, France's official export credit agency.

The presence that Coface has begun to develop in the UK has raised eyebrows internationally

Officials at Coface's ultra-modern head office at Neuilly on the outskirts of Paris are coy to the point of nervousness about revealing their plans, but the conspicuous presence that Coface has begun to develop in the UK has raised eyebrows internationally and set the market wondering about the strength of the wind of competition that will blow from the other side of the Channel.

has fallen to around 37 per cent in 1988 from 66 per cent in 1986, but even though the tendency has begun to level out, it is still paying out massive claims on export credits to developing countries which it insures as an agent of the state.

A rich link with the past

Continued from Page 7
Given country or sector, officials can be approached directly in the case of payments delays rather than waiting for arrears to clear their way through sometimes byzantine bureaucracies.

and refinancing Algerian i/c's. Leading French banks' use of the instrument is related to their traditional involvement in two major i/c markets, Africa and the commodities trade, where Banque Paribas, Credit Lyonnais and Banque Indosuez are among well-known operators.

with debt problems. "There is no reason to publicise this trade", comments one banker who prefers to remain anonymous. Shareholders may not support activity in high-risk markets even though banks have it to be highly profitable.

As banks work to reduce their risk a i/c syndication market has developed. Syndication may take place when an i/c is opened, in which case the market is relatively open.

ITALY'S TRADE INSURANCE AGENCY

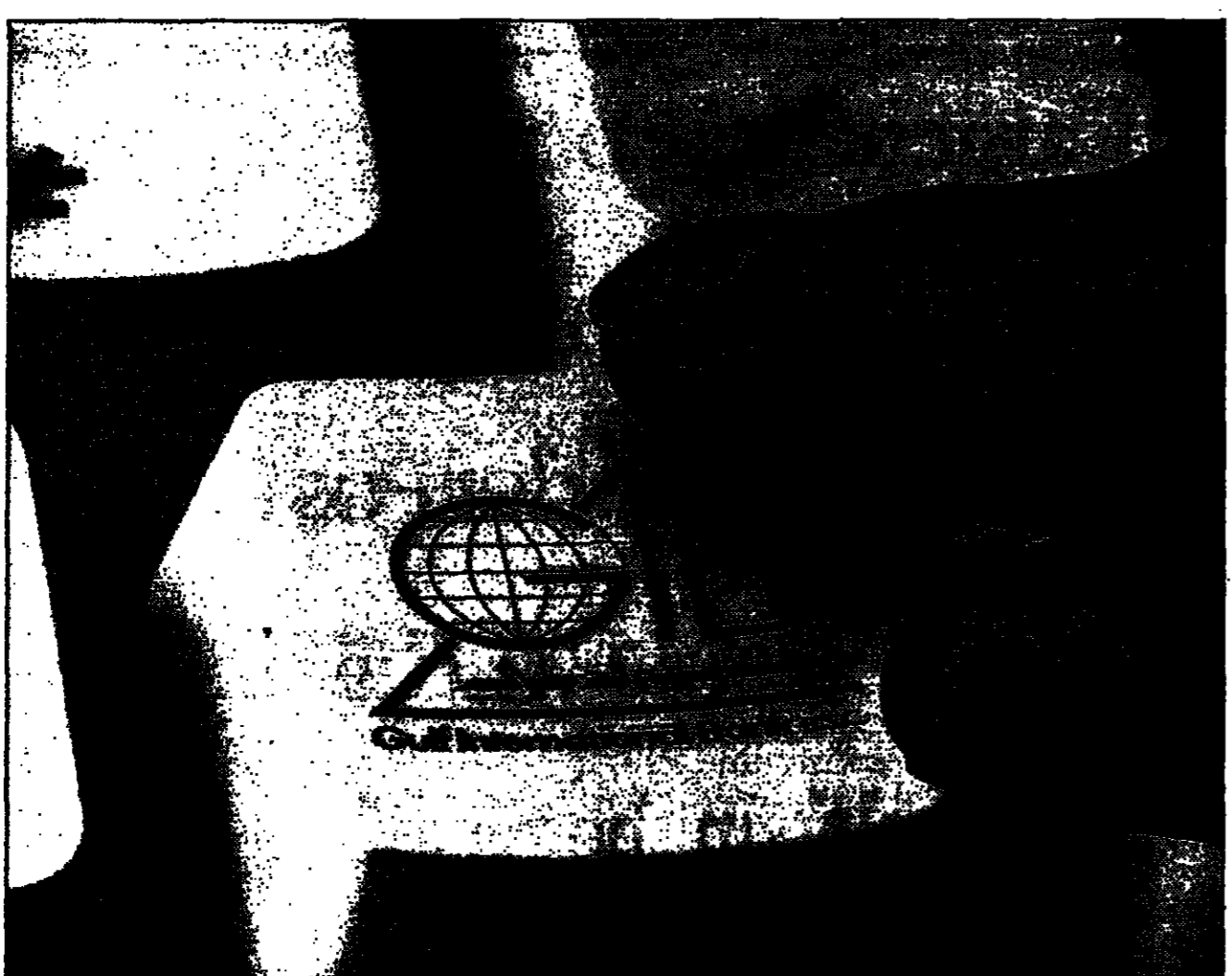
Shake-up on its way

IN A THIRD floor office a stone's throw from the Trevi Fountain in Rome, considerable thought is now being given to the impact of the European Community's single market programme on the provision of export credit insurance.

Harmonisation means offering all exporters the same facilities

Mr Roberto Ruberti, the chairman of Sezione Speciale all'Esportazione (Sace), the Italian trade insurance agency, is convinced that his organisation and its equivalents elsewhere in the EC not only face a shake-up, but also need a Community directive to regulate their activities after 1992.

to other EC countries. Overall, its guarantees covered only 5.7 per cent of all Italian exports last year because such a large proportion of these — around 50 per cent — are within the Community. At the end of last year the agency's total exposure was L33,299m, of which L38,590m was medium and long-term credit and L4,619m was short-term.



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tion of confirmed paper constitutes "a completely grey market".
The refinancing and secondary market in i/c paper is not alone among mechanisms developed to cope with LDC risk. Less common are standby i/c's, an instrument used when the payments flow breaks down. In these cases i/c's have moved from being a regular mechanism for facilitating small to medium-size transactions to become an element of risk management.
Bankers active in this market tend to minimise the importance of electronics. "The problem in my mind isn't electronic transmission of documents, it's a different," says one. As electronic payments systems become more common legal problems associated with electronic documentation are cited as a drawback.
Mr Else believes that in most transactions electronic systems can significantly improve performance. "You can't remove



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ACCOUNTANCY COLUMN

Future in balance for firms outside big eight

By Richard Waters

WHILE ALL eyes in the accountancy world have been on the "Big Eight" since Ernst & Whinney and Arthur Young announced that they plan to merge, the future of the largest firm outside the eight appears to have been thrown into the balance as well.

BDO Binder, which had revenues of \$783m, will lose its French associate, Befec & Associés, to Price Waterhouse from the end of this year. The defection is a significant blow to BDO and symptomatic of

moves - just three fewer than the market leader, Fiduciare de France.

Befec's client base, which includes household names such as Michelin, will give Price Waterhouse an important leg-up as the single European market draws closer. It will also go some way to making up for PW's weak client base elsewhere in Europe - made all the weaker by the ending of its co-operation agreement with the powerful German firm Treuarbeit last year.

Befec's client base includes such names as Michelin and will give Price Waterhouse a useful leg-up for 1992

the difficulties faced by firms its size.

Other middle-ranking groups, such as Spicer & Oppenheim and Grant Thornton, have also lost associates to the dominant Big Eight recently.

In revenue terms, Befec is not a huge force in its home country. However, it has a powerful client list. According to figures in the French press earlier this year, it audits 182 of the country's public compa-

Befec's defection has been prompted by the same consideration that has forced similar moves in other European countries. As its domestic clients have become more international in outlook, accountancy firms on the Continent have had to pay more heed to the strength of their international networks.

They have also had to accept the unpalatable (to many) reality that in the US and UK, the financial community almost demands that large companies be handled by one of the Big Eight.

That change has been particularly acute in the French profession, which until a few years ago tried to keep out the big Anglo-US dominated groups but has now embraced them with a passion.

Befec has already lost some important clients in the past two years, including Banque Nationale de Paris and Compag-

nie Financière de Suez. The link with Price Waterhouse, a "brand leader" in the auditing market, should help it to retain many of the others.

That presents a problem for BDO. It is a loose association of national practices, with its main strengths in continental Europe and relatively weak operations in the US and UK.

This makes it a pale reflection of KMG, which was itself the number nine firm before being swallowed by Peat Marwick two years ago.

Apart from being outside the Big Eight, BDO's main difficulty has been the US, where its associate, Seidman, is only a fifth of the size of the smallest of the first division firms.

BDO's UK firm, Binder Hamlyn, on the other hand, almost rubs shoulders with the leaders - although it has lost important clients such as Reuters and Redland to Price Waterhouse in recent years.

The loss of Befec will not do much damage to the business of BDO firms outside France,

says Mr John Norton, BDO chairman: the French firm's clients were served overseas by a number of firms, not just BDO.

Befec will be the second important part of BDO's European network to defect. Dijksterhuis, its strong Dutch firm (and the "D" in BDO), deserted for Deloitte Haskins & Sells last year (although Price Waterhouse itself came close to winning Dijkster).

Eans Heinrich Otte (the "O" in BDO), whose firm Deutsche

Warren Treubhand is one of the strongest in West Germany. Befec has also been widely courted by the Big Eight. Like Befec, his firm boasts a substantial client base, including companies such as AEG. Unlike Befec, other BDO firms around the world have benefited from considerable referred work from West Germany.

Mr Otte has held out firmly against the blandishments so far. Should he crumble, the UK's Binder Hamlyn would feel a very lonely "B" indeed.

The way to build market position

THE IMPORTANCE of Befec to Price Waterhouse is apparent from the table, which shows audit market share in the US, the UK and Europe as a whole. PW has a strong base in the US and UK, but little to speak of elsewhere in Europe (the figures do not reflect the acquisition of Befec).

All of the leading international firms have targeted multinational corporations as their core clients. That makes audit market share the best indication of their relative strengths in this core business.

Since audits change hands infrequently, success in attracting firms such as Befec (complete with their own client base) is an important way

of building a market position. The profile of the PW audit base is similar to that of Arthur Andersen (although Andersen is also short of a UK audit base).

That contrasts with KPMG and Coopers & Lybrand, both of which have a strong position among continental European companies and are well represented in the US. The Coopers figures have become even stronger in Europe after mergers on the Continent which have taken place since the table was compiled.

The table also provides an interesting commentary on the planned merger of Ernst & Whinney and Arthur Young. Adding the two firms together

AUDIT MARKET SHARES OF LEADING ACCOUNTANCY FIRMS

	Fortune 500 (US)	FT European top 500	Times top 1,000 (UK)
Arthur Andersen	85	21.5	67
Arthur Young	43	28.5	64
Coopers & Lybrand	58	62.5	81
Deloitte Haskins & Sells	44	40.5	69
Ernst & Whinney	73	32	73
KPMG	68	93.5	191
Price Waterhouse	97	47	155
Touche Ross	24	30	47
Other	8	144.5	283

would, by these figures, create a dominant audit base in the US, but only the third largest in the UK and Europe.

That will give the new firm a good position, but is unlikely to keep the senior partners of other firms awake at night.

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Group Management Accountant

London To £35,000 + Bfts
Responsibilities include management and statutory reporting, systems development, tax planning and the provision of commercial advice to non-financial managers. The position will require considerable liaison with overseas operations including periodic visits. Preferred age range 25-30.

Company Accountants (2)

Bristol c£30,000 + Bfts
Responsibilities include the preparation for a number of active companies of monthly management accounts and board papers, statutory accounts and regulatory returns. The positions will require considerable liaison with auditors and the computerisation of the existing manual records. Preferred age range 28-40.

Candidates will be Chartered Accountants with a good academic record and a strong technical background gained within a major professional firm. They should also be computer literate and have the personality and presence to make a significant commercial contribution.

Benefits include a company car, subsidised mortgage and free medical insurance.
Please reply in confidence with a comprehensive curriculum vitae, details of current earnings and a daytime telephone number to D.E. Stribman.

HUDSON SHRIBMAN

VERNON HSE-SICILIAN AVE-LONDON WC1A 2QH-TEL: 01-831 2323

FINANCIAL RECRUITMENT

Divisional Finance Director

London

£30,000 - £35,000
+ benefits

Our client is a highly successful company specialising in the provision of building services within the construction industry. Activities include the design, installation and commissioning of environmental, mechanical and electrical building services for major developments and refurbishments. The company is structured into autonomous divisions with devolved management responsibility, and has shown a very strong growth record in recent years.

As Finance Director for the Southern Division, you will support the Divisional Managing Director and Board with the financial information required for the management of long-term multi-million pound contracts. You will be responsible for the operation of all accounting systems in this £80 million turnover division.

Candidates must be Qualified Accountants with impressive management experience at a senior level. You must have strong planning and forecasting skills and experience of project-related financial management.

Please reply in strict confidence to Charles Vallee with details of age, career and salary progression, education and qualifications, quoting reference 5247/ET on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

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FINANCE DIRECTOR

West Midlands £35-40k+car+benefits

Our client, a medium-sized metal based manufacturing business, is reorganising its management team and requires a finance director who, reporting to the chairman, will play a major part in revitalising the business and in installing appropriate control and performance measurement systems.

The position offers very considerable opportunity for general management involvement with excellent long term prospects. Candidates, preferably graduate chartered accountants aged between 30 and 40, will have had both hands-on and management experience in well controlled manufacturing businesses. Substantial computerised systems development experience is sought as is the ability to interpret basic manufacturing information into reports which will contribute substantially to overall business development. The possession of an MBA or similar qualification would, therefore, be valuable.

If this position interests you please send brief personal and career details to Julie Meakin quoting reference F/509/J.

EW Ernst & Whinney
Executive Recruitment Services
Lowry House, 17 Marble Street, Manchester M2 3AW.

Taxation Manager

c£34,000 + Bonus + Car

With operations worldwide, our client is a market leader in the field of advanced materials technology. Competing in an aggressive and dynamic sector, it achieved a growth of 20% in its pre-tax profits for 1988. Its recent growth has been largely organic, but a policy of growth through acquisition is now being implemented.

It now wishes to recruit an assistant to the Head of Group Taxation. He or she would be responsible for all corporate tax issues relating to the UK operations, including supervising the preparation of corporation tax returns, producing operating plans and forecasts and advising on the tax aspects of periodic financial statements. He or she will assist the Head of Tax in ad hoc projects and investigation work and will represent the company in discussions with relevant Government authorities and with professional advisers.

Based in Central London you will be required to travel within the UK to liaise with the company's operational sites and it is

anticipated that a moderate amount of overseas travel will be required in the future.

Ideally you will be an ACA with between three and five years' corporate tax experience gained either within public practice or industry and commerce. AITM membership would be an advantage but is not essential. You must also be able to demonstrate strong interpersonal skills as the position will involve liaison both with local operating companies and senior management.

The remuneration package is flexible for the right individual and will, of course, include the full range of company benefits.

For further information regarding this excellent opportunity, please contact Jennie Hayes ACA on 01-631 2000 (evenings/weekends 01-676 8110) or write to her at Michael Page Taxation, 39-41 Finsbury Street, London WC2B 3JH.



Michael Page Taxation

International Recruitment Consultants
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Providing the Cutting Edge of Business Development FINANCIAL PLANNING & ANALYSIS MANAGER

West London/A40 Corridor Age 27-32 £28-30,000 + Car



Following the promotion of the current incumbent to a role within the wider group, our client is now seeking to recruit a Financial Planning and Analysis Manager. The responsibilities of the successful candidate will include:

- A positive contribution to the business via the management of all financial planning activities to the assessment and integration of acquisition targets
- Establishing oneself as a proactive member of the Management team via the provision of key analysis of operating and trading activities
- The management and development of a small professional team providing an ad hoc analytical service to Executive Directors

By definition the role will require all the attributes of a qualified Accountant, but more importantly will demand the personal qualities of a strong,

commercially-minded individual with a high level of business acumen. The most essential of these personal qualities is an ability to impact upon the business and its profitability and the flair 'to make things happen'.

The client itself is a high profile division operating within the EMG product market and part of a well-respected and expanding group.

Individuals, who have had previous financial planning and analysis experience, preferably within a blue-chip environment, and feel that they would like to discuss the above opportunity further, should contact:

Shirley Knight BA, MBA, ACMA on 01-491 3431 (01-261 1345 evenings/weekends). Alternatively, please write to her at FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and a note of current salary.

FMS

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for
Financial Management

FINANCIAL ACCOUNTANT

Major Financial Services Group. - N.W. Surrey

£28K plus Benefits plus Car

Following the merger between Abbey Life and the five Lloyds Bank businesses we are now well equipped to expand and develop our broad ranging products in the fast changing financial services marketplace.

To join our new corporate headquarters team, we are now seeking a Chartered Accountant with around two years post qualification experience, including the consolidation of accounts for a major organisation.

The remuneration package offered is

exceptional and includes a quality company car, a range of useful benefits and, if appropriate, a generous relocation package.

This is an exceptional opportunity to join a market leader in the sector and build your career with a leading, successful and influential group of companies.

In the first instance write with C.V. to Beverly Kaye, Personnel Department, Abbey Life, 80 Holdenhurst Road, Bournemouth, Dorset. BH8 8AL.

Hands-on management and beyond...

Qualified ACA, ACCA, ACMA

West London

Package c£24,000

As an autonomous subsidiary of a major international group, Dowty Defence & Air Systems designs and manufactures advanced electronic control systems for both civil and military applications. With a profitable turnover of some £14 million, we're highly successful and growing fast. A healthy climate of expansion and change has led to the creation of a new position on the management team.

As Company Accountant, you'll be integral to the strategic decision-making process. However, this is a hands-on role that carries with it total responsibility for all aspects of the finance function including the preparation of monthly and statutory accounts, together with wide ranging ad-hoc projects:

- Standard costings/new product feasibility
- Special investigations
- MIS review & development
- Budgeting & forecasting

We are small enough for you to make a major impact and sufficiently large to offer substantial commercial exposure across a £multi-million business.

Applicants should have previous supervisory experience gained from within a manufacturing environment and the potential to take on greater levels of responsibility in line with the company's growth.

Along with all the benefits you'd expect from such a dynamic organisation, there are excellent career prospects, both within Dowty Defence & Air and in the group context.

Telephone 01-992 3434 for an application form, or send a full cv, stating your current salary, to Jill Townley, Personnel Officer, Dowty Defence & Air Systems Ltd., 136 Mansfield Road, London W3 0RT.

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DEFENCE & AIR**

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At Price Waterhouse, we provide top quality tax advice to a wide range of businesses throughout the UK, Europe and the rest of the world.

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Continuous growth stimulates our need for the very best tax consultants, who are already operating with commercial vision and high technical skill. We seek only those with the ability and ambition to reach out for the prospect of partnership.

These are managerial appointments available throughout the UK. Currently, we are particularly interested in hearing from those who would like to work in Birmingham, Bristol, London and Manchester.

Whether you choose these or any other office throughout our UK network, the quality of portfolio and opportunity will be the same.

Please write, with full career details and choice of location, to:

John Townend, Price Waterhouse, Southwark Towers,
32 London Bridge Street, London SE1 9SY.
Tel: 01-407 8989.

Price Waterhouse



Financial Director

EAST HANTS, c.£30,000 + CAR + BONUS

A strong commitment to sustained growth is central to the future of this dynamic, recently established manufacturing company. The organisation has already secured an enviable position as a major supplier to the UK housing market. In the short-term operations are planned to achieve sales in excess of £5m following the considerable increase in demand levels.

In this newly created post you will, as a key member of the management team, play an important role in driving forward financial performance and provide a positive contribution to the decision making process across the range of business activities. With total

responsibility for the financial functions, initial tasks will include the further development of financial and management information systems; financial planning techniques; control and administration procedures and management reporting requirements commensurate with the business needs.

An innovative, qualified accountant, you must be able to demonstrate well developed commercial acumen in addition to sound financial and technical skills. You should have experience of computerised financial and information systems, ideally gained in a manufacturing environment. As an individual, you must

be a 'hands on' and enthusiastic person, with the appropriate skills and personality to enjoy the rigours of an enterprise enjoying rapid growth.

Please send résumés, including details of present remuneration and giving a daytime telephone number to Action Edgell, Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2N 7DQ, quoting reference A6568.

Executive Resourcing **Coopers & Lybrand**

TRUST PARTNER DESIGNATE £40,000 CENTRAL LONDON

Our client, a medium sized firm of Chartered Accountants seeks an experienced individual that is currently supervising a Trust Dept. in a firm of Chartered Accountants or Solicitors.

Please contact David Paton, Executive Search Division, Hynes Associates Ltd, 7779 Wells Street, London, W1. Tel: 01-580-552.

HOPKINS Divisional Controller

To £40,000 + Bonus

+ Share Options + Car

As one of the most successful industrial management companies, our client is continuing to develop an international strategy of highly selective acquisition and revitalisation of under developed businesses.

An opportunity has arisen from internal promotion for an exceptional individual to assume responsibility for the financial performance of a division comprising a diverse range of companies.

Working closely with the Division Director and the operating company Finance Director, the successful candidate will provide the link between the highly autonomous subsidiary units and the head office. The Divisional Controller will give guidance on all aspects of financial management and will be involved in add-on acquisitions. Candidates should be energetic qualified accountants, aged 30-45, with strong

communication skills and sound financial experience gained in a manufacturing environment. It is essential that candidates have the commercial breadth and personal qualities to succeed and progress within this demanding international group where career advancement is not confined to the financial area.

Please telephone or write enclosing full curriculum vitae quoting ref: 327 to: Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE. Tel: 01-889 4572

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

FINANCIAL CONTROLLER PRIVATE CLIENT STOCKBROKING

City

c.£35,000 + FX Car

Our client is a London based, private client stockbroking firm, part of one of the UK's largest and most broadly based banking and financial services groups. In the stockbroking market it is a major player in its own right. As part of a banking group with shareholders' funds of over £1 billion it is superbly placed to capitalise on the group's plans for future development.

Working closely with the MD on day to day matters and with functional responsibility to the Group FD, the Financial Controller will be responsible for a number of key initiatives as well as the finance function. Specifically, this will include:

- providing an analysis of product profitability to highlight both potential problems and profit opportunities

- ensuring systems and controls interface effectively with group and other group companies
- maximising the use of client funds through money markets.

It is envisaged that the role will lead to a directorship in due course. Thereafter, opportunity will be limited only by your own ability.

The successful candidate, aged 30-35, will be a graduate ACA. Relevant stockbroking/banking experience, including a knowledge of compliance matters, will be a distinct advantage. However, candidates who can demonstrate the ability to thrive in a new environment will also be considered.

In the first instance please write, enclosing a brief CV, to Ken Brotherton at the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place London WC2H 7BP Telephone: 01-437 0464

DEPUTY CHIEF ACCOUNTANT

London

c. £32,500 + Car

A fully listed Property Development and Investment PLC has a programme of expansion which has created a new position for a Deputy to our Chief Accountant. Applicants must be qualified Chartered Accountants with a minimum of three years post qualification experience.

Duties are primarily concerned with assisting the Chief Accountant in supervising the entire finance and accounting function of the group. The accounts department currently has 8 staff using mini computers supplemented with P.C.'s using spreadsheet software. The successful applicant will be expected to introduce new financial controls and reporting systems and also possess the personal skills and technical ability to deal with outside professionals including Bankers and Auditors. A flexible approach is essential as projects can occur at short notice. The expansion and future plans of the Group will provide further challenge and responsibility.

The financial package on offer includes a salary of £32,500 per annum, plus fully expensed private company car and after a qualifying period, Pension, Life Assurance and Medical Insurance. The working environment is in modern air conditioned offices with an excellent subsidised staff restaurant.

Please forward CV's to

Box A1245, Financial Times, One Southwark Bridge, London SE1 9HL



KUWAIT PETROLEUM (GB) LTD

UK Internal Audit

Career Development opportunity with an International Oil Company

Since entering the UK downstream petroleum market place in October 1986, Kuwait Petroleum now operates one of the largest networks of service stations in the country and is in the process of expanding its operations further, both in the UK and Europe.

Based at the Company's new headquarters in Staines and reporting to the Audit Manager (UK), you will be responsible for the performance of audits within the UK Company and will have the opportunity to participate in teams performing audits of other Group operating companies in Europe. This is a high profile role which is expected to lead to further career advancement in the UK or internationally.

The position requires a sound knowledge of accounting principles and generally accepted

auditing standards, as well as a broad understanding of data processing.

Applicants should be recently qualified accountants, preferably chartered, with a good audit background. They should be enthusiastic, have good communication skills and be conscientious, with complete integrity.

The remuneration package includes an attractive salary, a company car, a non-contributory pension scheme and free private medical cover.

Please write with full CV, including salary details to: David Lloyd, SMCL Oil & Gas Ltd, Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP or telephone: 01-222 7733.

PRINCIPAL INTERNAL AUDITOR OECD - PARIS

320 820 FF + allowances

The Organisation for Economic Co-operation and Development requires a Principal Internal Auditor to be responsible for assisting the Financial Controller in supervising all financial and budgetary operations of the Organisation and also for evaluating and advising on controls of computerised systems. Work will be carried out in Paris. Little or no travel is involved.

- Candidates should have:
- Chartered accountant qualification or equivalent university degree or professional experience;
 - at least 5 years' experience with a major accounting firm, a large corporation or a bank;
 - very good knowledge of computerised accounting and management information systems and experience in using computer-assisted audit techniques;
 - thorough understanding and experience of all main aspects of data processing, including computer security and controls in computer systems;
 - very good knowledge of English and French.

An appointment will be offered for an initial period of 3 years.

Applications from male or female candidates, nationals of OECD Member countries, with detailed curriculum vitae specifying "Auditor" should be sent to: Personnel Division, OECD, 2, rue André-Pascal, 75775 Paris Cedex 16. Closing date for applications: 30th June 1989.



ORGANISATION FOR ECONOMIC CO-OPERATION AND DEVELOPMENT, PARIS

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Schlumberger Technologies

Financial Controller

circa £35-£40k including performance related bonus + car

Reporting to the General Manager, you will be responsible for the financial and management information systems of the unit. In addition, you must have considerable business experience as you will play a significant role as a member of the management team in the achievement of our business strategy.

Aged 32-38, you will be a graduate qualified accountant with at least four years experience operating in a management team environment. Ideally, you should have a background in electronics design and manufacture with sound commercial experience in worldwide markets.

Please apply to Campbell Fitch, Personnel Director,

Schlumberger Technologies

ATE Division, Ferndown Industrial Estate, Wimborne, Dorset, BH21 7PP. Tel (0202) 893535

EUROPEAN ACCOUNTANT

£25,000 + CAR

LONDON

WITH OVER TWO DECADES of dominance in their chosen markets this leading U.K. retail group have shown an ability to innovate and develop their concepts on a worldwide basis. A recent internal promotion has now created the need to appoint a newly recruited qualified accountant with the intellectual and personal qualities to succeed in a fast-paced commercial environment.

The position will entail complete accounting responsibility for an overseas operation and will offer an unusually broad range of tasks. As well as production of financial and management accounts for group the person appointed will be involved along with non-accounting managers in corporate planning and commercial decision making. Occasional overseas travel is viewed as an important contribution to building a team approach.

The role will appeal to a young accountant who will be able to utilise accounting information as a positive business tool. The company concerned has an excellent record for attracting and retaining good people and has a very positive attitude towards accelerated promotion. It would be expected that this role will lead to a senior line position within two years.

Please Contact Neil J. Hinwood, telephone 01-629 8863, fax 01-408 0261 or write to him at the address below.



RECRUITMENT CONSULTANTS
BOND HOUSE, 19-20 WOODSTOCK ST, LONDON W1R 1HF Tel: 01-629 8863

Audit Controller

London

c.£40,000 + benefits

The National Grid Company will have a vital role to play in the future of the UK electricity supply industry following privatisation in 1990. With assets of £5 billion, at replacement value, throughout England and Wales, the provision of in-house audit expertise will be crucial to the management of future growth and commercial success.

Reporting to the Executive Director, Finance and Administration, you will have responsibility for the Company's internal audit activities including the development of policies and review of computerised systems. You will play a key role in advising the Board on matters relating to improvements in the implementation and effectiveness of management control procedures.

As a qualified accountant in your thirties or early forties, you will have acquired relevant management experience in heavy

engineering, construction or manufacturing. Personal qualifications will include a well-developed, tactical and diplomatic skill in communication and the reporting of audit matters to senior management.

The attractive remuneration package will include a fully expensed company car, private medical insurance and pension scheme.

Please reply to Stephen Bailey in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 5262/87 on both envelope and letter.

**Deloitte
Haskins+Sells**

Management Consultancy Division
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Group Finance Director

A major international insurance group

c. £120,000 plus substantial financial services' benefits
City

Our client is a major international insurance group based in the City of London with activities across the world.

The position of Group Finance Director is newly created and follows planned reorganisation of the Head Office structure to reflect the Group's evolution.

This premier role calls for an exceptional Chartered Accountant, preferably a graduate, whose rapid career advancement to date has included several years as finance director of a substantial international company. In depth understanding of

the City and of UK accounting practices will be essential as will direct experience of corporate finance.

Although a Financial Services sector background would be an advantage, high calibre candidates from other sectors will also be considered.

The competitive remuneration package will include an attractive range of benefits in addition to the high basic salary.

Please write in confidence, stating current salary, to Nigel Bates FCA, reference FT34048.



MSL International (UK) Ltd.
32 Aybrook Street, London W1M 3JL
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THE MOST DYNAMIC AND INNOVATIVE FORCE IN THE TRAVEL INDUSTRY BROMLEY, KENT

ILG TRAVEL and its sister company AIR EUROPE, form the major part of INTERNATIONAL LEISURE GROUP, a highly profitable progressive business expanding in one of the fastest growing market sectors in Europe. In our operating, ILG TRAVEL carries nearly three million holidaymakers per year with annual sales in excess of £500m. Market penetration is achieved via strong brand names such as INTASUN, CLUB '89-90 and GLOBALAIR, and these are backed up with latest technology IT systems, one of the key areas in maximising financial performance.

They place equal importance on financial analysis and tight financial controls. In order to strengthen these areas they have created a new senior management level.

CONTROLLER
PACKAGE NOT LESS THAN £30,000

The Controller will be heavily involved in business decision making, particularly in the areas of pricing, promotional spend and yield management. The focus will be on financial planning and analysis. Key tasks will include:

- Functional responsibility for a high powered team of brand controllers.
- The introduction of standardised reporting procedures.
- Detailed review and monitoring of brand performance.
- The co-ordination and review of the budgeting and forecasting cycle.

The successful candidate will be a graduate, qualified accountant aged around 30 with at least five years commercial experience. You should have a background of strong financial management in a 'multi-brand' environment within a service industry or F.M.C.G. Career prospects indicate that successful performance will lead to significant opportunities at the highest levels.

Salary packages will include a company car and a variety of other benefits associated with the travel industry.

In order to arrange a comprehensive but informal discussion on all aspects of these very challenging roles, please contact GERRY PEARSON on 01-587 8118.



CHIEF FINANCIAL ACCOUNTANT
PACKAGE NOT LESS THAN £27,000

This senior financial position has the primary aim of imposing stronger internal control on the company. The role will emphasise management ability coupled with a 'hands on' approach to problem-solving. Key responsibilities will include:

- The further development of balance sheet reporting and management techniques.
- Increasing the accuracy of multicurrency cash flow forecasting.
- Ongoing systems improvement in liaison with the systems manager.
- Streamlining the production of statutory accounts for group consolidation.

One of the major attractions of the position is the scope it provides for personal initiative. The successful candidate will have at least three years post-qualification experience in financial management with a progressive industrial or commercial concern. The professional self-confidence born of excellent technical skills will see the role expand to provide early promotion opportunities.



MAXWELL CONSUMER PUBLISHING & COMMUNICATIONS LTD.,

Managing Change... Maximising Opportunity... Developing Business

GROUP FINANCE DIRECTOR

(Designate)

c.£45,000 + Bonus + Car

Central London

Our Client, a major media organisation, has identified significant market opportunities in the international communications sector. These opportunities are being exploited by the creation, through acquisitions and consolidation of existing businesses, of a new publishing Group.

The Group Finance Director (Designate) will be responsible for the provision of comprehensive financial advice and support to the Group, which comprises four distinct businesses. This will require production of meaningful management information and appraisal of acquisitions and new products. Reporting to the Deputy Group Managing Director, you will initially manage the integration of the existing accounts departments to form a corporate accounts function. Key to the success of this project, is the development of a comprehensive IT system. Advising the Deputy Group Managing Director on all aspects of finance, this highly commercial role will focus on the review of management information and formulation of business strategy. You will find a demanding, fast moving environment where the emphasis is upon the effective management of change.

Candidates, aged 30-38, will be qualified Accountants who are both technically proficient and commercially oriented. They will either be at senior manager level within a 'Big 8' firm of Chartered Accountants or offer Group accounting experience gained at the centre of a major organisation.

Please apply directly to Mark Ehrlich at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone 01-836 3545, or 01-556 3615 (evenings). Alternatively, fax your details on 01-836 4942.

Financial Recruitment Specialists
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BUSINESS AUDIT MANAGER

Cardiff

Chartered Trust is firmly established as one of the country's leading finance houses with a nationwide network of branches. We offer an extensive range of financial services and play a significant role in this competitive market place. We are committed to planned, long-term growth.

This expansion gives increasing importance to the role of the Business Audit Manager at our head office in Cardiff. An ideal and proven training ground for more senior management positions, the internal audit department extends well beyond the traditional role of audit, providing a progressive advisory service for management on all aspects of business operations.

You should be a graduate accountant with at least three years' post qualification experience. Practical computer audit experience is essential. A high level of ambition, drive and enthusiasm, together

Chartered Trust
A member of Standard Chartered Group

Package c£27,000 plus car

with exceptional interpersonal and communication skills are required to take full advantage of this excellent career opportunity.

In return, we offer a highly attractive salary and benefits package which includes mortgage subsidy and profit sharing schemes, preferential staff loans, an on-site fitness centre and excellent relocation assistance where appropriate. Our remuneration system both recognises and rewards merit.

Cardiff is an expanding financial services centre with a wide choice of housing and easy access to some of the most beautiful countryside in Britain.

If you are ready to take on this challenge please apply to Peter Symes, Manager, Management Development & Recruitment, Chartered Trust plc, 24-26 Newport Road, Cardiff CF2 1SR. Telephone (0222) 473000 extension 2120.

**Young Accountants
International Banking**

City **£24-28,000 + Mortgage + Overseas Travel**

As the international investment arm of a major UK bank, our client has a central consultancy unit which reports at Group level.

They require two accountants, aged 25-30, to take on key project-based roles. Unconnected to the conventional accounting function, you'll be joining professional, flexible project teams tasked with investigating and promoting change to maximise efficiency and enhance profitability. Naturally, you'll also contribute to reports, presentations and the entire decision-making process.

Investigating both pro-actively and at the request of the departments themselves, your scope will be truly international. You'll spend 25% of your time on short-duration assignments in:

New York, Rio de Janeiro, Hong Kong and major European financial centres.

Through projects involving profitability analysis, investment appraisals and resource management reviews, you will gain exposure to:

Corporate Finance, Corporate Banking, Fund Management, Securities, Treasury, Foreign Exchange and Venture & Development Capital.

Two opportunities exist, one more senior in context. As a result, you could be either Newly Qualified or up to 2-3 years' post-qualified, in either case, an informed interest in banking is essential.

These positions offer scope for considerable career advancement, including a first line managerial role within 2 years, either in the UK or overseas.

Please contact ANDREW FISHER for further information on 01-404 3155, or write to him at Alderwick Peachell & Partners Ltd., Accountancy and Financial Recruitment, 125 High Holborn, London WC1V 6QA.

**Regional Financial
Controller**

Yorkshire **to £25,000 + Car + Benefits**

Our client is a rapidly expanding and highly profitable PLC engaged in property development and investment, principally in the UK.

Recent and planned acquisitions, augmented by further organic growth, will ensure continued increases in both assets and profitability.

As a result of this continued growth, they now seek to recruit a Financial Controller for the North East region, to be based in West Yorkshire. Reporting to the Regional Manager, he will assume full responsibility for all aspects of the finance function, as well as the further development of the management information systems.

As a member of the regional management team the individual must be able to fully participate in the overall commercial management of the company.

Candidates, aged 27-33, should be qualified Accountants who can demonstrate a strong track record of success in a hands-on environment, coupled with the interpersonal skills and business maturity required to make an immediate impact within a dynamic organisation.

A comprehensive benefits package is offered, including share option scheme, and full relocation facilities are available where appropriate. Interested applicants should write to James J. Russell, quoting ref. LS0481 and enclosing a detailed Curriculum Vitae, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX.

Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

IMRO Senior Officer Member Training to £30,000 + benefits

IMRO is the SRO which regulates investment management throughout the UK. As a part of its drive to improve industry practices, IMRO is developing a training programme for its Members, comprising a series of workshops on its Rules and on related compliance issues. A new opportunity has arisen for a high calibre individual to work with the senior manager in the Compliance Department to develop and present the workshops. The job will involve an initial orientation period within the Compliance Department.

Candidates for this position will be

graduates, possibly with an accountancy qualification. Excellent communication skills and industry knowledge are essential. Previous involvement in regulation or compliance would be an advantage, as would experience of training.

This is a high profile role and its importance is reflected in the competitive salary package which includes a car and mortgage subsidy.

For further details please contact Karin Clarke on 01-831 2000 or write to her at

Michael Page City, 39-41 Parker Street, London WC2B 5LH.

MP
Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

Evolution Creates Pan European Role Finance and Administration Manager M4 Corridor c£35,000 + F/E Car

Our client is the European Headquarters of a multi-billion dollar turnover, international, fast moving consumer goods group. It consists of several subsidiaries at various stages in development generating a turnover in excess of \$600 million.

As a key member of a newly formed European management team we are seeking to appoint a Finance and Administration Manager with responsibility for establishing, from a virtually zero base, all European head office administration, accounting, planning, reporting and personnel administration. The position will subsequently develop into a wide advisory and coordination role with a considerable 'hands on' involvement in the less well developed subsidiaries, and the creation of a cohesive and constructive finance function.

You will be particularly involved in regular budgeting and profit forecasting, treasury management and DP

systems throughout the European group, frequently requiring a very 'hands on', 'shirt-sleeves' approach to resolving issues, problems and generating the "numbers". To be effective you will also require considerable maturity, tact and diplomacy.

The successful candidate in addition to the attributes included above will be a qualified accountant, probably a graduate, and is most likely to be aged 33-45. You will have had European group experience, preferably though not necessarily in fmcg, in an open, informal and participative style of operating. As the role develops, a moderate amount of travel will be necessary - approx 25%.

Interested applicants are requested to submit their CV including current remuneration data, and telephone numbers to Wayne Thomas, Executive Division, Michael Page Finance,

Windsor Bridge House,
1 Brocas Street,
Eton, Berks SL4 6BW.

MP
Michael Page Finance
International Recruitment Consultants

London Bristol Windsor St Albans Lutterhead Birmingham Nottingham
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CORPORATE FINANCE DIRECTOR

A young and rapidly expanding fully listed property development company operating mainly in London and the South East, wishes to engage a highly motivated corporate finance director.

The applicant will work closely with the chief executive and will have had at least five years' experience within the sector, having dealt with all matters relating to corporate finance, mergers and acquisitions. He will be responsible for the implementation and co-ordination of a comprehensive financial programme to ensure the continuing expansion of the group and will be able to negotiate with bankers, institutions and investors for capital funding.

The remuneration offered will be commensurate with the importance that the board places upon this challenging position.

All applications will be treated in strictest confidence and should be addressed to:

Mr A Simmonds, Senior Partner, Simmons Cohen Fine & Partners,
Chartered Accountants, 27 John Street, London WC1N 2RL.

Deputy Director ...value for money specialist

London to £37,000

Our client is a national organisation, independent of Government, which as part of its brief conducts investigations into the economy, efficiency and effectiveness with which public sector bodies use the resources entrusted to them by Parliament.

There is now an immediate requirement for an experienced qualified accountant to join at Deputy Director level. You will have direct responsibility for the planning and execution of a wide range of investigations plus some certification work through a department of 33 people. You will also make a significant contribution to the strategic direction of the Division.

Candidates will have a strong background in consultancy probably gained in a large firm of accountants or Local Government. Micro-computer experience would be distinctly advantageous. Personal qualities will include first-class organisation, man-management and communication skills.

The appointment will be for two/three years with the possibility of an extension or conversion to permanent employment.

Please write enclosing full details including current salary to Nigel Bates, FCA, ref. FT 34053.

MSL International (UK) Ltd, 32 Aybrook Street, London W1M 5PL.
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Ravenswood Foundation FINANCE DIRECTOR-DESIGNATE

North-West London c£30,000 pa plus car

In the last 35 years the Ravenswood Foundation has evolved from the small beginnings of a day school in Berkshire, housing 4 mentally handicapped children, to a specialist organisation of international repute, helping thousands of mentally handicapped people. With an annual budget in excess of £6m, Ravenswood is now seeking to recruit a Finance Director-Designate to improve financial efficiency and manage further growth.

The immediate responsibilities of the role will include:

- The effective financial management of Ravenswood's funds.
- The provision of operational analysis to assist management decisions.
- The enhancement of management information systems and controls.

Ravenswood is fully computerised, and it is anticipated that the successful candidate will ensure

that these resources are fully utilised, and hence must be computer literate.

A qualified Accountant, the incumbent must also be capable of demonstrating the following:

- A practical and commercial approach to the management of Ravenswood funds.
- Strong management, communications and interpersonal skills (these are crucial as the Finance Director-Designate will be a key member of the senior management team).
- An ability to develop a department and motivate staff.

An attractive starting package is matched by excellent career opportunities.

Individuals who feel that they can respond to the challenge and the responsibilities of this type of role should write to Karen Wilson BA, ACA at FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and a note of current salary.

FMS

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Financial Controller

London NW10 c£30,000 + Bonus (£10K+) plus car.

Our Client, the market leader in the field of satellite distribution/manufacturing is a young dynamic and operationally autonomous subsidiary of a major UK conglomerate. With a current market share in excess of 50% the company is well placed to continue its impressive growth in a rapidly expanding industry.

Due to increasing demands placed on the finance function, the management team seeks to appoint an ambitious and highly motivated controller.

Reporting directly to the Managing Director you will be responsible for establishing and maintaining a management accounts and systems function capable of adapting to the requirements of the business. In addition, you will liaise closely with operational managers on an

ongoing basis in order to manage the continued growth of the company.

The successful candidate will be a qualified accountant who can demonstrate a record of success in their career to date combined with an ability to provide innovative solutions to organisational problems. With a minimum of three years post qualification experience in a commercial, fast moving environment, prospective candidates must be energetic, committed and able to communicate ideas effectively at board level.

Please write enclosing full career details, quoting ref. 2924 to David Head, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH.

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Financial Controller

Telford
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D.J. Profiles Ltd is a rapidly expanding subsidiary of Lilleshall Plc, manufacturing, marketing, and selling a range of rubber and thermoplastic extrusions from its base in Telford, Shropshire.

Here is an excellent opportunity for an ambitious accountant, ideally chartered, to take responsibility for the complete accounts function.

Reporting to the Managing Director, this extremely varied role draws as much on your skills as a Manager as on your extensive accounting skills.

You'll provide a broad commercial input to our successful management team, as well as motivating and developing your own staff.

In addition, familiarity with computerised accounts and the associated costing systems of a manufacturing environment is essential, with important work to be done on both product costing and improving the existing computer based systems. Day to day responsibility includes both financial and management accounting.

This position offers a highly attractive package, including a company car, bonus, excellent pension scheme and BUPA.

Send your full CV, indicating current salary to Elizabeth Brassington, Link Management Selection, 6th Floor, Phoenix House, 1/3 Newhall Street, Birmingham B3 3NH. Telephone: 021-233 2827.

Lilleshall
GROUP COMPANY

PA/MANAGER
c£30,000

Our Client, a six Partner firm of Chartered Accountants based in Central London, seek an ACA ideally aged 24-40. The successful candidate will act PA to the Senior Partner and in addition be responsible for a number of junior staff. The prospects at this firm are first class and it is envisaged the successful appointee will reach partner status in the short term.

Please contact David Paton on 01-580-5522, alternatively write to Executive Search Division, Hynes Associates Ltd, International Business Centre, Wells House 77-79, Wells Street, London, W1.



Saab prepares rationalisation plans

By Kevin Done in London

SAAB-SCANIA, the Swedish motor, aerospace and arms company, is preparing a package of rationalisation measures to stem mounting losses in its car division...

A co-operative venture that can help it increase production volumes. It is believed that the most active discussions are being held with Ford of the US and Mazda, Ford's Japanese associate which announced earlier this year that it was seeking a production joint venture in West Europe.

SK11m (\$1.63m) last year from 55.72m in 1987 and 58.94m in 1986. The operations have plunged deep into loss this year...

month that the Saab car division had "insufficient volumes and the costs per produced unit were excessive."

Later this year it is scheduled to bring its new Maho car plant into production, which could increase available capacity to around 180,000 cars a year in the 1990s.

BMW starts year at hot pace

By Halg Simonian in Munich

BMW, the West German car manufacturer, yesterday announced an upbeat progress report for the first four months of 1989...

At the same time the company, best known for its up-market, high-performance saloon cars, set aside years of tradition and gave an insight into group profits worldwide.

Production in the four months jumped by 23 per cent to 121,000 units, raising group turnover by 22 per cent to just under DM29bn, said Mr Eberhard von Kuenheim, BMW's chief executive.

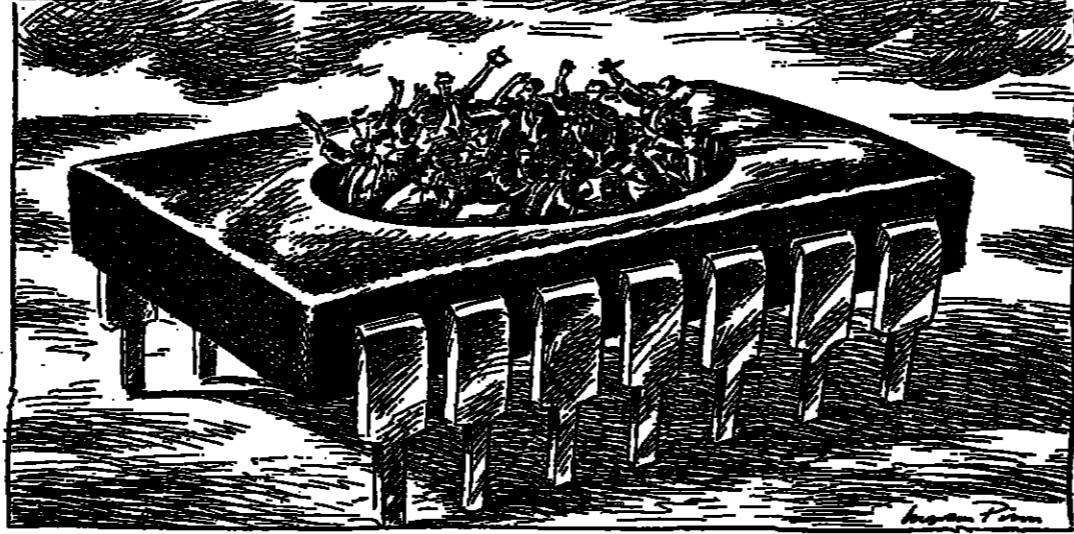
Where the fog hangs thick in San Francisco

Louise Kehoe examines reaction to a radical plan for a market in semiconductor futures

THE PACIFIC Stock Exchange's proposal to create a market in semiconductor chip futures contracts has met with surprise and scepticism in the electronics industry.

On Monday, the San Francisco-based PSE said that it plans to file an application with the Commodity Futures Trading Commission for permission to begin trading futures contracts on Dynamic Random Access Memory (Dram) chips early next year.

Anything that disrupts the Dram market is bound to have an impact upon already fragile US Japanese trade relations, bringing the potential advantages of futures trading into question.



had not been contacted by the exchange or by Memory Clearing Corporation, the group that aims to set up a trade clearing house for Dram contracts.

US semiconductor and electronics industry trade groups recently announced plans for a Dram manufacturing consortium to be financed in part by Dram purchasers.

US computer manufacturers which buy large quantities of Drams were, however, reluctant to comment on the PSE proposal, preferring to take a "wait-and-see" attitude.

FINANCIAL TIMES... BOVIE... interesting...

Change of tune in the advertising world

After three years as general manager of the New York Metropolitan Opera, Mr Bruce Crawford, president and chief executive of Omnicom, is back in advertising and calling the tune in the bidding for Boase Massimi Pollitt, the UK advertising agency. With its promise of a more harmonious future partnership for the agency after the discord of the hostile offer from Paris-based Boutet Dru Dupuy Petit, this is a welcome sound to Mr Martin Boase, BMP's chairman (above). Philip Rawstone reports. Page 31

Mixed feelings over tin

Today's re-start of tin trading on the London Metal Exchange after a break of three and a half years has been warmly welcomed by traders and analysts.

Top of the pops

Turnover in the 20 most popular foreign stocks traded in London has jumped by an average of 40 per cent in the first four months of this year compared with the last four months of 1988.

New role for Grantham

Grantham may have become well-known for producing prime ministers, but it is not renowned for its corporate raiders.

In the lap of luxury

Prize profits of Dunhill Holdings, the luxury consumer products group in which Rothmans International holds 55.38 per cent of the shares, increased from £25.22m (£90m) to £45.5m in the year to the end of March.

Market Statistics table with columns for various market indices and their values.

Companies in this section table listing various companies and their market values.

Chief price changes yesterday table showing price movements for various companies.

London (pence) table showing stock prices for various companies.

London (pence) table showing stock prices for various companies.

Maxwell links MGN and printer

By Raymond Snoddy in London

MR ROBERT Maxwell yesterday accelerated his move out of printing by announcing that his quoted company, Maxwell Communication Corporation, was selling its newspaper printing subsidiary to Mirror Group Newspapers, a private Maxwell company.

He also sold printer BPOC to its management for £265m. The move out of printing has been designed to pay for last November's off-balance sheet acquisitions of both Macmillan, the US publishers, and Dum and Bradstreet's Official Airline Guides for a total of \$3.35bn.

negotiations are already under way with potential purchasers. Mr Maxwell says that when the disposals are complete he will have converted what was an 80 per cent debt into 20 per cent.

FRN issue approved by Bank

By Stephen Fidler, Euromarkets Correspondent, in London

THE BANK of England has given the go-ahead to a controversial £400m issue of floating rate notes by the Royal Bank of Scotland to supplement capital, but has closed the door on further issues after consultations with bank regulators from other countries.

Investors have shunned perpetual notes since a market debacle more than two years ago, making it hard for banks to raise upper case tier 2 capital, but this issue addressed their concerns by assuring them of an eventual market for their securities.

would not be eligible for upper case tier 2. The confusion over the issue is one of a number of disagreements among the regulators about how to apply a wide-ranging international agreement on banks' capital adequacy.

Fidelity Performance comes first at Fidelity advertisement with performance chart and contact information.

INTERNATIONAL COMPANIES AND FINANCE

Intel weighs up sites for making chips in Europe

By Terry Dodsworth, Industrial Editor

INTEL, the US chip manufacturing company, is expected to make a decision on plans for a £200m to £300m manufacturing investment in Europe within the next few months.

The project is one of several recent moves by American and Japanese semiconductor companies to set up manufacturing facilities in Europe. It follows a controversial European Commission ruling on local content requirements which says that chips have to be fabricated in the region to qualify as European-made.

Last month, Fujitsu, one of the leading Japanese chip companies, announced a £400m (£240m) investment in UK man-

ufacturing. Two other leading Japanese groups, Hitachi and Toshiba, are also close to a decision on European fabrication.

An investment decision by Intel would in some ways carry more clout than these other moves because the US company is one of the world's two main producers of microprocessors, the most important components in personal computers. Intel chips provide the main thinking power in International Business Machines' range of desktop PC products.

Mr Steve Poole, Intel's assistant European general manager, said yesterday that company officials had recently made a detailed study of several potential production sites throughout the region. The prospects would be assessed during the summer, he added, and a decision made as soon as possible because the group needed to add capacity somewhere in the world.

Until now, Intel has stood out among US chip manufacturers in its reluctance to instal overseas fabrication facilities. This is the most complex part in the manufacturing process, and the company has preferred to retain these operations close to its headquarters in California. Intel's approach to overseas fabrication has changed with the rapid growth in PC sales outside the US.

Intel's revenue rose 12% to \$1.1bn from \$949m a year earlier.

The Rocky Hill, Connecticut, company said that this year's results include an after-tax gain of \$6.7m or 15 cents because of the extension of an agreement with J. Baker to lease shoe departments in Ames and Zayre stores.

Sales improved by more than 12% per cent to \$1.1bn from \$949m a year earlier.

The Rocky Hill, Connecticut, company said that this year's results include an after-tax gain of \$6.7m or 15 cents because of the extension of an agreement with J. Baker to lease shoe departments in Ames and Zayre stores.

Ames held back after takeover

By Karen Zagor in New York

AMES, THE rapidly expanding US discount department stores group which bought Zayre's loss-making department stores for \$800m in October, yesterday reported first-quarter losses.

Net losses for the three months ended April 29 were \$12.3m or 27 cents a share, against a first-quarter profit of \$5.9m or 16 cents last year.

Sales improved by more than 12% per cent to \$1.1bn from \$949m a year earlier.

The Rocky Hill, Connecticut, company said that this year's results include an after-tax gain of \$6.7m or 15 cents because of the extension of an agreement with J. Baker to lease shoe departments in Ames and Zayre stores.

The 388 Zayre discount stores reported operating losses of \$69m on sales of \$1.4bn in the first half of last year. Mr Peter Hollis, president and chief executive, said: "The primary reason for our first-quarter loss is the timing of expenses we are incurring to consolidate the Zayre and Ames chains."

Bombardier profit edges ahead in first quarter

By Robert Gibbens in Montreal

BOMBARDIER, one of two bidders for Short Brothers of Belfast, earned C\$15m (US\$12.4m) or 23 cents a share in the first quarter ended April 30, up from C\$14.7m or 23 cents a year earlier. Revenues went ahead to C\$364m from C\$326m.

The revenue growth came from new recreational products and the company expects more growth in the short term from the aerospace and mass transit equipment division.

Bombardier, which operates plants in Canada, the US and Europe, has restructured its business, creating more main divisions: aerospace, mass transit and rail equipment, recreational products and defence systems.

Aerospace will become its largest single business if the offer for Short is accepted by the British Government. Short would be integrated with Bombardier's Canadair aerospace division. Canadair is developing a regional jet for delivery in 1991-92 onwards and needs Short's engineering and production capacity to meet orders for more than 60 aircraft.

Renault unit builds alliances

By Paul Betts in Paris

RENAULT Automation, the robotics and industrial automation subsidiary of Renault, the French car group, is staking its European development on a series of technical and commercial agreements with other leading factory automation groups in Europe.

The subsidiary yesterday announced a technical and marketing agreement in the field of high precision measuring instruments with the Swiss-based Wild Letis group. The deal is part of a broad strategy of alliances to build up the company's presence in the European factory automation market.

The Wild Letis agreement follows other recent deals for co-operation in robotics with the Spanish Debako group and with the Krupp group of West Germany.

The French group's strategy of European co-operation agreements coupled with major restructuring over the past three years is now starting to bear fruit.

Three years ago Renault was considering shedding the loss-making automation subsidiary, as part of the state car group's recovery policy based on regrouping around its core European car manufacturing businesses.

However, after losing about FF180m (\$26.5m) three years

ago, Renault Automation operated close to break-even last year.

Sales have risen from around FF1.2bn in 1986 to FF1.4bn last year and are expected to increase to around FF1.8bn this year, according to senior company officials.

Revenue has been boosted by buoyant demand from the car industry which accounts for about 80 per cent of Renault Automation's sales.

Renault remains the subsidiary's single biggest customer, but now accounts for less than 50 per cent of sales. The offshoot is seeking to increase sales outside the Renault group.

Hydro buys 11.9% holding in Ranger Oil

By Karen Fossil in Oslo

NORSK HYDRO, Norway's largest publicly quoted company, has bought an 11.9 per cent stake in Calgary-based Ranger Oil for C\$72.5m (US\$69m).

Hydro, with large interests in Norway's North Sea oil industry, fertilisers and light metals, said it regarded the acquisition as a portfolio investment and it had no plans to increase its stake. It paid C\$7.25 per share for 10m shares which will be made through an exclusive rights issue to Hydro from Ranger.

Ranger, which has most of its oil activities in the North Sea and North America, is understood to have plans to use the income from the sale to develop its oil activities.

The Calgary group has shares in several offshore oil and gas fields in the British sector of the North Sea, including the Ninian and Claymore fields. Hydro has access to 210m tonnes of oil equivalent, mostly in the Norwegian North Sea, but is seeking new exploration acreage in the British sector. It also has exploration acreage off Angola and is looking for new acreage in South Yemen.

Insurance setback for Canada's banks

By David Owen in Toronto

THE CANADIAN Government has reiterated its determination to impose restrictions on banks' ability to sell insurance through their branch networks when it unveils financial services legislation later this summer.

The legislation will eventually dictate the extent to which banks, insurers and trust companies are permitted to encroach upon each other's turf. An earlier attempt to formulate new ground-rules was derailed last year amid fierce industry criticism.

Speaking in Toronto, Mr Gilles Lohelle, Minister of State for Finance, stated the legislation would not allow banks to "retail" insurance.

Though the minister's choice of words leaves some room for interpretation, the statement suggests strongly that banks will not be permitted actually to sell insurance policies through their extensive branch networks.

Such a move would constitute a reprieve for the insurance industry's critics of sales agents, who fear being under-

cut by low-cost competition should banks and trust companies be allowed to market insurance unrestricted.

But it would be a big disappointment to the banks themselves, which have lobbied strongly for restrictions to be lifted on the grounds that consumers would have access to cheaper insurance.

Mr Lohelle also hinted that the Government may be softening its stance on the issue of the ownership of financial institutions by commercial enterprises.

Hudson's Bay cuts loss

By Robert Gibbens in Montreal

HUDSON'S BAY Company, Canada's largest retailer, continued its recovery in the first quarter this year and expects to maintain the improvement through fiscal 1990.

The Bay's overall loss for the first quarter was C\$4.8m (US\$3.8m) or 36 cents a share, against a loss of C\$2.4m or C\$1 a year earlier, on revenues

of C\$977m, against C\$968m. The merchandising division posted an operating profit of C\$9m against a previous loss of C\$12.7m.

Operating profit from real estate was C\$33.3m, against C\$12.7m a year earlier. Interest costs were lower because debt has been reduced sharply over the past two years.

Royal Bank of Canada ahead

By Robert Gibbens in Montreal

THE ROYAL BANK of Canada unveiled a sharp improvement in first half profits yesterday. The bank saw earnings rise 50 per cent in the second quarter and 88 per cent in the first half of fiscal 1989.

The country's largest chartered bank increased its market share in domestic retail banking, corporate lending, margins improved and treasury and investment banking activities also did better.

"We are optimistic about the potential for sustained earnings growth in the years ahead," said Mr Allan Taylor, chairman.

Second quarter net earnings on a fully-diluted basis were C\$15m (US\$11.5m) or C\$1.39 a share, up from C\$10.5m or 89 cents a year earlier.

First half profit jumped to C\$48.5m from C\$29.7m, and earnings to C\$3.18 a share against C\$2.06 a year earlier. Income net of interest advanced to C\$1.7bn from C\$1.5bn.

Second quarter average assets were C\$116.6bn, up 11 per cent from a year earlier, with one third of the increase coming from RBC Dominion Securities, acquired last year.

KANSALLIS-OSAKE-PANKEKI
US\$20,000,000
Floating Rate Secured
Notes Due 1990

For the 6 months period 22nd May, 1989 to 20th November, 1989 the Notes bear the interest rate of 9.03% per annum. US\$4,076,500 will be payable on 22nd May, 1989 per US\$1,000,000 principal amount of Notes.

Yamaichi International (Europe) Limited, Agent Bank

Mortgage Funding Corporation No 2 Plc
£115,000,000
Class B-1
£11,000,000
Class B-2
Mortgage Backed Floating Rate Notes August 2023

For the interest period 31st May, 1989 to 31st August, 1989 the Notes will bear interest at 14.6025% per annum. Interest payable on 31st August, 1989 will amount to £3,681.56 per £10,000 Note. The Class B-2 Notes will bear interest at 14.78125% per annum. Interest payable on 31st August, 1989 will amount to £3,725.66 per £10,000 Note.

Morgan Guaranty Trust Company of New York, London

THE BANK OF NOVA SCOTIA
U.S.\$200,000,000 Floating Rate Debentures Due July 1994
NOTICE OF REDEMPTION


NOTICE IS HEREBY GIVEN that, pursuant to the terms of the trust indenture dated as of October 18, 1987 and made between the Bank of Nova Scotia (the "Bank") and a predecessor of Montreal Trust Company of Canada, as trustee, (the "Trustee"), as supplemented and amended by indentures supplemental thereto and the Bank's Supplemental Indenture dated as of July 8, 1988 and made between the Bank and the Trustee (the said trust indenture as so supplemented and amended being hereinafter referred to as the "Trust Indenture"), the Bank intends to redeem as of July 17, 1989 (the "redemption date") all of the U.S.\$200,000,000 Floating Rate Debentures (the "Debentures") issued under the Trust Indenture which are outstanding on the redemption date at a redemption price equal to 100% of the principal amount of such Debentures together with all accrued interest to the redemption date (the "redemption price").

The Debentures will become due and payable at the redemption price on the redemption date at any of the specified offices of the Principal Paying Agent for the Debentures which are, respectively, (a) The Bank of Nova Scotia Trust Company of New York, 87 West Street, New York, New York; (b) The Bank of Nova Scotia, 55 Fintona Square, London, England; (c) Kreditbank N.V. Luxembourg, 43 Boulevard Foyatier, L-1095 Luxembourg; and (d) Credit Suisse, Paradeplatz 8, CH-8001 Zurich, Switzerland upon presentation and surrender of the Debentures together with all instrumented coupons.

AND NOTICE IS HEREBY FURTHER GIVEN that from and after the redemption date of interest on the Debentures shall cease and all unpaid coupons shall be void.

DATED at New York, New York this 17th day of May 1989.

THE BANK OF NOVA SCOTIA
By: The Bank of Nova Scotia
Trust Company of New York, Principal Paying Agent



All of these Securities have been sold. This announcement appears as a matter of record only.

KB
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MORGAN STANLEY INTERNATIONAL
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<p>Federal Republic of Germany</p> <p>BHF-BANK</p> <p>COMMERZBANK Aktiengesellschaft BANKVEREIN BREMEN AG CSFB-EFFECTENBANK DRESDNER BANK Aktiengesellschaft TRINKAUS & BURKHARDT Kommanditgesellschaft auf Aktien</p>	<p>WESTDEUTSCHE LANDESBANK GmbH BAYERISCHE VEREINSBANK Aktiengesellschaft DG BANK Deutsche Genossenschaftsbank MORGAN STANLEY GmbH VEREINS- UND WESTBANK Aktiengesellschaft</p>
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May, 1989

Bank of Tokyo (Curaçao) Holding N.V.
£30,000,000
Guaranteed Floating Rate Notes Due 1990
unconditionally guaranteed by
The Bank of Tokyo, Ltd.

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 30th May, 1989 to 30th August, 1989, has been fixed at 14 1/4 per cent per annum. Coupon No. 23 will therefore be payable on 30th August, 1989 at £1,780.14 per coupon from Notes of £50,000 nominal and £178.01 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

INTERNATIONAL CAPITAL MARKETS

Dollar deals welcomed as currency remains strong

By Andrew Freeman

THE RUSH by investors into dollars continued on the Euro-bond market yesterday, although issuing opportunities became more difficult. Two dollar deals were launched to fine reception, but syndicate officials said that forthcoming

The bonds also offered a 9% per cent coupon, but were priced at 101% to yield around 43 basis points over Treasuries.

The bonds were quoted by the lead manager at less 1% bid, implying a spread of 37 basis points against Treasuries. According to IBJ, there was substantial unfulfilled institutional demand for the bonds.

However, the relatively tight yield caused some comment from syndicate managers, who said there was subdued European demand for the paper. They speculated that the borrower's name was much more attractive to Japanese investors.

Although the lead manager would not comment, it is understood the proceeds were swapped into fixed-rate yen via floating-rate US dollars to achieve an attractive funding rate.

New South Wales Treasury Corporation reopened its four-year 12 1/2 per cent issue with an A\$800m tranche which was later increased to A\$900m. IBJ & Company, the lead manager, offered the new bonds at 93.431 to yield around 15.35 per cent. An official reported good institutional demand.

Foreign banks in Australia 'losing out'

By Chris Sherwell in Sydney

FURTHER EVIDENCE that Australian domestic banks are outperforming their foreign counterparts in the country is contained in a survey of financial institutions by Post Merwick Hungerford, the accounting firm.

The annual survey, released yesterday, suggests that foreign banks lost market share in 1988 after aggressive efforts over a number of years to establish their position.

Foreign banks increased their assets by only 3.2 per cent compared with 31.1 per cent in 1987, whereas domestic banks showed a growth of 20.6 per cent, up from 14.7 per cent.

In profit terms, foreign banks increased their consolidated operating profit by 34.2 per cent after a ninefold surge in 1987, whereas domestic bank profits increased by 46.9 per cent compared with 1.3 per cent.

According to Mr Norman Craig, head of the firm's national banking group, the returns shown by foreign banks pale against the achievements of the domestic banks.

Foreign banks managed a return on total assets of 0.52 per cent compared with 0.77 per cent for domestic banks and 0.81 per cent for the Big Four trading banks. Their return on net assets of 6.35 per cent was less than half the 13.47 per cent achieved by the domestic banks.

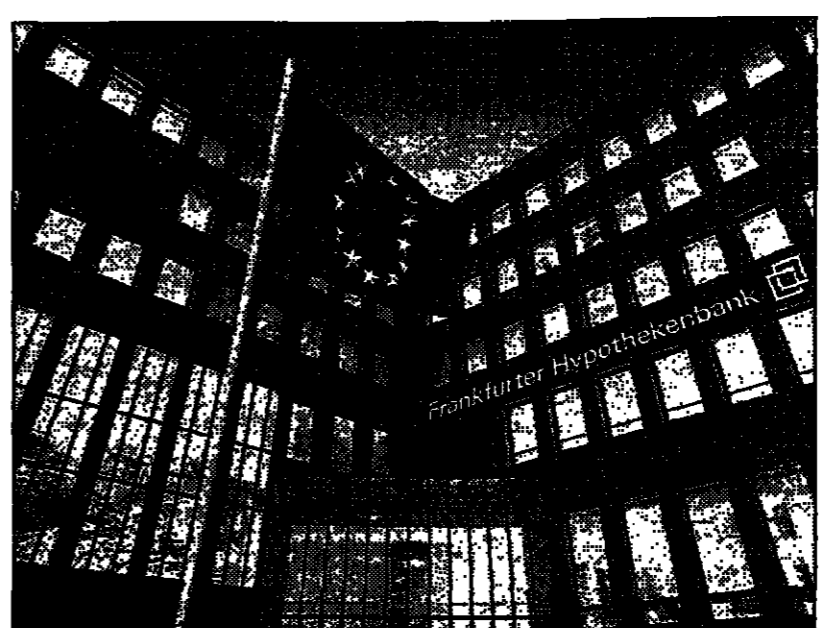
The two exceptions to this mediocre performance are Bankers Trust, which ranked top of all banks when measured by return on total assets and return on net assets, and Citibank, which on a range of eight criteria beat all other banks to finish the overall best performing bank in 1988.

The survey also confirms the setback suffered by merchant banks in Australia's competitive banking sector. Their profits declined by 3.2 per cent, after spectacular increases in the previous two years.

"Of the 86 merchant banks surveyed, 28 suffered profit reductions in 1988 and nine actually incurred losses," the survey says. However, the sector is generally performing as well as the banks, with a return on total assets of 0.75 per cent.

The best return on total assets was again achieved by the finance company sector, with 1.22 per cent, up from 1.17 per cent in 1987. This impressive return was based on high interest margins, the survey says, along with an increase in efficiency and a fall in bad debt losses. Building societies also recorded improved results.

Who put in a winning performance in 1988?



We shall be pleased to send you the Summary of our 1988 Annual Report upon request.

Key figures from the 1988 Annual Report (DM m.):

Table with 2 columns: Category and Value. Includes items like New loans, Bonds outstanding, Share capital, Reserves, Balance sheet volume, Interest surplus, Staff and other operating expenses, Partial operating result, Taxes, Net income for the year, Dividend per DM 50 share.

The reputed rating agency Standard & Poor's (S & P) rated Frankfurter's mortgage bonds and communal bonds AAA. To-date Frankfurter is the only private sector mortgage bank in Germany which has been awarded this rating for its bonds by S & P. An investment in Frankfurter's bonds yields very good returns.

Frankfurter Hypothekbank AG Jungthofstrasse 5-7 D-6000 Frankfurt am Main 1 Federal Republic of Germany

Frankfurter Hypothekbank

INTERNATIONAL BONDS

US employment data would slow new-issue activity.

J.P. Morgan was the lead manager of a \$175m five-year deal for Oesterreichische Kontrollbank. The bonds carried a 9 1/4 per cent coupon and were priced at 101% to yield 43 basis points over the equivalent US Treasury issue.

The deal was quickly sold and was quoted by the lead manager at less 1.70 bid, after opening at 1% bid. This was comfortably within underwriting commissions of 1% per cent.

Good demand was reported from a range of European and Middle Eastern institutions. It is understood that the proceeds were swapped into floating-rate yen, although the lead manager would not comment.

A \$200m five-year issue was brought by IBJ International for the Metropolis of Tokyo.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Face, Book runner. Lists various international bond issues from issuers like Metropolitan of Tokyo, Oest. Kontrollbank, etc.

*Private placement. #With equity warrants. #Final terms. #Floating rate notes. a) Non-callable. b) 15bp over 3-month Libor. c) Coupon indicated at 4 1/2%. d) Coupon cut by 1/4% from indication. e) Fungible with \$150m bond launched in March including exchange into domestic bond. f) Step-down coupon to 7.75% after year 5. g) Coupon cut by 1/4% from indication.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Face, Book runner. Lists various international bond issues from issuers like U.S. Dollar, Yen, etc.

Average price change... On day +0 on week -0.4

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Face, Book runner. Lists various international bond issues from issuers like U.S. Dollar, Yen, etc.

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Average price change... On day +0 on week -0.4

All of these securities having been sold, this announcement appears as a matter of record only.

June 1, 1989

8,040,000 Units

BP Prudhoe Bay Royalty Trust

Performance of the payment obligations under the Royalty Interest held by the Trust is guaranteed by

The British Petroleum Company p.l.c.

Like the previous offer, the new issue will be open-ended and all subscriptions will be accepted. Subscriptions open today and close on June 6.

It will be issued at par with a face value in drachmas and the interest will be a rate of 8.04 per cent per annum.

Interest is paid annually in drachmas, based on the Ecu value, at the prevailing exchange rate on payment day. Final payment is calculated the same way.

Foreign money brought into Greece to purchase the bond may be freely converted and leave the country when the buyer sells the bond or the issue expires.

Foreign investors took up 20% of the previous issue.

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Wilrig in equity capital offering

By Karen Fossil in Oslo

WILRIG, the troubled Norwegian drilling rig company, is to issue between Nkr60m and Nkr100m (\$11m and \$14m) of new equity capital, with Wilhelm Wilhelmsen, the Norwegian shipowner, subscribing up to 22 per cent.

Fonds Finance, the Norwegian broker, and the London-based County NatWest will jointly manage the issue, which the company hopes will be fully subscribed by the middle of this month.

Wilrig is to become a subsidiary of Wilhelm Wilhelmsen.

ARCHITECTURE

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20th July 1989

For a full editorial synopsis and advertisement details, please contact:

ALISON BARNARD on 01-873 4148

or write to her at:

Number One Southway Bridge London SE1 9HL

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

BANQUE NATIONALE DE PARIS

ECU 100,000,000 P.F.R.N. DUE 1988

Notice is hereby given that the interest rate for the period from May 31st, 1989 to August 31st, 1989 has been fixed at 8.25 per cent annum. The interest payable on each ECU 10,000 note on the relevant interest payment date August 31st, 1989 will be ECU 228.20.

The Fiscal Agent BANQUE NATIONALE DE PARIS (Luxembourg) S.A.

The Prudential Insurance Company of America U.S. \$500,000,000 Collateralized Mortgage Obligations Series 1986-1

For the period 25th May, 1989 to 26th June, 1989 the Bonds will carry an Interest Rate of 9.95% per annum with an Interest Amount of U.S. \$224.11 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 26th June, 1989. The Principal Amount of the Bonds outstanding is expected to be 50,679,324% of the original Principal Amount of the Bonds, or U.S. \$25,339.66 per Bond until the Thirtieth Payment Date.

Bankers Trust Company, London Agent Bank

INTERNATIONAL CAPITAL MARKETS

Gilts fall as sterling drops further against D-Mark

By Stephen Fidler in London and Janet Bush in New York
UK GOVERNMENT bonds fell across the board yesterday as sterling fell to its lowest level against the D-Mark since last July...

GOVERNMENT BONDS

money market operations of the West German Bundesbank yesterday, which increased suspicions that the bank will tighten monetary conditions after its Council meeting today.

The long gilt future on the London International Financial Futures Exchange dropped to 92.25 from 92.30 in the cash market price falls ranged up to 1 1/4 points.

Hiterto, the UK Government's buying-in programme had offered support in the long end of the gilt market. The market's performance yesterday suggested that a rise in German rates had not been fully built into prices.

The Bundesbank announced repurchase agreements totalling DM50bn in two tranches: a 6-day tranche of DM17.6bn at rates between 6.5 per cent and 7.15 per cent; and a 62-day part

of DM17.4bn at rates from 6.75 to 7.2 per cent. However, the message was equivocal. Although the rates were higher than at last week's 28-day repurchase tender (6.5 to 6.85 per cent), the bank replaced more in liquidity than the DM52.2bn that was being drained by maturing repurchase agreements.

Bunds were firmer, with prices rising by up to 35 points, helped by short-covering at the end of the month and reinforced by the relative strength of the D-Mark against the dollar.

The French market gained ground, too, aided by the Bank of France leaving its intervention rate in the money market unchanged at 8.25 per cent. US TREASURY bonds drifted lower yesterday morning amid continuing talk about possible interest rate moves by the Bundesbank and the US Federal Reserve but no clear answers to any of the speculation.

A softer dollar was the main reason behind small losses in bond prices which have been tracking the US currency closely. At mid-session, selected medium-dated issues stood as much as 1/4 point lower, but short-dated and long-dated maturities were unchanged.

April were released yesterday showing a 0.3 per cent rise, exactly in line with expectations. The figures, which confirmed other data suggesting that the economy bounced back somewhat in the second quarter compared with the modest deceleration seen in the first three months of the year, had little effect on bonds.

A larger-than-expected 2.7 per cent rise in factory orders in April undermined bonds and helped support the dollar which had been weak overnight.

The major talking point in the market is still whether a co-ordinated move on interest rates within the Group of Seven is in the pipeline. Speculation centres on today, when the Bundesbank's fortnightly policy-making council meeting takes place, with discussion of another rise in the Lombard rate in West Germany coinciding with an easing move by the US Federal Reserve.

There is a great deal of scepticism about this scenario given domestic data in the US showing a still robust economy. However, markets are not likely to move out of their narrow ranges until after today.

There has been absolutely no sign of Fed easing so far this week. Indeed, the Fed funds rate jumped to a high of 10% per cent at mid-session yesterday, possibly due to the fact that the Fed drained too much. The high Fed funds rate put some early upward pressure on bill rates.

Table: BENCHMARK GOVERNMENT BONDS. Columns: Coupon, Rate, Price, Change, Yield, West, Month. Rows: UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

Nomura moves into Euro-equity marketplace

By Andrew Freeman

NOMURA International became the first Japanese bank to lead a Euro-equity offering for a European borrower yesterday when it announced a F1012m (£80m) issue for Amer Group, the diversified Finnish trading company.

The deal, which was over-subscribed, marks an important step for Nomura into a market that has traditionally been dominated by European and American houses, notably Credit Suisse First Boston, Morgan Stanley and Warburg Securities.

Mr Nicholas Haug, the Nomura syndicate official in charge of the deal, said the share had been broadly distributed, with half the issue sold to European institutions and the rest placed in Japan.

"The deal is small, but significant," said Mr Haug. "We have been diversifying into international equities as part of our development into a global finance house and intend to expand our presence here."

Nomura has previously been involved in Euro-equity deals as a syndicate member and has also brought issues for Japanese borrowers. Mr Haug said there were other deals in the pipeline, but nothing was ready to announce.

He was comparing the Amer issue with Nomura's first Eurobond deal in 1975. Within a decade, Nomura was the leading underwriter and issuer of Eurobonds. There was speculation yesterday that a similar position in the Euro-equity market is only a matter of time.

Whittling down Third World debt

David Lascelles on banks' initiatives to reduce LDC loan exposure

Midland Bank announced at the end of last year that it had swapped its \$800,000 loan exposure to Sudan into a charitable donation to finance a health, water and reforestation programme.

In the context of the Third World's multi-billion dollar debts, the sum was not enormous. But the deal was one of the more bizarre examples of the way that banks are trying to whittle down their exposure to countries in financial difficulty.

The UK clearing banks are among Europe's most active in managing their Third World loan portfolios. Midland Bank, along with Lloyds Bank, the two clearers with the heaviest exposure to Latin America, have set up specific departments charged with the job of exploring opportunities to trade, swap or sell loans, and get the numbers down.

On the face of it, their success so far has been relatively small. Last year, none of the Big Four clearers managed to reduce their exposure by more than 5 per cent and at Midland it actually increased slightly. Standard Chartered was more successful: its exposure fell by 7.5 per cent, or £17m (£302m).

However, these figures tell only part of the story. Since much of the banks' less developed country (LDC) exposure is in dollars, the strength of the US currency last year inflated the value of LDC loans in sterling terms, offsetting some of the reduction that had been achieved. The banks also

Table: LDC exposure of UK clearing banks (£bn). Columns: Barclays, Lloyds, Midland, Halifax, Standard Chartered. Rows: 1988, 1987.

*Excludes lending to South Africa, and short-term loans

had to lend more money to Brazil as part of that country's rescheduling package. But the banks are active on several fronts. Aside from the routine rescheduling work that has dominated Third World debt management for many years, they also trade loans in the secondary market, and convert them into equity investments in the indebted countries.

Loan trading enables banks to improve the structure and quality of their exposure by switching between maturities, or between public and private-sector loans. In some cases it also enables them to sell out of a country altogether: all the clearers are trying to reduce the number of countries

with which they are involved. However, the secondary loan market is notoriously fickle and the volumes traded by the clearers have not been all that large. To some extent this reflects the fact that the clearers are not distressed sellers. "Barclays is not holding a fire sale," says Mr Jolyon Larkman, the bank's international banking director, who says other banks appear to have sold out loans at prices that Barclays "would not feel to be appropriate."

Similarly, with conversion of debt into equity investments, volumes have been small because opportunities are few. The number of deals done by the banks in this single figure, says Mr de Mandat-Grancey, is only a handful. Others capitalisation of the banks' own operations in Third World countries.

"We look at large projects with reputable partners where we can maximise our returns," says Mr de Mandat-Grancey. Lloyds Bank set up its debt management group in December 1987. It has done three debt conversion deals, all of them small, says Mr Tony Davies, general manager for international banking.

Standard Chartered's greater success in bringing down the numbers stems partly from the big role it plays as a dealer in the secondary debt market. Last year, Mr Larkman at Barclays says a bank can set itself target reduction numbers, but should not tie them to a time-scale because of market uncertainties.

the loan exposure but also enable banks to recover some of the substantial provisions they have made against them. So far, however, the banks have ploughed back freed provisions to increase coverage on other loans. "Although all the banks say they would like to generate a greater profit from their Third World loan portfolio, anything of this kind that comes their way is viewed as a side benefit."

While Barclays, for example, receives fees from its secondary market trading and can also try and enhance the value of its loans, these are subordinate to the aim of reducing exposure, says Mr Larkman. Midland, the only clearer that reports results for its developing countries division, said it made a pre-tax loss of £2m last year.

Trading so far this year has been sluggish, mainly because the secondary debt market is waiting to see whether anything comes of the initiative by Mr Nicholas Brady, the US Treasury Secretary, to encourage debt reduction. However, bankers are, on the whole, sceptical - critical even - of such a move.

Because of this they say it is hard to predict by how much they will be able to reduce exposures this year, although most of the clearers hope at least to repeat last year's numbers. Mr Larkman at Barclays says a bank can set itself target reduction numbers, but should not tie them to a time-scale because of market uncertainties.

Japan's banks meet rules on capital adequacy early

By Stefan Wagstyl in Tokyo

SEVEN of Japan's top 18 commercial banks have already exceeded international standards for capital adequacy to be imposed from 1992.

The remaining nine expect to beat the deadline with time to spare. The new code was brought into effect after complaints from Western banks that lax Japanese rules gave domestic banks an unfair advantage. In practice, most Japanese banks have had little trouble raising the huge amounts of extra capital

needed to meet the new standards for capital adequacy ratios - ie, the ratio between capital and total assets.

This new capital is added to the capital already in the bank including, among other things, the latest capital gains held in bank stock holdings, which are often valued in the balance sheet at cost but which are worth much more.

The table shows capital adequacy ratios, according to BIS 1987-1988 standards, and interest profits from stock holdings.

Table: LEADING BANKS' CAPITAL ADEQUACY RATIOS. Columns: City Banks, Long-Term Credit Banks. Rows: Dai-ichi Kangyo, Sumitomo, Fuyo, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table: FT-ACTUARIES SHARE INDICES. Columns: Index No., Day's Change, Est. Earnings Yield, Gross Dividend Yield, P/E Ratio, etc. Rows: CAPITAL GOODS, CONSTRUCTION, ELECTRICALS, etc.

FIXED INTEREST

Table: FIXED INTEREST. Columns: Price, Index, Day's Change, etc. Rows: British Government, 1-5 years, 5-15 years, etc.

RISES AND FALLS YESTERDAY

Table: RISES AND FALLS YESTERDAY. Columns: British Funds, Corporations, etc. Rows: British Funds, Corporations, etc.

LONDON RECENT ISSUES

Table: LONDON RECENT ISSUES. Columns: New Issue, Amount, Date, etc. Rows: Various financial instruments.

FIXED INTEREST STOCKS

Table: FIXED INTEREST STOCKS. Columns: New Issue, Amount, Date, etc. Rows: Various financial instruments.

RIGHTS OFFERS

Table: RIGHTS OFFERS. Columns: New Issue, Amount, Date, etc. Rows: Various financial instruments.

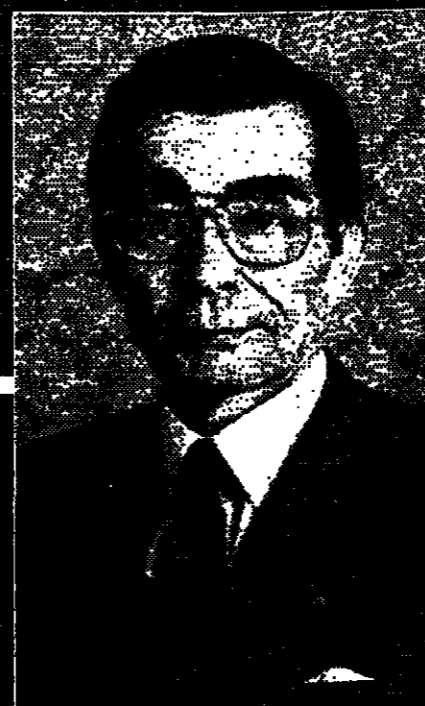
LONDON TRADED OPTIONS

Table: LONDON TRADED OPTIONS. Columns: Index, Call, Put, etc. Rows: Various options contracts.

Around the world, around the clock, a one-stop source of strong, vigorous and innovative international financial services.

Tokyo Capital Market: Where Does the Money Flow?

Yamaichi, a leading participant in the Tokyo capital market, is preparing to serve the newly integrating world under its new president, Tsugio Yukihiro. Here is how Yukihiro and Yamaichi see the dynamically evolving Tokyo capital market and its global interactions.



President Tsugio Yukihiro

Supported by a robust domestic economy and encouraged by the impressive pace of deregulation and internationalisation, the Tokyo capital market has become the strongest in the world. It has achieved steady growth and expansion in terms of size, products and market participants, since the 1970s.

The dominant features of this market's strength are excess liquidity and low interest rates. Japan's household sector savings rate will continue to hover around 14%—15% of disposable income. According to the Bank of Japan, aggregate personal financial assets had already reached ¥800 trillion (\$6.4 trillion) by June 1988. This was more than double the country's GNP.

The corporate sector as a whole will continue to require funds, although some of the blue-chip companies are self-financing. The government sector, the largest borrower in the past decade, is restoring its fiscal balance and reducing its fund requirement. Taken together, corporate and government fund requirements cannot fully absorb the household sector's savings.

Consequently, Japan's surplus will continue well into the mid 1990s. Added to this domestic capital formation, returns on the colossal \$320 billion in foreign investments are flowing back to Japan, exacerbating the country's surplus situation.

This will have two impacts. One is that Japanese money will continue to flow abroad and another is that Japan's interest rates will remain very low. For non-Japanese borrowers and investors the implications are clear. Better understanding of future financial developments begins with greater knowledge of the Tokyo market.

The Global Flow of Japanese Investment

Japan's net foreign credits increased 16-fold from 1981 to present, an indication of the magnitude of Japan's capital formation and monetary outflows. The recycling of these funds contributes to the continued growth of the world economy.

Yamaichi Research Institute forecasts that Japan's net foreign credits will reach \$600 billion by the mid-1990s. The surplus is concentrated in the private sector, which has tended to invest in U.S. securities.

The massive unrealised losses from both foreign exchange and bond price fluctuations since the Plaza Accord have changed the investment strategies of Japanese institutional investors, particularly after Black Monday.

Investment in ECU, sterling, Australian-dollar and Canadian-dollar bonds have increased remarkably, and equity investment has also risen.

This change does not mean, however, a halt to the flow of Japanese funds to the United States. Indeed, in the next seven to eight years the United States is sure to remain the favoured destination for Japan's offshore investments. Even ignoring the four percent differential in long-term interest rates, the strong tendency toward U.S.-Japan economic integration and the size of the U.S. market, so well suited to the enormous appetites of institutional investors, will certainly encourage Japanese fund managers to continue to invest heavily in U.S. securities.

Foreign Direct Investment in Japan Now a Reality

Foreign investment is not confined to portfolio investment, which grew by seven-fold for equities and 10-fold for bonds from fiscal 1981 to fiscal 1987. Yamaichi takes the position that foreign companies will make more direct investments in Japan, including the area of basic research. Despite the highest wage levels in the world, Japan features the excellent technicians and quality control essential for long-term competitiveness. Already, wholly owned foreign subsidiaries in Japan are doing extremely well. In fiscal 1987, IBM Japan's reported profits ranked 14th among Japanese firms, and according to articles in the press, Coca Cola Japan's recent annual earnings were higher than its parent company.

Some of these wholly owned subsidiaries of foreign companies are also exporting. Others will soon follow them to produce more in Japan, sell there and export.

The newcomers will likely pursue merger and acquisition activities, despite tax complications and psychological resistance still to be overcome. Fortunately, Yamaichi pioneered mergers and acquisitions in Japan, and with its traditional strength as fund-raiser for the corporate sector, it is in a very favoured position to assist foreign companies seeking tie-ups with Japanese firms.

The Yen as an International Currency

Despite the global nature of the Japanese economy and the influence it exerts on the world, the yen's role as an international currency is still insignificant. Its share in world trade is a mere two percent and its share in reserves held by foreign monetary authorities is only around eight percent.

One of the reasons the yen is not internationalised has been attributed to the absence of mature short-term markets in Japan. Foreigners have not been able to

manage their yen funds in the short-term, even if they wanted to hold the yen.

The official discount rate has been used to adjust market rates, as private banks borrowed mainly from the central bank. This, of course, has sharply differed from the United States, where the official discount rate follows the market rates.

Presently, the Finance Ministry is increasing the issuance of six-month TBs. An increase in treasury bills both in variety and volume, should help enlarge the short-term markets.

Innovation: More and More, It's a Matter of Information

At the centre of much of today's financial innovation is the need by international borrowers to easily convert procured funds into their own national currencies, or at least U.S. dollars, through several intermediate currencies. Yamaichi sees its task in this area as rapidly and efficiently meeting clients' needs with timely information and new, more efficient instruments.

Japan's largest institutional investors are demanding something new—high return, low risk instruments in enormous quantity.

As a financial intermediary, Yamaichi is strengthening its information network and its understanding of the monetary and financial environments and policies of its clients. This effort has resulted in some important innovations, in anticipation of what Yamaichi sees as an emerging new reality for the financial industry.

To put it simply, no single company will be able to dominate all areas of the business. The trend is for a company or an institution to excel in one, or at most a few areas. Only by such specialisation can a firm hope to provide a level of service and, more important, expertise, sufficient to meet its clients' needs.

Computerised Investment Analysis

The sweeping globalisation of financial activities has led to the fast growth of 24-hour markets, which has overwhelmed investors with a crush of information.

Because the number of potential products has now expanded to include not only stocks, but also futures and options, analysis and efficient management of this complex range of instruments from among several world markets requires highly sophisticated financial technology—for scientific analysis of risks and return on assets.

Moreover, the sheer size of many institutional investors' portfolios no longer makes it possible for them to rely on con-

ventional methods. Computerised management systems, which can give objective judgement and volatility (risk) control to investors, are now strongly pursued.

In order to cater to these diversified needs, Yamaichi has recently introduced a number of computerised systems, the prime ones being the Integrative Stock System (ISS) and the Integrative Bond System (IBS), developed jointly with Global Advanced Technology Corporation (GAT), a New York-based company established in 1987 for the application of advanced financial theories. More than 200 institutional investors worldwide are already using these systems.

Channelling Foreign Investment

There has been a mounting trend worldwide of moving production bases to or near major markets. Manufacturers everywhere are particularly keen to participate in an integrated European Community.

The role of the Japanese securities firms in this accelerating transfer of capital is gaining importance. Japanese companies moving to relocate their production base seek strategic information on where they should go, with whom they should tie-up locally, and how they should procure funds—including local money—that they will require. The expertise Yamaichi has built over past years from assisting its corporate clients' direct investment is increasingly appreciated and sought after.

To meet the rapidly growing needs of Japanese firms for globalisation, and at the same time promote international transactions, Yamaichi's M&A Department has its own presence in Europe and North America.

Yamaichi is a forerunner in this field with expertise accumulated from over 15 years of experience. Its traditional strength in the corporate sector is one factor that has made the Yamaichi Group a leader in this business. Independence from any of Japan's large business and financial conglomerates allows the company free movement, influenced by no one.

With a strong belief that only friendly M&A can best serve a company's long-term management strategy, Yamaichi has been committed to developing M&A transactions on the basis of congenial negotiations, in both domestic and international markets.

Whether it be in underwriting, portfolio investment or international direct investment, Yamaichi, under its new president, is aiming at providing the highest levels of financial information services in the era of global diversification.



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Hong Kong, Singapore, Seoul, Beijing, Shanghai, Sydney, Melbourne

Issued by Yamaichi Securities Co. Ltd. and for the purposes of Section 57 of the Financial Services Act 1986, approved by Yamaichi International (Europe) Ltd., which is a member of The Securities Association.

UK COMPANY NEWS

Opera buff returns to give a shine to a dull image

Philip Rawstone on Bruce Crawford's attempt to strengthen Omnicom's London presence via BMP

BACK IN advertising after three years as general manager of the New York Metropolitan Opera, Mr Bruce Crawford, president and chief executive of Omnicom, is now calling the time in the bidding for B&B Massini Pollitt, the UK advertising agency group.

Crawford took over at BBDO Worldwide in April. Mr Crawford finds, on his return, a somewhat dull group, but one which occupies fourth place in the industry's international rankings and is "in an excellent position to build on its base", according to Ms Laurie Goldberger, analyst for Shearson Lehman Hutton.

Omnicom has two separate, fly-run multinational agencies, BBDO and DDB Needham, a majority stake in another US agency, Tracy-Locke, a leading direct marketing company, Rapp Collins Maricos, and a collection of other marketing services.



Bruce Crawford - under his leadership, prospects are good

Reeves Robertson Needham two years ago. Although some client conflict and defections could ensue, such a merger would greatly strengthen Omnicom's presence in London. Despite its creative reputation, DDB has

been falling in the UK industry's gross income rankings. It now stands 23rd, with BBDO 18 places further down. The UK was identified as an Omnicom weak spot before Mr Crawford took over - and efforts to strengthen it are part of a wider plan to expand the group's international business.

from growth areas outside the US, and Europe in particular. BBDO has one of the largest networks in Latin America and is fairly strong throughout Europe where it has benefited from recent consolidation of clients' spending. But it holds only a minority stake in many of its overseas units, and that is seen as a possible drag on expansion and revenue growth.

UK ECONOMIC INDICATORS

Table with columns: Ind. prod., Inv. order, Eng. order, Retail vol., Retail value, Unemployment. Rows: 1988, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1989, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr.

Table with columns: Consumer goods, Invest. goods, Intend. goods, Metal mfg., Textiles etc., Housing starts. Rows: 1988, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1989, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr.

Table with columns: Export volume, Import volume, Visible balance, Current balance, OI balance, Terms trade, Reserve US\$bn. Rows: 1988, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1989, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr.

Table with columns: M0, M1, M2, Bank lending, Govt borrow, Consumer credit, Base rate. Rows: 1988, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1989, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr.

Table with columns: Earnings, Basic mfg., Wholesale, RPI, Food, Retailers' empy, Starting. Rows: 1988, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr, 1989, 1st qtr, 2nd qtr, 3rd qtr, 4th qtr.

Problems on cycles side limits Elswick profit growth to 12%

By John Thornhill

PROBLEMS with setting up new plant at its cycle factory and a fire at the same site last September limited pre-tax profits growth at Elswick, the bicycles, lawnmowers, and packaging group, in the year to January 31.

although the causes of the fires could not yet be revealed for legal reasons they had now been identified and rectified. As a result of the disruption, the cycle division recorded a loss of £487,000, even though that included a substantial undisclosed credit to reflect an interim insurance claim made for loss of profits.

Elswick's packaging interests yielded trading profits of £1.7m on turnover of £10.6m. This represented a 27 per cent profit increase on a like-for-like basis. The loss-making Sparkprint, acquired in July, was extensively reorganised and has launched a new re-sealable packaging product called Sparkseal.

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to the public to subscribe for or to purchase any securities.

THE CO-OPERATIVE BANK. CO-OPERATIVE BANK P.L.C. (Incorporated in England under the Companies Acts 1948 to 1980 with registered number 990537). PLACING BY Chase Investment Bank Limited of 20,000,000 9.25 per cent. Non-Cumulative Irredeemable Preference Shares of £1 each at a price of 100.027p per share.

ANNUAL MEETINGS Profits warning at Prudential Property

By Patrick Cockburn

PRUDENTIAL PROPERTY Services, the Prudential's estate agency chain, is likely to make an operating loss this year unless there is some recovery in the housing market in the near future, Lord Hunt, Prudential chairman, said yesterday.

Rival bid for Bardsey's Rabone subsidiary

By Ray Bashford

BARDSEY, the hand tool manufacturer and distributor, has received a higher alternative offer for the purchase of its subsidiary, Rabone Chesterman.

Shareholders voted to adjourn the meeting to give time for consideration of the Cooper offer. Mr Westropp said he expected to make a decision on it within a week.

Primadona joins Jupiter Tarbutt

By Nikki Tait

Primadona, the small investment trust, is effectively moving into the Jupiter Tarbutt fund management stable. The company announced that Mr Derek Childs, Mr John Duffield, and Mr Mark Heathcote-Amory - all with Jupiter Tarbutt - were joining the board, a registered address of the fund was switching to Jupiter Tarbutt offices in Knightsbridge, and the fund management group had been appointed as corporate secretaries to the trust.

Sandell rises to £0.15m at half year

Sandell Group, manufacturer and installer of office partitioning and suspended ceilings, lifted its pre-tax profit from £13,150 to £14,504 in the half year ended March 31 1989.

Capital Leasing beats forecast with £1.08m

Capital Leasing Group, the Dublin-based USM quoted company which arranges finance leasing and lease purchase facilities for a wide range of equipment and plant, has produced a pre-tax profit of £1.08m (£916,000) for the year to March 31 against a prospectus forecast of £1m.

Spontex has been acquired by LA FINANCIERE ELYSEES-BALZAC. The acquisition has been organised by L.B.O. FRANCE. The financing of the acquisition has been arranged and underwritten by BGP BANQUE DE GESTION PRIVEE - SIB and BANQUE INDOSUEZ.

BLETCHLEY MOTOR: Mr David Dunn, chairman, told shareholders at the AGM that in spite of a 15 per cent increase in turnover in the first four months of 1989, the group did not expect to match last year's first-half figures.

Simon Engineering: In his statement, Mr E Roberts, chairman, told shareholders that in spite of rising inflation, a falling pound and a rise in the value of both the US dollar and the Deutsche Mark, the company's business still maintained its progress.

GRANVILLE SPONSORED SECURITIES. High Low Company Price Change dv (p) % P/E. 335 295 As. Brit. Ind. Ordinary 335nd 0 10.3 3.1 9.0. 38 28 Amstrad and Winton 28 0 2.1 7.1 7.1.

WATER INDUSTRY. The Financial Times proposes to publish this survey on: 20 JUNE 1989. For a full editorial synopsis and advertisement details, please contact: DENIS CODY on 01-873 3301.

FT Management Reports - Specialist Information in your field? Free catalogue 1989. 01 799-2002 for details.

COMMODITIES AND AGRICULTURE

Angola to rejoin diamond cartel

By Kenneth Gooding, Mining Correspondent
DE BEERS, the South African mining group which controls 90 per cent of world trade in rough (uncut) diamonds, is to strengthen its grip by marketing diamonds mined by Angola...

However, there are at least six kimberlite (below surface) deposits known to be present in Angola and negotiations are going on for De Beers to set up a joint venture with Endimex, the state-owned diamond company...

Diagrams have been mined in Angola since 1917 and for much of that time the CSO did the marketing. Angola left the cartel in 1984, mainly because of terrorist activity...

Shortage of stocks may threaten the return of tin

As trading resumes in London some consumers are less than enthusiastic, writes Kenneth Gooding

TIN TRADING will re-start today on the London Metal Exchange after a three-and-a-half year break with LME stocks virtually non-existent and standing at a nominal 5m tonnes.

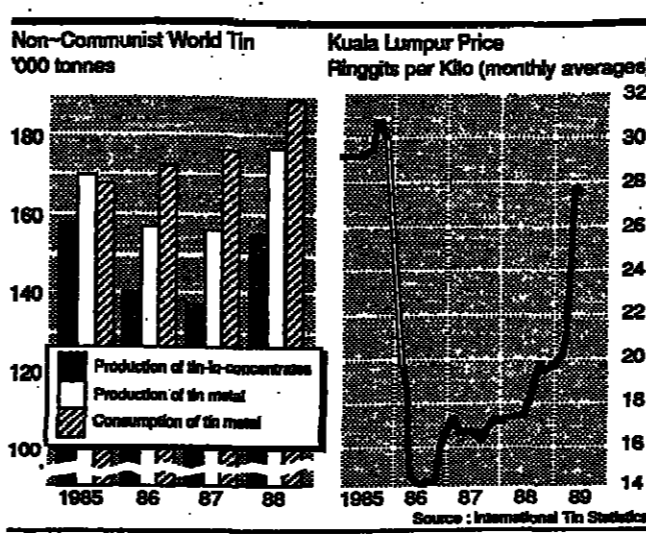
This has raised fears among tin consumers that the LME price will be very volatile, might be vulnerable to manipulation, and that a relatively small amount of business might force prices artificially higher.

Worldwide stocks have come down because the Association of Tin Producing Countries (ATPC) has successfully operated an export quota system for the past three years which has whittled them away at the rate of roughly 30,000 tonnes a year...

Indeed, the LME itself points out that as the first prompt date (when cash metal will be traded) is not until July 5, there has been little incentive for producers or traders to put metal into its warehouses.

Mr Kenrick Ibrahim Menudin, president of the Malaysian Chamber of Mines, said this week that an industry estimate that total tin stocks of 30,350 tonnes at the end of March was misleading.

Worldwide stocks have come down because the Association of Tin Producing Countries (ATPC) has successfully operated an export quota system for the past three years which has whittled them away at the rate of roughly 30,000 tonnes a year...



Source: International Tin Statistics

delivery on the European free market has surged by 40 per cent since the start of this year to top \$10,000 a tonne for the first time since March 1986. It has recently slipped back to settle at about \$9,500.

and sales from the US stockpile are taken into account, total availability will be about 150,000 tonnes. However, the picture for demand is sluggish. Research into new products in aluminium and plastic beverage cans is a serious threat and looks set to intensify, Mr Leahy says.

Mr Leahy gives a warning, however, that "the market would seem to be most exposed to short-term squeezes as the production increases will not come through as refined metal for some months."

Mr Harris added: "We felt that it was timely and important to have a tin contract that would provide transparency, a transparency which I do not think is provided by the Kuala Lumpur market."

Indonesian coffee's robust nature proves a success

John Murray Brown in Jakarta reports on the industry's efforts for a bigger share of the world market

ROBUSTA by name, Indonesian coffee is also proving to be robust by nature in the struggle to share a shrinking world market. While officials continue to gripe about the export quota allocated under the International Coffee Agreement...

Indonesia's principal advantage is its low costs. Over 90 per cent of production is in the hands of some 3m smallholders who produce a little less than a couple of hectares. Unlike Brazil and the other big producers, Indonesia's coffee industry has few administrative overheads, no flashy salaries for an executive board and a modest headquarters in Jakarta.

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Brazil to end sugar export monopoly

By John Barham, In Sao Paulo

BRAZIL'S SUGAR producers are about to venture into the export market alone and almost unprotected after nearly 40 years.

As of Monday, the Sugar and Alcohol Institute (IAA) will be relinquishing its monopoly over sugar exports after more than a year of political infighting and bureaucratic wrangling.

Details of how the new export regime will work are still sketchy. Officials at the IAA and producers' organisations were not available for comment.

It seems probable, however, that the IAA will retain a strong regulatory grip over the market. The institute tells producers how much sugar can be crushed to alcohol and how much is to be exported. The IAA also sets domestic prices for sugar and alcohol.

LONDON MARKETS

Table with columns: Commodity, Price, Change. Includes ZINC PRICES, COPPER, and SPOT MARKETS.

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

Table with columns: Commodity, Price, Change. Includes COCAINE OIL, SUGAR, and RUBBER.

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

WORLD COMMODITIES PRICES

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

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US MARKETS

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

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Chicago

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New York

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London Metal Exchange

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

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London Bullion Market

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

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Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

London Metal Exchange (continued)

Table with columns: Commodity, Price, Change. Includes RUBBER, COCAINE OIL, and SUGAR.

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LONDON STOCK EXCHANGE

Weak pound again unsettles equities

LONDON'S equity market looked increasingly unhappy yesterday as the sterling/DM rate crumbled and local money market rates advanced...

Account Debiting Dates table with columns for date and description.

With the sell side of the programme already hitting the market, and sterling losing its footing against the DM, equities quickly slid away to show a loss of more than 16 FT-SE points within the first hour of trading...

Wall Street opened quietly. Seag volume increased from Tuesday's 458.4m shares to 491.4m, taking in a substantial part of the Smith trading programme which was largely (but not entirely) completed yesterday.

also suggested by Mr John Reynolds, economist at Prudential Bache, as the reason why selling has so far been restrained. However, he added that sterling remains the key and if domestic rates are forced higher "it is goodbye to a soft landing for the economy".

Higher rates would bring further downgrading of corporate profits, perhaps even undermining his own forecast that profits growth at non-oil industrial companies could slump from around 20 per cent last year to 6 per cent this year, said Mr Reynolds.

FINANCIAL TIMES STOCK INDICES

Table with columns for indices (Government Secs, Fixed Interest, Ordinary, Gold Mines) and their values for May 30, 28, 25, 24, Year, High, Low, and Since Completion.

S.E. ACTIVITY

Table showing S.E. Activity indices for May 30, May 26, and May 25, including categories like 5-Day Average, 5-Day Average, and Equity Value.

TRADING VOLUME IN MAJOR STOCKS

Table listing trading volume in million shares for various major stocks including Anglo, BHP, British Telecom, etc.

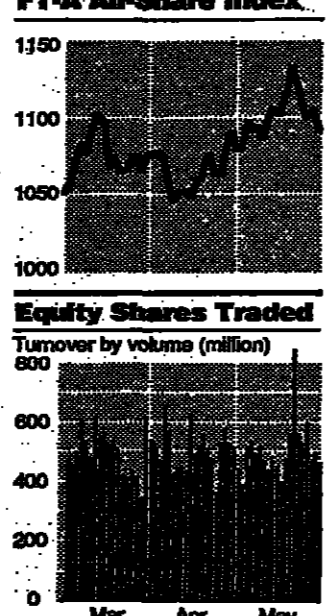
Heavy trading in ASDA

There was substantial turnover in the shares of Asda, the supermarket group, as talk of stakebuilding helped the retailer's share price outrun the falling equity market...

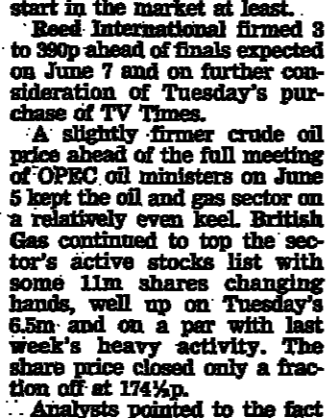
Prudential meeting

Life assurance group Prudential suffered along with the rest of the market and dipped 3 to 175p. Turnover of 3.9m shares was somewhat above recent levels...

FT-A All-Share Index



Equity Shares Traded



Dealers noted keen interest

notably from one of the top UK houses, for Clyde Petroleum, which managed a minor gain at 145 1/2p. Exploration Company of Louisiana took another step forward, closing 12 better at 249p...

50 years (a deficit of £2.9m) and the shares eased 3 to 162p.

Hope that the poor performance might flush out a bidder probably saved the price from a larger fall, said dealers. Charterhall, the investment company run by the Australian businessman Mr Russell Goward, already owns nearly 30 per cent of Goldberg...

Pilkington nerves

Glassmaker Pilkington registered a sharp 3 1/2 per cent fall of 8 to 231p, after 230p, on turnover of 2.7m shares. There were suggestions that several analysts were making last year's downward revisions ahead of final results which are due on June 14.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for various companies in 1989, including Anglo, BHP, and British Telecom.

APPOINTMENTS

Mr Nicholas Prest has been appointed deputy chief executive of UNITED SCIENTIFIC HOLDINGS. He was marketing director.

Enoch Goldberg (Mexico)

non-executive directors of N.M. ROTHSCHILD & SONS. BROADCAST COMMUNICATIONS has made the following appointments. Mr Claron Festin becomes managing director...

Minet makes changes

J.H. MINET & CO have made the following board appointments: Mr R. Allan, finance director, with the following as divisional managing directors - Mr J. Dewen, broking accounts; Mr M. Ellis, aviation; Mr J. Hildreth, fine arts and jewellery; Mr K. Sammons, office services; and Mr R. Wells, insurance services.

appointed deputy chairman

of Shorolplan, relinquishing the role of managing director. This will enable him to concentrate on the development of the parent company, CHESTERGATE GROUP, and the division, Coventry and Eldec Corporation, Seattle, US. He was director of technical services of the aviation division, Dunlop Aerospace Group is a subsidiary of BTR.

Mr Ken Partridge has been appointed marketing director

for Kalon decorative products, largest operating division of the KALON GROUP. He was with Thomas French. TRINITY INTERNATIONAL HOLDINGS has appointed Mr Michael David Masters as financial director in succession to Mr John McKenna. Mr McKenna has been appointed president and chief executive of the Canadian newspaper division from July 1. He will continue as a main board director.

Mr Mike Edwards has been appointed sales and marketing director

of WICKMAN HENNETT MACHINE TOOL COMPANY, Coventry. He was managing director of William Watts, Nottingham. Mr Richard Davey has been appointed a director and Mr Christopher French and Mr

FT FINANCIAL TIMES CONFERENCES WORLD GOLD LUGANO, 26 & 27 June, 1989. The speakers include: Mr Robert Guy, Mr Brian Marber, Mr George Milling-Stanley, Mr Urs W Seiler, Mr Dennis A Suskind, Mr John Hanemann, Mr John Forsyth, Mrs Donna Pope, Mr Peter C Joseph, Mr Peter Munk, Mr James Cross, Mr Itsuo J Toshima, Mr Alfred Schneider, Mr Keith S Smith, Mr Timothy S Green, Mr Bryan Parker, Mr David Williamson, Mr Tom Main.

GENERAL MOTORS CORPORATION NOTICE IS HEREBY GIVEN that resulting from the Corporation's Declaration of a Dividend of \$0.75 (gross) per share of the Common Stock of the Corporation, payable on 10th June, 1989 there will become due in respect of Bearer Depository Receipts a gross distribution of 7.5 cents per unit. The Depository will give further notice of the Sterling Equivalent of the net distribution per unit payable on and after the 15th June 1989.

LEGAL NOTICE IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION IN THE MATTER OF BAKER HARRIS SHARPE & PERCIVAL BANKERS GROUP PLC

Quebec Central Railway Company Capital Stock In preparation for the payment of the half-yearly dividend due July 15 1989 on the above stock, the transfer books will be closed at 3.30 pm, on June 28 1989 and will be re-opened on July 5, 1989.

MUSEUMS AND ART GALLERIES The Financial Times proposes to publish the following survey: 17th June 1989 For a full editorial synopsis and advertisement details, please contact: Alison Nunn on 01-873 4677 or write to her at: Number One Southbank Bridge London SE1 9HL

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abroad Management Ltd, Abnott Unit Trust, etc., with columns for name, manager, and other details.

Table listing unit trusts including Acl Unit Trust, Acton Unit Trust, Acton Unit Trust, etc., with columns for name, manager, and other details.

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GUIDE TO UNIT TRUST PRICING. Includes text explaining how unit prices are calculated, the role of the fund manager, and how to interpret the price information provided.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2128

Main table of Unit Trust information, including columns for Unit Name, Price, and other details. Includes sub-sections like 'Other UK Unit Trusts' and 'Insurance'.

INSURANCES

Table of insurance-related unit trusts, listing various policies and their corresponding unit prices.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing various funds, including British Funds, Commonwealth & African Loans, and American funds.

Money Market Bank Accounts

Table of Money Market Bank Accounts listing various bank accounts and their interest rates.

Money Market Trust Funds

Table of Money Market Trust Funds listing various trust funds and their details.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

AMERICANS - Contd. Table listing various American companies and their share prices.

BUILDING, TIMBER, ROADS - Contd. Table listing companies in the building, timber, and roads sectors.

DRAPERY AND STORES - Contd. Table listing companies in the drapery and stores sectors.

ENGINEERING Table listing companies in the engineering sector.

INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies.

INDUSTRIALS (Misc.) - Contd. Table listing various industrial companies.

CANADIANS Table listing various Canadian companies.

BUILDING, TIMBER, ROADS Table listing companies in the building, timber, and roads sectors.

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BANKS, HP & LEASING Table listing companies in the banking, hire purchase, and leasing sectors.

BUILDING, TIMBER, ROADS Table listing companies in the building, timber, and roads sectors.

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BEERS, WINES & SPIRITS Table listing companies in the beer, wine, and spirits sectors.

BUILDING, TIMBER, ROADS Table listing companies in the building, timber, and roads sectors.

DRAPERY AND STORES Table listing companies in the drapery and stores sectors.

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ELECTRICALS

ELECTRICALS Table listing companies in the electricals sector.

CHEMICALS, PLASTICS

CHEMICALS, PLASTICS Table listing companies in the chemicals and plastics sectors.

FOOD, GROCERIES, ETC

FOOD, GROCERIES, ETC Table listing companies in the food, groceries, and other sectors.

DRAPERY AND STORES

DRAPERY AND STORES Table listing companies in the drapery and stores sectors.

HOTELS AND CATERERS

HOTELS AND CATERERS Table listing companies in the hotels and caterers sectors.

INDUSTRIALS (Misc.)

INDUSTRIALS (Misc.) Table listing various industrial companies.

INSURANCES

INSURANCES Table listing companies in the insurance sector.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-625-2128

Handwritten note in a box: "لندن اسكوير"

INSURANCES - Contd. Table listing various insurance companies and their share prices.

PAPER, PRINTING, ADVERTISING - Contd. Table listing companies in the paper, printing, and advertising sectors.

TEXTILES Table listing various textile companies.

TRUSTS, FINANCE, LAND - Contd. Table listing companies in the trusts, finance, and land sectors.

OIL AND GAS - Contd. Table listing companies in the oil and gas industry.

MINES - Contd. Table listing various mining companies.

LEISURE Table listing companies in the leisure industry.

PROPERTY Table listing companies in the property sector.

TOBACCO Table listing tobacco companies.

TRUSTS, FINANCE, LAND Table listing companies in the trusts, finance, and land sectors.

OVERSEAS TRADERS Table listing companies in the overseas traders sector.

MISCELLANEOUS Table listing various miscellaneous companies.

MOTORS, AIRCRAFT TRADES Table listing companies in the motors and aircraft trades sectors.

PROPERTY Table listing companies in the property sector.

TRUSTS, FINANCE, LAND Table listing companies in the trusts, finance, and land sectors.

TRUSTS, FINANCE, LAND Table listing companies in the trusts, finance, and land sectors.

PLANTATIONS Table listing plantation companies.

THIRD MARKET Table listing companies in the third market.

NEWSPAPERS, PUBLISHERS Table listing newspaper and publishing companies.

PROPERTY Table listing companies in the property sector.

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OIL AND GAS Table listing companies in the oil and gas industry.

REGIONAL & IRISH STOCKS Table listing regional and Irish stocks.

SHOES AND LEATHER Table listing companies in the shoes and leather sector.

PROPERTY Table listing companies in the property sector.

TRUSTS, FINANCE, LAND Table listing companies in the trusts, finance, and land sectors.

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TRADITIONAL OPTIONS Table listing traditional options.

SOUTH AFRICANS Table listing companies from South Africa.

PROPERTY Table listing companies in the property sector.

TRUSTS, FINANCE, LAND Table listing companies in the trusts, finance, and land sectors.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound falls below DM3.11

STERLING REMAINED under pressure yesterday against the background of concern about Britain's economic problems...

The dollar weakened yesterday, but underlying sentiment remained firm. This week's rise in the Japanese discount rate...

This reluctance to offload the dollar is becoming an increasing problem for sterling, because the rise in the Japanese discount rate...

There was some intervention by the Bank of England to support the pound against the dollar at around \$1.5725...

The dollar fell to DM1.9765 from DM1.9750, and to FF6.6975 from FF6.8075...

Swiss interest rates have been increased recently and many other European currencies are effectively tied to the D-Mark...

A rise of 0.5 per cent in April US leading indicators was in line with market forecasts...

Long dollar positions remain the main feature of the market and, although there was a temptation to take profits...

Britain's trade position remains a concern to the market. The April deficit announced last week was much as expected...

STERLING INDEX

Table showing Sterling Index values for various countries like US, Canada, France, etc.

CURRENCY RATES

Table showing currency rates for various currencies like DM, FF, S, etc.

CURRENCY MOVEMENTS

Table showing currency movements and changes for various currencies.

OTHER CURRENCIES

Table showing other currencies like Argentine, Australian, Canadian, etc.

UK clearing bank best lending rate

74 per cent from May 24

MONEY MARKETS

Rates rise sharply

UK INTEREST rates rose sharply in London yesterday in response to a weaker pound...

A further revision took the forecast to a shortage of around £450m, and the Bank gave additional help in the form of £125m...

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

MONEY RATES

Table showing money rates for New York and London.

LONDON MONEY RATES

Table showing London Money Rates for various currencies.

FINANCIAL FUTURES

Short sterling at record low

INTEREST RATE futures fell to record lows yesterday in the short-sterling sector of the Life market...

Long gilt futures fell by over one full point for June delivery, depressed not only by sterling's weakness...

bond futures rose quite sharply after the dollar's fall against the D-Mark...

LONG GILT FUTURES

Table showing Long Gilt Futures prices and movements.

US TREASURY BOND FUTURES

Table showing US Treasury Bond Futures prices and movements.

SHORT-STERLING FUTURES

Table showing Short-Sterling Futures prices and movements.

EUROBOND FUTURES

Table showing Eurobond Futures prices and movements.

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ACROSS and DOWN crossword clues and solutions.

WORLD STOCK MARKETS

Handwritten note: 10/11/1989

Table of stock market data for Australia, France, Germany, Italy, and Japan. Columns include stock names, prices, and changes.

Table of stock market data for Canada and the United Kingdom. Columns include stock names, prices, and changes.

Table of stock market data for the United States. Columns include stock names, prices, and changes.

Table of stock market data for various international markets including Hong Kong, India, and others.

Table of stock market data for various international markets including South Africa, New Zealand, and others.

Table of financial indices including Dow Jones, Nikkei, and others, with columns for date and value.

Table of active stocks in New York, listing stock names, prices, and changes.

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Large advertisement for '12 issues free when you first subscribe to the Financial Times' with contact information for Wilf Brüssel.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER

Nasdaq national market, 2pm prices May 31

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

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AMERICA

Stronger dollar helps Dow advance

Wall Street

AFTER Tuesday's post-holiday bout of programmed selling, the equity market traded quietly yesterday morning but managed to recoup some of those losses, writes Janet Bush in New York.

releases yesterday of interest. US leading indicators for April rose 0.8 per cent, exactly as expected. Nevertheless, they provided some confirmation that the economy has bounced back from its more modest growth in the first three months of the year.

believe in this scenario, there has been enough talk about it to make markets wait it out cautiously until today is over. Then, tomorrow, May employment figures are released.

for Northwest Airlines, fell 1 1/2% to \$105 1/2. The company said it was reviewing bid proposals put in on Tuesday and other alternatives but said that there was no assurance that any transaction would result.

Foreign turnover in London surges

By Hilary de Boer

TURNOVER in the most popular foreign equities traded in London has increased substantially in recent months, according to statistics from the International Stock Exchange.

value - from an average monthly figure of £30.3m in the last four months of 1988 to £83.6m.

this year only one Japanese stock has reached the top 20, compared with five such appearances in the previous four months and 30 in the final six months of last year.

Full details of each individual transaction are not currently disclosed. That will change next month when the new Segal system starts operating. Segal is a computer system allowing the centralised matching of buy and sell orders in foreign equities, and market makers will have to report details of individual bargains.

EUROPE

Mixed view on interest rate threat

THE IMPENDING Bundesbank council meeting today produced nervous anticipation in some sources yesterday, but the possibility of higher interest rates was shrugged off by Frankfurt and Paris, writes Our Markets Staff.

story lurking about." There is talk the company may change its shareholding structure.

AMSTERDAM was more nervous than Frankfurt about prospects for higher interest rates from the Bundesbank and the market ended slightly weaker, cautious about a lower dollar and strong US factory orders for April.

before today's close of subscriptions to the flotation issue.

Although foreigners were present, most of the buying this week appeared to be by domestic institutions, said one salesman.

End to dispute fuels rocketing Montana

which is one of the three leading citric acid producers in the world, rose from Sch815m to Sch1,005m.

BRUSSELS ended mixed after a moderate session, with investors cautious about a possible move on West German interest rates.

ASIA PACIFIC

Nikkei hits new high in busy trade

THE MARKET took yesterday's long-expected increase in Japan's official discount rate in its stride, and later buying by investment trusts supported rising share prices.

business performance, as well as a redevelopment project involving a former plant site in Yokohama, west of Tokyo.

index fell 61.59 or 2 per cent to 2,743.87 but closed at 2,743.87, down from Tuesday's HK\$21.16m and only a third of the level last week.

Blue chips led the way lower, with BHP off 32 cents, or 3.6 per cent, at A\$3.34.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY MAY 30 1989, MONDAY MAY 29 1989, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. SA, World Ex. Japan, The World Index.

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